

Priority Delivery Plan for 2021-22
Priority 1 – Supporting Economic Recovery

PROJECTS – Summary of Performance

| Delivery of Projects for Q2 | | | | | |
|-----------------------------------------------------------------------------------|-----------------------------------------------------------------------------------|-----------------------------------------------------------------------------------|---------------------------------------------------------------------------------------|-------------------------|--------------------------|
|  |  |  |  | N/A | Total Number of Projects |
| Action completed | Project on Target | Work in progress but project slightly behind schedule < 3months | Action more than 3 months behind schedule – specific action required to address delay | Project not yet started | |
| 3 (7%) | 35 (81%) | 3 (7%) | 1 (2%) | 1 (2%) | 43 |

Summary of Successes as at Quarter 2

- Full allocation of Additional Restrictions Grant (ARG) funding by the deadline of 30th July 2021 – as a result the Council received ‘top-up’ funding of £635k which will need to be spent by 31st March 2022.
- Digital Skills Academy launched on 20th September 2021.
- Completion of car parking incentive pilot scheme in Cannock and Rugeley town centres

Summary of Slippage as at Quarter 2

- Delay with disposal of Avon Road car park site
- Slight delay with production of technical report on MSCP demolition in Cannock town centre

1.1 Supporting jobs, enterprise and skills

| Projects | Actions and Milestones | Q1 | Q2 | Q3 | Q4 | Progress | Symbol |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------|----|----|----|----|-----------------------------------------------------------------------------------------------------------------------------------------------------------|--------|
| 1.1.1. Maximise the economic benefits of the opening of McArthurGlen Designer Outlet West Midlands | | | | | | | |
| Review and refresh of Economic Prosperity Strategy. | Production and consultation. | | | ✓ | | Monitoring of economic indicators taking place. Initial preparatory work underway. | ✓ |
| | Present to Cabinet for approval. | | | | ✓ | | |
| Promotional leaflet production to coincide with opening of Designer Outlet. | Production and launch of leaflet. | ✓ | | | | Leaflet now in circulation and PR launch carried out. | ★ |
| Work with McArthurGlen to develop a joint marketing plan to promote the District and encourage linked trips and dwell time in Cannock Chase. | Develop and implement marketing plan and identify resources. | | | | ✓ | Meeting between officers and McArthurGlen held – marketing is still in launch phase at present. Progress all positive and ahead of programme on lettings. | ✓ |
| Transformational upgrade of Cannock Railway Station <ul style="list-style-type: none"> • Business case development / design • Submit bids for funding | Work with partners to commission next stage of design and engineering work. | ✓ | | | | Network Rail have been commissioned to undertake further design and feasibility work for preferred option. Work set to commence October 2021. | ✓ |
| | Report to Cabinet presenting outcome of design work, including updated cost plan and funding strategy. | | | | ✓ | | |

| Projects | Actions and Milestones | Q1 | Q2 | Q3 | Q4 | Progress | Symbol | |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------|----|----|----|----|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------|---|
| 1.1.2. Supporting local businesses | | | | | | | | |
| Provision of advice and support to local businesses to resume operations and recover from Covid restrictions. | Support to businesses to enable them to comply with Covid regulations and guidance in line with timescales set out in Government roadmap. | | ✓ | | | Covid support team has been disbanded following ending of Covid restrictions on 19 th July 2021. On-going support for local businesses is being provided by Economic Development, Food Safety and Licensing teams as part of 'business as usual' activity. | ★ | |
| Full allocation of Government funded Covid business support programmes i.e. Local Restrictions Support Grant, Additional Restrictions Grant (ARG) focusing on businesses affected by the pandemic and lockdown restrictions | Aim for full allocation of ARG by 30 th July as per MHCLG guidance. | | ✓ | | | Full spend achieved. Additional top up monies awarded to Council. New ARG Policy to go live Oct 2021 Re-start grants have been paid to eligible businesses. | ✓ | |
| | Payment of Re-start grants. | ✓ | | | | | | |
| | Delivery of Apprenticeship and Training initiatives in partnership with Staffordshire County Council. | | | | | ✓ | Apprenticeship targets and spend achieved already – nil cost training grant funding still available. Council has until March 2022 to spend full amount. | ✓ |
| Delivery of Enterprise for Success and Let's Get Started initiatives in the District to help new businesses to start up. | Promote available support to eligible local residents. | | | | | ✓ | Marketing of initiatives on-going. | ✓ |

