

Environmental Sustainability Priority Delivery Plan

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Cabinet Portfolio: Environmental Sustainability

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The challenge

Cannock Chase District has a unique mix of urban developments, expanses of Brownfield post-industrial sites, green belt and an Area of Outstanding Natural Beauty at the heart of the District. There are also eight conservation areas in the District, which include additional controls over certain types of development to maintain the character and appearance of these areas.

The District's population is growing and is predicted to continue rising over the next twenty years. Population density within Cannock Chase is already high, with over 11 persons per hectare (PPH), compared to Staffordshire (3.0 PPH) and England (3.77 PPH).¹

In respect of the 'Living Environment Deprivation' Domain, Cannock Chase has no SOAs in either the 0-10% or the 10-20% most deprived ranges. One SOA, in Cannock South ward, is ranked in the 20-30% most deprived band.

Sustainable development continues to be a key challenge for the public sector. Central government has identified four key priority areas for immediate action in the UK, these are: Sustainable Consumption and Production; Climate Change and Energy; Natural Resource Protection and Enhancement; and Sustainable Communities.² Local authorities will have an important part to play in ensuring that sustainable development is achieved.

The Local Development Framework Core Strategy will shape the way in which the District will change in its physical, economic, social and environmental characteristics between now and 2026, particularly in regard to the built environment and development.

¹ Source: Office for National Statistics, www.neighbourhood.statistics.gov.uk

² See www.defra.gov.uk/sustainable/government

Cannock Chase Council provides a broad range of services which impact on and influence the environment and environmental sustainability, including rubbish, waste and recycling; parks and open spaces; streetcare; CCTV; pollution; and planning.

In terms of public perception, "clean streets" ranked in top 5 as a key priority for the District during the last three years Citizens' Panel consultations. The 2008 Budget consultation 2008 saw substantial numbers of respondents indicating that more should be spent on Street cleaning & litter (47%), removing fly tipping and graffiti (43%), and recycling & waste collection (25%).

Cannock Chase District Council has made real progress in providing a cleaner and greener district. We must build on this momentum and develop services that match the aspirations of the District's residents in striving to provide a sustainable environment.

Issues Facing Cannock Chase

The Environmental Sustainability challenges faced by Cannock Chase District Council include:

- **Built Environment** – We need to implement the Local Development Framework within the timescale for delivery, including the completion of consultation and the Core Strategy.
- **Enhance and Ensure Access for All Environments that are Valued, Protected and Enjoyed by Maintaining Parks and Open Spaces that are Valued by Residents and Visitors** – We need to provide access to all Parks and Public Open Space to residents and visitors and ensure our

main public parks strive to attain national accredited standards.

- **Climate Change** – We need to reduce Co² emissions across the District by reducing energy usage /carbon rich systems, and adapt to the affects of climate change with regard to extreme weather conditions i.e. floods/droughts and that our services are sustainable and resourced accordingly.
- **Reduce the Volume of Waste to Landfill and Increase Recycling Rates** – We need to develop and increase reuse/recycling of waste within the District, whilst looking to meet the Staffordshire Joint Waste Management Board's target of zero waste to landfill by 2020.
- **Improve Cleanliness of our Streets** – We need to ensure a clean and green environment by ensuring that cleansing operations provide optimum service delivery, whilst coordinating education and enforcement measures to maintain sustainable clean and green public open space.
- **Protect Biodiversity** – We need to improve local Biodiversity by the provision of active conservation management of local wildlife sites and other conservation sites which are essential in allowing species to colonise, migrate and adapt if necessary in response to climate change.

Where we are at the moment

Built Environment

The Local Development Framework helps elaborate National and Regional planning policy in ways which both reflect and add to the local character of the District. To help achieve this, an extensive process of consultation is undertaken with the public and stakeholders of the District. Plan making must also be based on a credible evidence base and address barriers to development; particularly deficits in infrastructure provision. Building Regulations will be enhanced to improve energy/carbon production performance standards and water efficiency.

Within the project timetable for the Local Development Framework (called the Local Development Scheme (LDS)) the Council has identified that it will produce three Development Plan Documents (DPDs), these being:

- (a) Core Strategy
- (b) Rugeley Town Centre Area Action Plan
- (c) Site Specific Allocations

A second revision of the timetable (LDS) is currently being discussed with Government Office.

Progress has been made on producing Issues and Options documents for both the LDF Core Strategy and the Rugeley Town Centre Area Action Plan. Following extensive consultation during 2008/9 and these will be developed into Preferred Options during 2009/10 prior to final documents being produced for submission to examination. During 2009/10 work will also be started on producing a Site Specific Allocations DPD.

