

CANNOCK CHASE COUNCIL
MINUTES OF THE MEETING OF THE
CABINET
THURSDAY, 3 FEBRUARY, 2011 AT 4.30 P.M.
IN THE CIVIC CENTRE, BEECROFT ROAD, CANNOCK
PART 1

PRESENT: Councillors

Stanley, N.K.	Leader of the Council
Williams, A,	Deputy Leader of the Council and Environment Portfolio Leader
Collis, C.	Corporate Improvement Portfolio Leader
Grocott, M.R.	Culture and Sport Portfolio Leader
Davies, D.	Economic Development and Planning Portfolio Leader
Yates, Ms. W.	Health and Wellbeing Portfolio Leader
Williams, Mrs. P.	Town Centre Regeneration Portfolio Leader

108. Apologies

Apologies were submitted on behalf of Councillor M.P. Freeman, Housing Portfolio Leader.

109. Declarations of Interests of Members in Contracts and Other Matters and Restriction on Voting by Members

No declarations of interests were received.

110. Updates from Portfolio Leaders

Health and Wellbeing

1. Cannock Health Centre - The Portfolio Leader reported that the Deputy Chief Executive of South Staffordshire PCT had confirmed that the proposals for the Cannock Health Centre were to go before the PCT Board during February and the Health Authority for final approval in April.
2. Heath Inequalities – The Portfolio Leader reported that the Health Inequalities National Support Team had visited the District on 2 February. The event was hosted in the Civic Ballroom and attended by representatives from organisations across the district whose services have an impact on local residents.

Environment

The Portfolio Leader noted with disappointment the cuts in services announced on 1 February by Arriva. It was considered to be particularly reprehensible that the company had chosen to make the announcements via its website and to not undertake any prior consultation with the County or District Councils affected by the cuts in services.

Town Centre Regeneration

The Portfolio Leader reported that the West Midlands Government Office had determined to not call-in the plans for the Tesco development in Rugeley, and it was hoped that the development would proceed shortly.

111. Minutes

RESOLVED:

That the Minutes of the meeting held on 20 January, 2011 be approved as a correct record and signed.

112. Forward Plan

Consideration was given to the Forward Plan of Decisions for the period February - April, 2011 (Enclosure 5.1 of the Official Minutes of the Council).

RESOLVED:

That the Forward Plan of Decisions for the period February – April, 2011, be noted.

113. Part 1 Minutes of Policy Development Committees

RESOLVED:

That the Part 1 Minutes of the following Policy Development Committees be received for information:

- (i) Town Centre Regeneration – 15 December, 2010
- (ii) Environment – 5 January, 2011

114. Cost Reduction Options

Consideration was given to the report of the Director of Service Improvement (Enclosure 7.1 – 7.14 of the Official Minutes of the Council).

RESOLVED:

That:

- (A) The proposals to reduce salaries and freeze increments were not supported by the recognised trade unions should be noted.
- (B) The option to freeze employee increments for 12 months should not be pursued.
- (C) The option to reduce employee salaries by a fixed percentage should not be pursued.
- (D) The alternative voluntary options for reducing costs such as voluntary redundancy, flexible retirement, voluntary reductions in working hours and employee purchase of

additional annual leave should be pursued.

Reasons for the Decisions

There were a number of significant risks associated with the option to withhold increments and the option to reduce employee's salaries. Such risks included the risk of Employment Tribunals, industrial action and disruption to key services and the risks were considered to be extremely significant. In addition there was significant opposition to the proposals by the recognised trade unions.

It was therefore considered that the options should not be pursued and that the savings required by the Council on an ongoing basis be achieved through alternative means. Other proposals were previously submitted by Cabinet for consideration including voluntary redundancy, voluntary reductions in working hours, flexible retirement and the option to purchase additional leave. These proposals had been explored and were likely to offer alternatives for savings that could be accommodated with less overall risk to the organisation. Over 100 employees had expressed an interest in volunteering for the alternative options.