| Projects | Actions and Milestones | Q1 | Q2 | Q3 | Q4 | Progress | Symbol |
|------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------|----|----|----|----|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------|
| Expand Federation of Small Business Membership in District to help survival rates of businesses. | Promote initiative and secure new Members take up. | | ✓ | | | Promotion carried out 18 memberships allocated to date (9 remaining; no time limit) – will require further PR to secure full take up. | ✓ |
| 1.1.3. Support for newly unemployed residents | | | | | | | |
| Working in partnership with LEPs, DWP, Staffordshire County Council to proactively respond to redundancy announcements | Monitor through Countywide redundancy task group numbers of reported redundancies and HR1 forms from Cannock Chase employers. | ✓ | ✓ | ✓ | ✓ | Group continues to meet – no major impact being seen at present in District – may change when furlough scheme ends in September. Officers regularly reviewing unemployment data. | ✓ |
| Identify gaps in local provision and develop initiatives (if required) to further support unemployed residents. | Post furlough ending consider whether additional provision is needed to help address growing unemployment levels. | | | ✓ | | Too early to give an indication as to whether additional provision will be required. Virtual jobs fair (Retail focus) is programmed for October with partners to help provide advice & guidance being given at this time. | ✓ |
| 1.1.4. Increasing skills levels and access to employment opportunities | | | | | | | |
| Work with Cannock College to deliver skills and | Assist with delivery of apprenticeships linked to engineering academy and recruitment of local employers. | ✓ | ✓ | ✓ | ✓ | PR continues, take up is steady | ✓ |

| Projects | Actions and Milestones | Q1 | Q2 | Q3 | Q4 | Progress | Symbol |
|----------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------|----|----|----|----|----------------------------------------------------------------------------------------------------------------------------------------------------------|--------|
| apprenticeships opportunities to local residents | Aide the roll out of a new digital skills hub in Cannock and promote the local offer to local employers. | ✓ | ✓ | ✓ | ✓ | New digital academy was officially opened in Sept 2021 and courses are starting to be rolled out. | ✓ |
| 1.1.5. Ensure sufficient supply of employment land and workspace for small businesses | | | | | | | |
| Explore feasibility of encouraging more managed workspace in the District | Work with key partners to identify potential locations for future sites. | | | | ✓ | Managed workspace/ incubation proposal included as part of Cannock Town Centre Levelling Up Fund bid. Officers continue to assess potential other sites. | ✓ |

1.2 Reshaping our town centres

| Projects | Actions and Milestones | Q1 | Q2 | Q3 | Q4 | Progress | Symbol |
|--------------------------------------------------------------------|----------------------------------------------------------------------------------------------|----|----|----|----|------------------------------------------------------------------------------------------------------------------------|--------|
| 1.2.1. Identify external funding / investment opportunities | | | | | | | |
| Identify external funding opportunities | Submit a business case for the Levelling Up Fund for Cannock Town Centre | ✓ | | | | Bid for Cannock Town Centre submitted on 18 th June – decision expected in autumn 2021. | ✓ |
| | Fully commit and spend the Council's Welcome Back Fund to support re-opening of town centres | | | | ✓ | Full spend on target to be achieved by 31 st March 2022. Wide coverage of support provided across District. | ✓ |

| Projects | Actions and Milestones | Q1 | Q2 | Q3 | Q4 | Progress | Symbol |
|---------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------|----|----|----|----|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------|
| Develop a pipeline of projects to reshape our town centres and provide focus for future bidding opportunities | Develop an investment plan to include pipeline of projects | | | ✓ | ✓ | On schedule to appoint consultants to assist with development of Investment Plan during October 2021. | ✓ |
| 1.2.2. Regeneration / reshaping of Cannock Town Centre | | | | | | | |
| Cannock Town Centre Prospectus | Engagement with private sector with the aim of securing investment for identified Cannock Prospectus sites | ✓ | ✓ | ✓ | ✓ | Ongoing discussions with local developers | ✓ |
| Land disposal at Avon Road | Agree Heads of Terms for disposal | ✓ | | | | Issue with establishing a secondary access – may affect delivery of overall scheme. Alternative options for access being explored with prospective purchaser. Awaiting Staffs County Council (highways) guidance. | ✗ |
| | Planning application to be submitted by purchaser | | ✓ | | | See above comment | |
| Business case for demolition of MSCP and Indoor Market site to Cabinet | Report to Cabinet setting out business case for demolition including options appraisal | | ✓ | | | Originally Q2, now on track for Q3. Draft report received from the Demolition Consultant providing advice on options for demolition; this report will be finalised during October 2021. | ▲ |