The Council has also prepared a Statement of Community Involvement (SCI) (Adopted June 2006). This details the Council's approach to involvement of the community and stakeholders and associated consultation in the preparation of the LDF.

The Council has a suite of Supplementary Planning Documents (SPD) in place to help guide development. However, further SPDs are likely to be required in future reviews.

An Annual Monitoring Report submitted to GOWM in December of each year, monitors progress with LDF plan making and performance of adopted planning policy (currently the Local Plan 1997)

The Local Plan adopted in 1997 will currently remain the starting point for the determination of planning applications for the development or use of land until superseded by the Core Strategy.

Enhance and Ensure Access for All Environments that are Valued, Protected and Enjoyed by Maintaining Parks and Open Spaces that are Valued by Residents and Visitors

The district achieved its first Green Flag accreditation in 2008 for the Cannock Park. This is a national accreditation providing a quality benchmark for Parks and Open Spaces. Having obtained a Green Flag standard for Cannock Park we need to maintain this and furthermore, look to develop action plans to achieve similar accreditation at other sites. Additionally, CCDC are now negotiating revision of the lease with the promoter of the Hednesford Hills Raceway to incorporate better controls of Noise, Health & Safety and Parking.

Climate Change – According to DEFRA, Cannock Chase District's per capita CO₂ emissions for 2005 is 6.1 t (CO₂ per annum). This forms the base line that the reduction target will be measured against in comparison to Countywide LAA target, i.e. a 1.6% year on year reduction in per capita carbon dioxide emissions across Cannock Chase District through local measures, leading up to a 4.8% reduction over the life of the LAA, as a contribution to an overall 11.8% reduction. The

remaining 7.0% reduction would be achieved through national measures, for which the CCDC is not accountable. These reductions constitute part of CCDC/Staffordshire's contribution to the national effort to mitigate and adapt to the detrimental impacts of climate change. Measures to reduce energy use and so decrease energy costs of all District residents and businesses will form the part of a communication plan which is being developed. We are also developing an Adaptation Plan on how we deal with severe weather conditions because of climate change, e.g. droughts/floods.

Reduce the Volume of Waste to Landfill and Increase Recycling Rates –

The UK currently produces 30 million tonnes of municipal waste every year – 75% which is landfilled. Municipal waste includes all waste under the control of local authorities, and around 60% of the municipal waste stream is biodegradable. Biodegradable waste is mostly food waste, garden waste and paper, and this decays anaerobically in landfill sites to produce methane, a greenhouse gas 23 times more climate-changing than the emission of carbon dioxide from the use of fossil fuels. For this reason, reducing the amount of waste we put in landfill sites is vital. There are many other problems associated with landfill including leaching (the leaking of potentially toxic liquids into soil and groundwater, litter and pests). The Waste Hierarchy of :- Prevention; Minimisation; Re-use; Recycle; Energy recovery; Disposal will assist in driving down the amount of waste landfilled and reduce the use of non-renewable resources and therefore play a part in the solution to climate change.

Cannock Chase District has seen a significant increase in the amount of waste which is recycled and composted. It has also seen a significant reduction in the amount of waste taken to landfill. We will continue to maximize the types of materials that District residents can recycle whilst also promoting waste minimisation through encouraging the public to

reduce the overall amount of waste that they generate.

Although significant progress has been made increasing recycling & composting performance within Cannock Chase District more needs to be done, particularly before 2011, when it is forecast financial penalties could be incurred for not meeting landfill reduction targets.

Improve Cleanliness of our Streets – We have improved the cleansing standards across the district that are measured by National Indicator 195, however we need to continue in providing an holistic strategy to service delivery that combines cleansing operations with enforcement and education. We have invested resources in Envirocrime through developing the Environmental Health Enforcement action plan which looks to integrate and identify cleansing issues in relation to Litter, Fly Tipping, Graffiti, Dog Fouling and Eyesore Buildings. The Action Plan also sets out measures and targets for addressing the above issues. We have also procured a “Streetscene Contract” that makes cleansing of all areas the responsibility of one contractor. The Environmental Health Enforcement action plan sets out measures and targets for addressing the above issues. We are also planning to retender the Council's Streetscene contract to further evaluate operational service needs.

Protect Biodiversity – By April 2009 we will have identified and selected the six sites within Cannock Chase District that meet the national criteria that will be used as part of the LAA. This will then see a large number of these sites having active management plans produced /updated relating to the active conservation management of each site.