115. Quarter 3 Performance Report, 2010-11

Consideration was given to the Report of the Chief Executive (Enclosure 8.1 – 8.11 of the Official Minutes of the Council).

RESOLVED:

That:

- (A) The performance information relating to PDPs as detailed at Annexes 1a, 2a, 3a, 4a, 5a, 6a, and 7a be noted.
- (B) The financial information relating to PDPs as detailed at Annexes 1b, 2b, 3b, 4b, 5b, 6b, and 7b be noted.
- (C) The Risk Register information relating to PDPs as detailed at Annexes 1c, 2c, 3c, 4c, 5c, 6c and 7c be noted.
- (D) The actions and indicators which are rated Red or Amber and confirm the remedial action or rescheduled delivery which has or will be taken to address non delivery be noted.

Reasons for the Decision

Information for performance actions and indicators during Quarter 3 of 2010/11 was included for relevant items in Annexes 1a to 7a to the report. The overall rankings for each Portfolio area was detailed in Section 4 of the report, indicating that 74.7% of targets had been achieved during the third quarter of 2010/11. The recommendations reflected that the performance be noted, and that potential remedies for actions rated Red or Amber be determined by Cabinet and Directors Management Team.

116. Housing Revenue Account Capital Programme 2010-11 Review

Consideration was given to the Joint Report of the Director of Service Improvement and the Head of Financial Management (Enclosure 9.1 – 9.7 of the Official Minutes of the Council)

RESOLVED:

That:

- (A) The position with regard to actual (as at 31 December 2010) and estimated expenditure in respect of the HRA Capital Programme be noted and approval be given to incur £17,110 of additional scheme costs in respect of Home Loss and Disturbance payments for the Bevan Lee Redevelopment Scheme, to be met through the virement of existing resources.
- (B) £200,000 of expenditure in respect of disabled facilities works is carried forward to 2011-12.
- (C) The current position regarding the estimated availability of capital resources be noted and £489,701 of uncommitted resources be carried forward to 2011-12.

Reasons for the Decision

The report presented a review of the 2010-11 HRA Capital Programme in accordance with the Council's agreed Capital Expenditure Control Procedures and Financial Regulations.

117. Housing Revenue Account Budget 2011-12

Consideration was given to the Joint Report of the Director of Service Improvement and the Head of Financial Management (Enclosure 10.1 – 10.9 of the Official Minutes of the Council)

RESOLVED:

That the Joint Report be noted and Council be recommended to:

- (A) Approve a one year HRA Revenue Budget for 2011-12 as summarised at Annex 1 of the report.
- (B) Determine a minimum level of working balances of £912,680 for 2011-12.
- (C) Approve a revenue contribution to the capital programme of £1,650,000 for 2011-12.
- (D) Note that the HRA Revenue Budgets for 2012-13 and 2013-14 will be considered when the details of the Government's proposed Housing Revenue Account reform settlement are known.

Reasons for the Decision

A proposed HRA budget for 2011-12 was presented for Cabinet's consideration in order that a 2011-12 HRA budget could be recommended to Council on 16 February 2011.

Indicative HRA budgets for 2012-13 and 2013-14 were also presented for forward planning purposes only as they had been formulated in accordance with the current financial regime. It was therefore suggested that Cabinet considered proposed HRA budgets for 2012-13 and

2013-14 when details of the Government's proposed HRA reform settlement were known.

118. Housing Revenue Account Capital Resources and Housing Revenue Account Capital Expenditure Requirements 2011-12

Consideration was given to the Joint Report of the Director of Service Improvement and the Head of Financial Management (Enclosure 11.1 – 11.8 of the Official Minutes of the Council)

RESOLVED:

That the Joint Report be noted and Council be recommended to:

- (i) Approve a one year HRA Capital Programme for 2011-12 in accordance with the HRA capital expenditure requirements as set out in the report and summarised at Annex 2 of the report.
- (B) Note that the HRA Capital Programme for 2012-13 and 2013-14 will be considered when the details of the Government's proposed Housing Revenue Account reform settlement are known.