| Projects | Actions and Milestones | Q1 | Q2 | Q3 | Q4 | Progress | Symbol |
|-----------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------|----|----|----|----|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------|
| | | | | | | When the outcome of the Levelling Up fund bid is known (expected Autumn 2021), a report will be presented to Cabinet with recommendations for demolition options. | |
| Develop a Cannock Masterplan | Procure consultants to undertake masterplan production | | | | | GBSLEP advised no funding available at present time to support production of masterplan – alternative sources of funding need to be identified. Furthermore, masterplan is on hold pending Levelling Up fund bid decision. |  |
| | Prepare specification / undertake procurement | | | ✓ | | | |
| | Award contract | | | | ✓ | | |
| 1.2.3. Reshaping Rugeley Town Centre and surrounding areas – capitalising upon the re-development of Rugeley Power Station | | | | | | | |
| Identify options for the Rugeley Market Hall and adjoining land | Undertake an options assessment | | | | ✓ | Officers continue to explore options for future of Market Hall site. Limiting factor is terms of existing lease. Existing offer to attract new tenants i.e., 6 month free rental expired at end of September. Limited take up so offer will not be renewed. |  |
| Identify options for addressing vacant units in Rugeley Town Centres | Undertake a Baseline assessment of vacant units including engagement with private landlords and partners | | | | ✓ | Vacant units in town centres continue to be monitored. |  |

| Projects | Actions and Milestones | Q1 | Q2 | Q3 | Q4 | Progress | Symbol |
|---------------------------------------------------------|--------------------------------------------------------------------------------------|----|----|----|----|-----------------------------------------------------------------------------------------------------------------------------|--------|
| 1.2.4. Review the Council's car parking strategy | | | | | | | |
| Undertake parking review across the District | Undertake pilot car parking initiative in Cannock & Rugeley Town Centres | ✓ | ✓ | ✓ | | Pilot initiative ended on 21 st September. | ✓ |
| | Report to Cabinet setting out outcome of Pilot and options for future | | | ✓ | | Cabinet to consider evaluation of Pilot and options for extensions utilising ARG top up funding at meeting on 14th October. | ✓ |
| | Review of car parking across District - Procure consultants - Undertake review | | | ✓ | ✓ | Scope for appointment of consultants being developed by officers. | ✓ |

1.3 Increasing affordable housing

| Projects | Actions and Milestones | Q1 | Q2 | Q3 | Q4 | Progress | Symbol |
|----------------------------------------------------------------------------------------------------|--------------------------------------------------------|----|----|----|----|---------------------------------------------------------------|--------|
| 1.3.1. Investment of £12.9m to deliver in the region of 100 new Council properties for rent | | | | | | | |
| Hawks Green – complete development | Completion of handover of Council Houses | | | ✓ | | Handover of Council homes commenced in Q1. | ✓ |
| | Completion of Hawks Green Development by 31 March 2022 | | | | ✓ | Scheme in progress and on target to complete by 31 March 2022 | |
| Aelfgar Development Scheme | Completion of land sale | | ✓ | | | Land sale completed in Q2. | ✓ |
| | Seek outline planning permission | | ✓ | | | Outline planning permission issued Q2. | |

| Projects | Actions and Milestones | Q1 | Q2 | Q3 | Q4 | Progress | Symbol |
|-------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------|----|----|----|----|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------|
| | Completion of procurement exercise and selection of contractor | | | ✓ | | Initial actions with framework in progress. | |
| | Start on site | | | | ✓ | | |
| Chadsmoor development | Submission of Cabinet report for scheme approval | | ✓ | | | Pre-planning consultation completed Q2 and report prepared and considered at August Cabinet briefing. Scheme approval report to be submitted following planning approval. | ✓ |
| | Planning application submission | | | ✓ | | Planning application submission work is in progress. | |
| 1.3.2. Ensure the Local Plan includes the necessary provisions for affordable housing contributions | | | | | | | |
| Emerging Local Plan will update affordable housing contributions with new viability evidence | Viability Study to be available Summer 2021 that will inform affordable housing requirements in Reg 19 Local Plan. | | | ✓ | | Viability Study still progressing and expected November 2021. | ✓ |
| Undertake revision of affordable housing policies in line with Local Plan timetable | To be undertaken on receipt of viability study and incorporated into policies in Reg 19 version of Local Plan. | | | ✓ | | See above. | ✓ |
| 1.3.3. Work with partners / Affordable Housing Registered Providers | | | | | | | |
| Set up and deliver an annual Stakeholder Event to make strategic links and build strong relationships with key registered providers | Arrange first meeting since pandemic, to be held virtually. | ✓ | | | | An operational meeting has taken place to discuss on-going issues | ✓ |