What will be different in 2012?

Challenge	Baseline	What will be different by 2012
Built Environment	Issues and Options documents have been produced for both the LDF Core Strategy and the Rugeley Town Centre Area Action Plan. Following extensive consultation during 2008/9 these will be developed into Preferred Options during 2009/10 prior to final documents being produced for submission to examination. During 2009/10 work will also be started on producing a Site Specific Allocations DPD.	By 2012 we will be aiming to have a suite of three Development Plan Documents in place, having been found 'sound' at examination. The timetable for production (LDS draft second revision)) indicates dates of adoption as: Core Strategy December 2010, Rugeley Town Centre area Action Plan August 2011 and Site Specific Allocations September 2012. Plan making will then move towards elaborating these strategic documents via a programme of Supplementary Planning Documents. Subject to government issuing revised Building Regulations, new buildings will have 25% energy/carbon improvement compared with 2006 levels and in new dwellings the maximum water consumption will be set at 125 litres/head/day
Enhance and Ensure Access for all Environments that are Valued, Protected and Enjoyed by Maintaining Parks and Open Spaces that are Valued by Residents and Visitors	We have attained a Green Flag standard for Cannock Park in 2008/09 and are developing action plans with partners on how other main Cannock Chase District sites could be provided with resources to achieve additional accreditation.	We will have developed Park management Plans for six sites in the District; maximising the provision of access to all Parks and Public Open Space to residents and visitors. These will be maintained to high standards and where possible attain national accredited standards.
Climate Change	Most measures and current promotion awareness on reducing CO2 emissions are encouraging the community to reduce energy use and so reduce energy costs. We have a district wide flood inventory which contains the currently known hotspots which are inspected on a regular basis.	We will have reduced Co ² emissions across the District by reducing energy usage and promoting Climate Change issues to continually raise public awareness and perception on the needs to contribute to reducing their Carbon Footprint. We will have sustainable operational services that will adapt and address the affects of changing climates and weather.

Challenge	Baseline	What will be different by 2012
Reduce the Volume of Waste to Landfill and Increase Recycling Rates	The District has significantly increased in the amount of waste recycled and composted, alongside increasing residents' participation levels in kerbside recycling from 52% to 94%. This has also led to significant reduction in the amount of waste taken to landfill. We will continue to maximise the types of materials that the District's residents can recycle whilst also promoting waste minimisation in encouraging the public to reduce the overall amount of waste that they generate.	We will have increased reuse/recycling of waste within the District and we will have reduced the amount of waste generated overall whilst working towards a target of zero waste to landfill by 2020.
Improve Cleanliness of our Streets	The Environmental Enforcement action plan integrates cleansing operations, education and enforcement issues in relation to Litter, Fly Tipping, Graffiti, Dog Fouling and Eyesore Buildings. Actions within the plan to date have seen a significant improvement in cleansing performance indicators and successful legal enforcement/prosecutions. We have also integrated the issues into the education/junior warden schemes which the council's street wardens undertake.	We will have enhanced the provision of a clean and green environment by ensuring that cleansing operations provide optimum service delivery, We will have coordinated education and enforcement measures to maintain sustainable clean and green public open space and addressed environmental issues of concern such as litter, fly-tipping, dog fouling, graffiti and eyesore buildings.
Protect Biodiversity	An action plan to increase the number of active conservation management plans to the districts local wildlife sites has been agreed with Partners and forms part of the Staffordshire LAA with specific targets to achieve.	We will have attained the LAA target for increasing the number of sites with active management plans, promoting the maintenance of a network of wildlife habitats by the provision of active conservation management of local wildlife sites. This will allow wildlife species to move and adapt in response to climate change.

What we will do

Challenge 1: Built Environment

How	When			Who	Indicator
	2009/10	2010/11	2011/12		
Adoption of the LDF Core Strategy		✓		Planning Policy Manager	NI 154, NI 155, NI159, NI170, NI188
Adoption of the LDF Rugeley Town Centre Area Action Plan			✓	Planning Policy Manager	NI 154, NI 155, NI159, NI170, NI188
Provide information campaigns to promote and encourage the uptake of new Building Regulations to ensure maximum implementation	✓	✓		Building Control Manager	NI 186, NI 188

What we will do

Challenge 2: Enhance and Ensure Access for all Environments that are Valued, Protected and Enjoyed by Maintaining Parks and Open Spaces that are Valued by Residents and Visitors