Reasons for the Decision

Estimates of available HRA capital resources and the requirements for HRA capital expenditure for 2011-12 were presented for Cabinet's consideration, in order that Cabinet could recommend a proposed HRA capital programme for 2011-12 for consideration by Council on 16 February 2011.

As the Government's proposed HRA "reform settlement" was unknown, meaningful capital budgets could not be formulated at that stage for 2012-13 and 2013-14. It was therefore suggested that Cabinet consider proposed 2012-13 and 2013-14 capital programmes when details of the HRA "reform settlement" were known.

119. Rent Restructuring

Consideration was given to the Joint Report of the Director of Service Improvement and the Head of Financial Management (Enclosure 12.1 of the Official Minutes of the Council)

RESOLVED:

That the contents and recommendations in respect of the rent structuring report (attached as Annex 1) to be considered by Council on 16 February 2011 be noted.

Reasons for the Decision

A report on the Council's rent structuring strategy would be considered by the Council on 16 February 2011. The report (a copy of which was attached as an Annex to the report) reviewed the Council's rent restructuring strategy in the light of the Government's revised rent policy and set out a proposed rent restructuring plan for 2011-12.

The additional income from the rent structuring plan had been built into the Housing Revenue Account budget for 2011-12.

120. Budget Consultation Process 2011-12

Consideration was given to the Report of the Head of Financial Management (Enclosure 13.1 – 13.7 of the Official Minutes of the Council)

RESOLVED:

That the report be noted and, in determining the budget for 2011-12 to 2013-14, the results of the Consultation process be taken into consideration.

Reasons for the Decision

Cabinet, in determining a balanced budget, would need to take into consideration the results of the consultation process in finalising its recommendations to Council.

121. General Fund Revenue Budget 2011-12 to 2013-14: Reserves and Balances

Consideration was given to the Report of the Head of Financial Management (Enclosure 14.1 – 14.6 of the Official Minutes of the Council)

RESOLVED:

That:

- (A) The report be noted and Council be recommended to support the recommendation that the assumptions as used in the budget strategy be approved relating to the level of reserves and balances as follows:
- (i) Balances to be maintained at the approved minimum benchmark for 2011-12 i.e. 5.5% of net operating expenditure, to reflect the risk analysis undertaken as part of the 2011-12 budget strategy.
 - (ii) Working Balances to set a balanced budget for the three year budget period are set in accordance with the Risk Analysis now undertaken reflecting both the Standstill Budget (see separate report on Agenda) and proposals as contained in the Consultation budget and be re-assessed if material changes are proposed as part of the final recommendation to Council.

Reasons for the Decision

Cabinet, in determining a balanced budget, would need to ensure that the assumptions as used in the preparation of the Standstill Budget were adequate and reflect the risks associated with the budget for 2011-12 to 2013-14.

122. General Fund Revenue Budget 2011-12 to 2013-14

Consideration was given to the Report of the Head of Financial Management (Enclosure 15.1 – 15.13 of the Official Minutes of the Council)

RESOLVED:

That the report, in conjunction with the preceding reports in respect of Budget Consultation Process, 2011-12 (Enclosure 13.1 – 13.7), and General Fund Revenue Budget, 2011-12 to 2013-14: Reserves and Balances (Enclosure 14.1 – 14.6), and the Report of the Chief Executive in respect of Senior Management and Corporate Restructures (Enclosure 21.1 – 21.6), be noted and the following recommendations made to Council:

That:

- (i) Subject to the consideration of the Senior Management Restructure by Council the savings as detailed in that report be reflected in the 2011-12 to 2013-14 Budget.
- (ii) In determining matters detailed at Minute 121., above, a minimum level of working balances for the budget of £970,000 for 2011-12 with indicative levels of £1,088,000 and £717,000 for subsequent years be approved.
- (iii) The 2011-12 Council Tax for District Council be maintained at its current 2010-11 level of £197.01, (Band D property), representing a Council Tax freeze.
- (iv) The proposals for service developments set out at Annex 1 to these Minutes be supported.
- (v) The proposals for savings set out at Annex 2 to these Minutes be supported.
- (vi) The use of Section 106 Funds for Economic Development purposes as set out at Annex 3 to these Minutes be supported.
- (vii) The use of the residual Planning Delivery Grant as set out at Annex 4 to these Minutes be supported.
- (viii) Indicative Council Tax increases of 2.5% in 2012-13 and 2.5% in 2013-14 be approved.
- (ix) As a result of the above, the outturn budget for 2010-11 and the three year budget for 2011-12 to 2013-14 as set out at Annex 5 to these Minutes be approved.

Reasons for the Decision

Cabinet in preparing a balanced budget for 2011-12 and indicative budget for 2012-13 and 2013-14 noted the information contained in this report and the other reports relating to the budget process as detailed on the Agenda.

123. General Fund Capital Programme 2010-11 and Resources 2010-11 to 2013-14

Consideration was given to the Report of the Head of Financial Management (Enclosure 16.1 – 16.8 of the Official Minutes of the Council)

RESOLVED:

That the report be noted and Council be recommended to approve the General Fund Capital Budget 2010-11 to 2013-14 as shown in Annex 4 of the report.

Reasons for the Decision

Estimates of available resources and capital expenditure requirements were presented for Cabinet's consideration in order that Cabinet could make recommendations to Council at its meeting of 3rd February 2011.

124. Section 106 Capital Programme 2010-11

Consideration was given to the Report of the Head of Financial Management (Enclosure 17.1 – 17.6 of the Official Minutes of the Council)

RESOLVED:

That the report be noted and Council be recommended to approve the Section 106 programme for 2010-11 to 2013-14 as shown in Annexes 2 - 4 of the report.

Reasons for the Decision

Cabinet in determining a balanced budget would need to take into consideration expenditure and slippage on Section 106 schemes in finalising its recommendations to Council.

125. Treasury Management Strategy Statement

Consideration was given to the Report of the Head of Financial Management (Enclosure 18.1 – 18.5 of the Official Minutes of the Council)

RESOLVED:

That the report be noted and Council be recommended to:

- (A) Approve the control framework set out at paragraph 2.1 (Enclosure 18.1).
- (B) Adopt the revised Code and Treasury Management Policy Statement.
- (C) Approve the Treasury and Prudential Indicators arising from the Budget Recommendations above (Annex 6 of the report).

Reasons for the Decision

The CIPFA Code of Practice on Treasury Management in Local Authorities updated in 1996 and revised in 2001 and 2009, requires that reports be submitted as follows:-

- (i) Annual Strategy and Plan in advance of the year.
- (ii) Annual Report after the year end close.
- (iii) Mid Year Review report.

126. Boundary Review – Staffordshire County Council Consultation Proposals

Consideration was given to the Report of the Chief Executive (Enclosure 19.1 – 19.6 of the

Official Minutes of the Council)

RESOLVED:

That a report be taken to Council on 16 February, 2011, to agree a submission from Council to be formally submitted to the Local Government Boundary Commission for England outlining the Council's objections to the County Council's draft proposals (Option 2) in respect of revised Staffordshire County Electoral Division boundaries within the Cannock Chase District area.

Reasons for the Decision

The County Council's revised proposal (Option 2) still contained minor anomalies whereby Parish / Town Ward boundaries would not be coterminous with the County Electoral Divisions. As a consequence of this, the LGBCE would have to direct either that the Parish / Town Council Ward boundaries be re-warded or, alternatively, that the proposal be rejected as being unviable on the basis that it would lead to the creation of Parish Wards of less than 10 electors each.

127. Exclusion of the Public

RESOLVED:

That the public be excluded from the remainder of the meeting because of the likely disclosure of exempt information as defined in Paragraphs 1,2 and 3, Part 1, Schedule 12A of the Local Government Act 1972 (as amended).