How	When			Who	Indicator
	2009/10	2010/11	2011/12		
Develop Park Management Plans for six main sites in the District.	✓	✓	✓	Parks and Open Spaces Manager	
Negotiate a revision of the lease for Hednesford Hills Raceway to incorporate better controls of Noise, Health & Safety and Parking.	✓			Head of Environmental Health and Public Protection	

What we will do

Challenge 3: Climate Change

How	When			Who	Indicator
	2009/10	2010/11	2011/12		
Develop a communications plan promoting and raising awareness on the impact of Climate Change and CO2 emissions.	✓			Recycling and Climate Change Officer	NI 186
Develop a Cannock Chase Climate Change policy, to reduce Carbon Emissions within Council owned buildings and the District within LAA targets	✓			Recycling and Climate Change Officer	NI 185 NI 186 NI 194
Develop an Adaptation plan to address the affects impact of changing climate and weather conditions , in order to target and monitor Flood Risk sites across the District		✓		Direct Works Supervisor	NI 188 NI 189.

What we will do

Challenge 4: Reduce the Volume of Waste to Landfill and Increase Recycling Rates

How	When			Who	Indicator
	2009/10	2010/11	2011/12		
Reduce the amount of residual waste per household in line stated for CCDC within the Staffordshire Waste Action Plan.	✓	✓	✓	Head of Environmental Services	NI191
Increase types of recyclable materials and increase volumes of waste recycled in line with the targets stated for CCDC within the Staffordshire Waste Action Plan	✓	✓	✓	Waste Engineering Services Manager	NI192
Provide public information/consultation through 2 Road Shows per year on Recycling and Waste minimisation.	✓	✓	✓	Recycling and Climate Change Officer	NI 191, NI 192
Reduce the amount of waste sent to landfill in line with the targets stated for CCDC within the Staffordshire Waste Action Plan	✓			Head of Environmental Services	NI 193

What we will do

Challenge 5: Improve Cleanliness of our Streets

How	When			Who	Indicator
	2009/10	2010/11	2011/12		
Retender the Streetscene Contract to address performance requirements with NI targets and budgetary provisions	✓			Parks and Open Spaces Manager	NI195, NI 196
Deliver the Environment Enforcement Action Plan	✓	✓	✓	Environmental Health Manager	NI195, NI 196

What we will do

Challenge 6: Protect Biodiversity

How	When			Who	Indicator
	2009/10	2010/11	2011/12		
Achieve the LAA target for the number of Biodiversity sites with an active management plan	✓	✓	✓	Countryside Officer	, NI197

Resources available

Financial:

Revenue

				Priority Development Plans 2009-10 Environmental				
2008-09 Original Budget £	2008-09 Approved Budget £	2008-09 Base Budget £	2008-09 Forecast Budget £		2009-10 Original Standstill £	2009-10 Revised Budget £	2010-11 Revised Standstill £	2011-12 Estimated Standstill £
				Expenditure				
1,797,060	1,812,060	1,812,060	1,794,310	Staffing Costs (including training)	1,864,680	1,829,560	1,908,500	1,959,170
130,570	131,880	131,880	134,580	Premises Running Costs	133,850	132,380	139,240	140,960
555,180	555,180	555,180	554,350	Vehicle and Travel Costs	554,650	553,830	538,900	547,760
3,249,310	3,220,310	3,220,310	3,244,190	General Supplies and Services	3,223,990	3,201,400	3,285,410	3,282,550
293,250	268,250	268,250	255,480	Payments under Contract	294,680	256,720	272,500	274,620
650	650	650	650	Consultants	660	660	670	680
18,160	18,160	18,160	18,730	Computer Hard and Software	13,380	13,950	14,220	14,470
23,000	23,000	23,000	23,000	Capital Financing / Asset Rental	23,000	23,000	23,000	23,000
1,133,940	1,133,940	1,133,940	1,209,170	Internal Recharges Expenditure	1,165,360	1,147,960	1,118,450	1,141,650
7,201,120	7,163,430	7,163,430	7,234,460	Total Expenditure	7,274,250	7,159,460	7,300,890	7,384,860
				Income				
-188,350	-194,830	-254,830	-271,850	Grants	-100,920	-204,890	-221,960	-163,630
-586,440	-586,440	-586,440	-586,440	Sales	-588,370	-588,370	-605,380	-621,070
-422,200	-422,200	-422,200	-359,820	Fees and Charges (Local)	-434,460	-375,020	-417,190	-428,650
-769,320	-769,320	-769,320	-608,010	Fees and Charges (Other)	-788,980	-629,000	-812,770	-833,840
-41,290	-41,290	-41,290	-41,290	Other	-9,050	-9,050	-9,050	-9,050
-9,860	-9,860	-9,860	-9,860	Rents	-9,860	-9,860	-9,860	-10,120
-1,545,340	-1,545,340	-1,545,340	-1,574,440	Central Service Recharges	-1,569,990	-1,587,330	-1,603,730	-1,639,640
-2,610	-2,610	-2,610	-3,030	Income Non-General Fund	-2,690	-2,980	-3,060	-3,140
-176,390	-176,390	-176,390	-191,080	Internal Recharges Income	-181,240	-188,870	-193,170	-197,260
-3,741,800	-3,748,280	-3,808,280	-3,645,820	Total Income	-3,685,560	-3,595,370	-3,876,170	-3,906,400
				Appropriations				
0	-900	-900	-900	Transfer to General Fund Services	0	0	0	0
-4,780	-4,780	-4,780	-4,780	Internal Contributions	-4,780	-4,780	0	0
-4,780	-5,680	-5,680	-5,680	Total Appropriations	-4,780	-4,780	0	0
3,454,540	3,409,470	3,349,470	3,582,960	Environmental	3,583,910	3,559,310	3,424,720	3,478,460

Capital

Environmental

General Fund Approved Capital Programme

	2008-09	2009-10	2010-11	2011-12
Hednesford Hills - Grazing	1,880			

S106 Capital Commitments

	2008-09	2009-10	2010-11	2011-12
Green Space Network		84,850		
Gating Project		10,000		

S106 Approved Capital Programme

	2008-09	2009-10	2010-11	2011-12
Chetwynd Park Public Open Space	910			
Mill Green Hawks Green Nature Reserve	4,480			
Pye Green Valley Spinney	47,700			
Sherbourne Avenue Access Imps	35,000			

Key performance measures

Environmental Sustainability							
Customer and stakeholder measures							
Indicator reference code	LAA PI?	NI?	Definition	Baseline 2008/9	Targets		
					2009/10	2010/11	2011/12
ES1 NI 154	LAA	NI	Net additional homes provided – target based on RSS housing trajectory 290 net year	290	290	290	290
ES2 NI155	LAA	NI	No of affordable homes delivered (gross) – target 100p.a.	100	100	100	100
ES5 NI 170		NI	PDL vacant or derelict for > 5 years – to show a reducing %	TBC by Lead Officer			
ES16 Local			Conservation Area Appraisals and Management Plans – 1 new appraisal and 1 management plan adopted.	1 new appraisal and 1 management plan			
ES11 NI 192		NI	Household waste recycled and composted	40%	44%	45%	46%

Environmental Sustainability							
Customer and stakeholder measures							
					Targets		
Indicator reference code	LAA PI?	NI?	Definition	Baseline 2008/9	2009/10	2010/11	2011/12
Environmental Sustainability							
					Targets		
Indicator reference code	LAA PI?	NI?	Definition	Baseline 2008/9	2009/10	2010/11	2011/12
ES12 NI 194		NI	Level of air quality – reduction in NOx and primary PM10 emissions through local authority's estate and operations	New PI no baseline available as yet	TBC by Lead Officer	TBC by Lead Officer	TBC by Lead Officer
ES13 NI 195 a, b and c		NI	Improved street and environmental cleanliness (levels of litter/detritus, etc)	13%	12%	11%	10%
ES14 NI 196		NI	Improved street and environment cleanliness – fly tipping	TBC by Lead Officer	TBC by Lead Officer	TBC by Lead Officer	TBC by Lead Officer
ES15 NI 197	LAA	NI	Improved local biodiversity – active management of local sites	9 Sites	2 sites increase on baseline	2sites increase on baseline	2sites Increase on baseline
Business process Indicators							
ES3 NI 157		NI	Major Applications Minor Applications Other Applications	Not Yet Determined	Major: 80.65% Minor: 83.38% Other: 92.46%	Not Yet Determined	Not Yet Determined

Environmental Sustainability							
Customer and stakeholder measures							
Indicator reference code	LAA PI?	NI?	Definition	Baseline 2008/9	Targets		
					2009/10	2010/11	2011/12
ES4 NI 159		NI	Supply of ready to develop housing sites – evidence of 5 year supply based on 290 net per year	5 years	5 years	5 years	5 years
ES7 NI 185		NI	CO2 reduction from local authority operations	New PI no baseline available as yet	TBC by Lead Officer	TBC by Lead Officer	TBC by Lead Officer