CANNOCK CHASE COUNCIL
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PART 2

128. Senior Management and Corporate Support Restructures

Consideration was given to the Not for Publication Report of the Chief Executive (Enclosure 21.1 – 21.6 of the Official Minutes of the Council).

RESOLVED:

That:

- (A) The report of the Chief Executive in relation to the Senior Management Restructure to Council be noted, and the recommendations to Council endorsed.
- (B) The restructures in Corporate Support, and any associated policy impacts as requested in Cabinet resolution 81(d) on 25th November 2010, be noted, and that these be included as part of the budget recommendations

Reasons for the Decisions

Together the proposals offer £300,000 in savings which make a significant contribution to the Council's budget, whilst protecting front line services.

129. Permission to Spend – Modernisation of the Chase Leisure Centre

Consideration was given to the Not for Publication Report of the Director of Culture and Regeneration (Enclosure 22.1 – 22.8 of the Official Minutes of the Council).

RESOLVED:

That:

- (A) The progress made in respect of the procurement process for a Design and Build Contractor for the modernisation of Chase Leisure Centre be noted.
- (B) Permission to enter into a legally binding contract with the preferred Design and Build contractor and grants 'permission to spend' up to £6.4m on the remainder of scheme be approved.
- (C) Subject to it being contained in the £6.4m Capital Budget, the fixed boom and moving

floor be included as part of the final scheme; the national Sport England Pool Modernisation Fund having been deleted as a result of national policy..

Reasons for the Decisions

The final selection stage for a Design & Build contractor to deliver the preferred scheme for the modernisation of Chase Leisure Centre had been reached; Cabinet approval to enter into a legally binding contract with the preferred contractor was required. Cabinet approval was also required for further budgeted expenditure on professional services as part of the delivery of the scheme.

The meeting closed at 5.50 pm.

LEADER

Annex 1

Financial Plan 2011-12 to 2013-14
Growth Options allowed in the Budget

Ref	Option	2011-12	2012-13	2013-14
		Estimate	Estimate	Estimate
		£	£	£
0029A	Car Parks - Defer Increase in Charges	118,000		
0602	Community Infrastructure Levy	49,090		
Total		<u>167,090</u>	<u>0</u>	<u>0</u>

Annex 2**Financial Plan 2011-12 to 2013-14****Savinus Options taken from the Budget**

Ref	Option	2011-12	2012-13	2013-14
		Estimate	Estimate	Estimate
		£	£	£
0029A	Car Parks - Charge for Parking in Rugeley Service Areas	2,800	2,800	2,800
0029B	Car Parks - Charge Staff / Members for Car Park Use	38,000	38,000	38,000
0029C	Car Parks - Charge Blue Badge Holders to park	-129,000	53,000	54,000
0030	Rationalisation of Community Safety Monitoring		62,820	63,420
0031	Cemeteries - Review of Charges	12,430	18,020	24,850
0068	Relocation of Ranger Centre	*	2,500	2,530
0071	Reduction Discretionary Rate Relief		6,000	6,000
0078A	Reduction to Min.Standards - Corp. Support & Admin.	46,110	49,750	50,540
0078B	Reduction in Admin and Typing Services	10,450	10,530	10,720
0084A	Credit Union - Cease	25,000	25,000	25,000
0084B	Economic Development - Admin Support	21,470	21,630	22,020
0088	Redefinition of Env.Enforc. Officers as Env Prot Assists	22,090	25,450	29,090
0090	Pest Control - Removal of Subsidy	16,650	17,220	17,100
0121	Housing Strategy - Statutory Minimum	44,680	45,030	45,830
0140	Licensing - Removal of Subsidy	7,300	16,310	24,620
0149	Rationalisation of Number of Committees	*		
0163	Delete Bowling Green Maintenance	10,100	12,760	12,890
0169	Planning De -Regulation Fees		69,550	138,730
0245	Rationalisation Opening Hours Rugeley and Hednesford	45,950	48,770	49,260
0335/6/8	Review of Civic Hospitality	5,680	5,750	5,810
0337	Review of Leader - Hospitality	730	740	750
0340	Alternative Official Car provision	10,000	10,000	10,000
0616	Deletion of Children's Fund CCDC Contribution	3,000	3,030	3,060
	Corporate and Support Resructures	160,800	165,270	168,210
	Total	354,240	709,930	805,230