Environmental Sustainability							
Indicator reference code	LAA PI?	NI?	Definition	Baseline 2008/9	Targets		
					2009/10	2010/11	2011/12
ES8 NI 186	LAA	NI	Per capita CO2 emissions in the LA area	6.1t CO2 per annum (2005)	1.6% reduction	1.6% reduction	1.6% reduction
ES9 NI 188		NI	Planning to adapt to climate change – progress with planning policy formulation	Core Strategy Issues and Options	Core Strategy Preferred Options	Adopted Core Strategy	Adopted Core Strategy
ES10 NI 191	LAA		Residual household waste per head	N/A	560kgs	555kgs	550kgs

Organisation Development Indicators – None							
Financial Measures - None							

Key risks

Risk Register

Risk Register Ref	Risk and consequences of it happening	Gross Risk Score	Control measures in Place	Residual Risk Score	Actions Planned	Timescale	Risk Owner	Target Score
1) Built Environment	Actions not delivered	25	Action Plan items	10	Noted on page 12	Noted on page 12	Noted on page 12	10
2) Enhance and Ensure Access for All Environments that are Valued, Protected and Enjoyed by Maintaining Parks and Open Spaces that are Valued by Residents and Visitors	Lack of understanding over facilities available	15	Regular Maintenance Contract	6	Accessibility Strategy	009/10	Phil Armshaw	6
Re-negotiate a revised Lease at Hednedsford Raceway	Reduced noise, pollution and parking problems	15	Existing Lease	6	Review	09/10	Geoff Winslow	6

3) Climate Change Develop a Comms Plan on Climate Change/Policy on Climate Change Develop an Adaptation Plan to address the effects of flood/drought	Fail to meet Government's Commitment to Carbon Reduction. Fail to engage with community	25	Part of County wide approach	16	Meeting with Caron Trust and Hestia Energy Services to develop Action Plans	2009/10	Tony Morris	6
	Potential claims against the Council for flooding. Excess water used or reduced service in event of water shortage	16	Environme nt Monitoring with Insurance Department	8	Budget established for water course cleaning etc	2009/10	Steve Schofi eld	6
4) Reduce the Volume of Waste to Landfill and Increase Recycling Rates	Unlikely to meet Government Targets and suffer financial penalties. Increased landfill use leading to transport pollution	16	Calenders, Comms plan and road shows to support fortnightly collections	12	Trialling wheelie Bins for dry recyclables	Adopted the Waste Hierarchy	Les Neate	6
5) Improve Cleanliness of our Streets	Increased complaints, possible insurance against Council for failing to comply with EPA 1990.Lose LSPA Funding.	16	Established targets as part of the LAA.	9	Continued use of NI 195.Benchma rk with Staffordshire Partners	Regular Inspections with contractors .Encams training.	Tom Walsh	10
6) Protect Biodiversity	Loss of valuable and potentially rare species. Failure to meet pps9 and requirements of Core Strategy	25	District Wide survey to identified habitats.	12	LAA 197 working towards ensuring sites classified as Local sites are actively managed.	2009/12	Steve Barnes	10

Implementing and monitoring this Priority Development Plan

In addition to the actions specified, the following Cannock Chase Council services are focused on addressing the principle challenges identified in this plan. They are:

- Environmental Health
- Housing
- Community Safety
- Legal and Democratic Services
- Environmental Services
- Planning Services
- Financial Services

The challenges, actions and targets set out in the plan will inform the development of Service Delivery Plans for each of these services with the aim of directing services towards the overall delivery of the PDP actions.

The Environmental Sustainability Priority Delivery Plan will be reported on an exception basis using a Red, Amber or Green (RAG) rating. The RAG rating will be provided by the Lead Officer responsible for each specific issue outlined in the plan.

The frequency and content of reporting is as follows:

- **DMT**
 - A six weekly report to be provided in relation to progress against delivery of the actions and performance indicators included within the plan
 - A quarterly progress report to be provided in relation to progress against delivery of the actions and performance indicators included within the plan
- **Performance and Partnerships Scrutiny Sub-Committee**
 - A quarterly report to be provided in relation to progress against delivery of the actions and performance indicators included within the plan
- **LSP Executive Board**
 - A quarterly report to be provided in relation to partners' progress against delivery of the actions and performance indicators included within the plan
- **The Sustainable Development Thematic Group**
 - Through quarterly reports on progress against planned actions and target