(*) These items are subject to further reports to Cabinet

Annex 3

Use Of Section 106 Funds for Economic Development

Note		Budget			Total
		2010-11	2011-12	2012-13	
1	Cannock Town Centre (EU Procurement)	20,000	80,000	0	100,000
2	Tourism Initiatives	20,000	20,000	10,000	50,000
3	Economic Regeneration Strategy	21,820	20,980	18,300	61,100
4	Sub Regional Activities	8,650	8,820	0	17,470
	Total Expenditure	70,470	129,800	28,300	228,570
	ERDF Grant Used	0	0	0	
	Section 106 Monies Used	70,470	129,800	28,300	228,570
	Total Funding	70,470	129,800	28,300	228,570

- 1 Specialist advice re EU Procurement procedures as agreed by Cabinet June 2009.
- 2&3 Initiatives arising from implementation of the Cannock Chase Economic Regeneration and Tourism Strategies. For example, work to encourage linkages between schools and businesses and initiatives to support the education and skills agenda.
- 4 Provision for the Council's annual subscription to the Southern Staffordshire Partnership and Think

Use Of Planning Delivery Grant 2005-06 to 2011-2012

Note	Funding For Post Ends	<u>2010-11 Estimated Outturn</u>	<u>2011-12 Estimate</u>	<u>Total</u>
	31/03/2011	21,340.00		21,340.00
		530.00		530.00
		1,040.00		1,040.00
		4,540.00		4,540.00
1		14,520.00		14,520.00
		10,630.00		10,630.00
2	31/03/2011	27,430.00		27,430.00
3		3,200.00		3,200.00
		4,680.00		4,680.00
4		100,000.00	30,000.00	130,000.00
		10,000.00		10,000.00
		197,910.00	30,000.00	227,910.00
Funding				
		-144,180.00	0.00	-144,180.00
		50,000.00	0.00	50,000.00
	Funding	50,000.00	0.00	
				50,000.00
		103,730.00	30,000.00	133,730.00
		-103,730.00	-30,000.00	-133,730.00
		0.00	0.00	0.00
Notes				
1	E.g. Town Centre Action Plans, Sustainability Appraisals, Strategic Flood Risk & Cannock Canal Assessment			
2	Fixed term contract at Scale G. Annual Monitoring Report is a compulsory requirement of new LDF process			
3	Scanning , consultations and pre-application electronic processes			
4	Inspector plus Programme Officer costs.			

General Fund Revenue Budget 2010-11 to 2013-14
Council Recommendation

	Forecast Outturn 2010-11 £m	Standstill Budget 2011-12 £m	Standstill Budget 2012-13 £m	Standstill Budget 2013-14 £m
Original Budget 2010-11	14.960			
Standstill Budget 2010-11 to 2013-14		14.412	14.274	14.274
Supplementary Estimates since Original Budget Approval				
Rollovers	0.110			
Members Allowances	-0.027	-0.060	-0.060	-0.060
Equipment Consumables	-0.040	-0.050	-0.050	-0.050
Approved Budget				
Committed Changes				
District Elections				-0.106
LABGI	0.042	0.042	0.042	0.042
HPDG	0.150	0.050		
Area Based Grants		0.025	0.025	0.025
HPDG - Expenditure Savings	-0.050			
LDF Costs	0.003	0.030		
Likely Additional Commitments				
West Midlands Leaders Board	0.054	-0.003	-0.003	-0.003
Increments				0.055
Audit Fees	-0.008	-0.008	-0.008	-0.008
NI Contributions				
Chase Leisure Centre - Pool	-0.289	-0.217		-0.090
Interest Rates		0.029	0.059	0.065
Interest Rates Maturing		0.030	0.030	0.030
Demographic Changes				
Refuse & Recycling				0.014
2010 Actuarial Valuation - Gross				0.060
HRA Recharges				-0.011
Place Survey				-0.017
Staffing reviews	0.462	0.321		-0.100
Inflation				
Pay Award Freeze		-0.103	-0.208	
Pay Award/Inflation adj				0.357
Total Base Budget	15.375	14.499	14.100	14.477

General Fund Revenue Budget 2010-11 to 2013-14

Council Recommendation

	Forecast Outturn 2010-11 £m	Standstill Budget 2011-12 £m	Standstill Budget 2012-13 £m	Standstill Budget 2013-14 £m
Potential Changes and Adjustments				
Base Budget Review				
Expenditure				
Turnover				
Concessionary fares	-0.016	-1.002	-1.022	-1.022
Specific Grant		0.357	0.357	0.357
Income				
New Homes Bonus		-0.200	-0.200	-0.200
Vat Refund	-0.619			
Partial Exemption	0.436			
Rebate Subsidy	-0.005	-0.005	-0.005	-0.005
Income - Development related fees				
Planning - Fees Net		0.090	0.080	0.070
Rent Reviews	-0.047	-0.011	-0.011	-0.011
Building control - Fees		0.050	0.050	0.050
Car Park Income	0.046	0.046	0.046	0.046
VAT Adj	0.005	0.018	0.018	0.018
Land Charges	0.020	0.020	0.020	0.020
Leisure Centres Income				
licensing	-0.020	-0.020	-0.020	-0.020
Cemeteries	0.025	0.025		
Industrial Estates	0.031	0.038	0.038	0.038
Recycling Credits				
Golf Course	0.018	0.018	0.018	0.018
Markets	0.001	0.031	0.031	0.031
Other Properties	0.018	0.013	0.013	0.013
Managers Variations	-0.148	-0.034	-0.018	-0.018
Efficiency Savings				
Telephone Network	-0.019	-0.024	-0.024	-0.024
Service Review		-0.075	-0.076	-0.078
Shared Services		-0.266	-0.565	-0.576
Transformation		0.050		
Policy Options				
Service Reviews		0.117	0.171	0.171
Senior Management Restructure		-0.135	-0.135	-0.136
Growth		0.167		
Savings		-0.354	-0.710	-0.805
Estimated Net Spending	15.100	13.412	12.157	12.414

General Fund Revenue Budget 2010-11 to 2013-14

Council Recommendation

	Forecast Outturn 2010-11 £m	Standstill Budget 2011-12 £m	Standstill Budget 2012-13 £m	Standstill Budget 2013-14 £m
<u>Financing</u>				
Anticipated Grant Income, Use of Balances & Reserves				
Forecast Outturn 2009-10				
Balances	0.028	-0.202	-0.135	0.448
Regeneration & Invest to Save Reserve	0.286	0.638		
Actuarial Valuation	0.169	0.095	0.053	
Stabilisation	0.065	0.031	0.061	0.116
Interim use	0.108	0.013	0.034	-0.512
Collection Fund Surplus	0.007	0.002		
RSG/NNDR	8.518	6.692	5.790	5.790
RSG Discount Adj	0.000	0.000		
Council Tax	5.919	5.994	6.205	6.424
Council Tax Compensation Grant		0.149	0.149	0.149
0.000 Total Grant Income, Use of Balances & Reserves	15.100	13.412	12.157	12.414
Amount to be found from Council Tax	5.919	5.994	6.205	6.424
	30,044	30,423	30,727	31,034
Estimated Council Tax Level	197.01	197.01	201.94	206.98
Estimated Council Tax Increase	2.80%	0.00%	2.50%	2.50%
<u>Balances</u>				
Opening Balances at 1 April	0.860	0.832	1.034	1.169
Use of Balances to Support Budget	0.028	-0.202	-0.135	0.448
Closing Balances at 31 March	0.832	1.034	1.169	0.721