1.4 Well designed communities

| Projects | Actions and Milestones | Q1 | Q2 | Q3 | Q4 | Progress | Symbol |
|-----------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------|----|----|----|----|-----------------------------------------------------------------------------------------------------------------------------------------------------------|--------|
| 1.4.1 Adoption of a new Local Plan for the District by the end of 2023 | | | | | | | |
| New Local Development Scheme (LDS) 2021 to set out timetable for delivery by 2023 | New LDS adopted April 2021 which sets out timetable for Local Plan Review and adoption before end 2023. | ✓ | | | | <ul style="list-style-type: none"> ▪ LDS adopted April 2021. ▪ Preferred Option consultation completed April 30th 2021 | ✓ |
| | Regulation 19 Local Plan – Winter 2021/22 Consultation | | | ✓ | ✓ | Cabinet report scheduled February 2022 for authority to consult. | |
| 1.4.2 Ensure our Local Plan policies achieve higher design and environmental standards with new housing developments | | | | | | | |
| Local Plan 'Greener Futures' policy in preparation that will include higher environmental and design standards applied to new housing developments. | Preferred Option introduces Greener Futures Policy. Consultation responses and Viability Study will be considered in potential revisions to the policy. | ✓ | | | | Further policy refinement to take place once Viability Assessment has been provided and consultations responses have been compiled and considered | ★ |
| 1.4.3 Support our towns and parishes to plan their neighbourhoods | | | | | | | |
| Progress current and future Neighbourhood Plans within the district. | Continue to work with Parish Councils and Neighbourhood Planning Groups to progress Neighbourhood Plans. | | | | ✓ | On-going liaison with Town / Parish Councils | ✓ |
| 1.4.4 Ensure our local communities secure benefits from new developments and investment in local infrastructure | | | | | | | |
| Emerging Local Plan will prioritise new sustainable development allocations with emphasis on supporting infrastructure. | Regulation 19 Draft Local Plan scheduled Winter 2021. | | | ✓ | | Cabinet report scheduled February 2022 for authority to consult. | ✓ |

1.5 Clean and green recovery

| Projects | Actions and Milestones | Q1 | Q2 | Q3 | Q4 | Progress | Symbol |
|--------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------|----|----|----|----|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------|
| 1.5.1 Support our clean growth ambition by encouraging green jobs and investment | | | | | | | |
| Identify and support businesses, supply chains and investors that are seeking to create green jobs in our District. | Investigate potential opportunities to attract new businesses or grow existing businesses to create new jobs | | | | ✓ | | ✓ |
| 1.5.2 Work with public bodies and site owner to regenerate the Rugeley Power Station site and deliver 'zero carbon' ambitions | | | | | | | |
| Work with Engie to progress plans for the site. | Completion of demolition of site | ✓ | ✓ | | | Demolition of cooling towers took place on 6 th June 2021. Demolition programme expected to fully complete by end of 2021 and remediation works complete by end of 2022. | ✓ |
| | Planning application for Riverside Park and spine road | | | | ✓ | Planning application for Riverside Park received in July 2021. | |
| Zero Carbon Rugeley – completion of Pilot project for Smart Local Energy System and dissemination of findings. | Disseminate findings of project and work with Engie to identify implementation options | | | | ✓ | Senior officers represent the Council on the Zero Carbon Rugeley Advisory Board. The design and research phase of the project is on track to complete by Q4 2021/22. | ✓ |

| Projects | Actions and Milestones | Q1 | Q2 | Q3 | Q4 | Progress | Symbol |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------|----|----|----|----|--------------------------------------------------------------------------------------|--------|
| 1.5.3 Work towards developing zero carbon homes (Passivhaus standard) on Council housing developments | | | | | | | |
| Aelfgar Development Scheme – undertake a design and build procurement based on Passivhaus principles | Outline planning permission granted | | ✓ | | | Land sale completed in Q2. Outline planning permission granted Q2. | ✓ |
| | Completion of land sale | | ✓ | | | Completed | |
| | Completion of procurement exercise and selection of contractor | | | ✓ | | Initial actions with framework in progress. | |
| | Start on site | | | | ✓ | | |
| 1.5.4 Produce a funded retrofit (carbon zero) programme for the Council's housing stock and commence implementation | | | | | | | |
| Stock Condition Survey – Commission survey to establish stock condition for 20% of stock and produce 5 year cyclical programme to establish and monitor 100% of stock | Develop Asset Management system to record and report on asset data | ✓ | | | | Asset Management system built, go live occurred in August. | ▲ |
| | Completion of procurement exercise and selection of service provider | | ✓ | | | Procurement team workload and internal resource delaying work. Slipped to Quarter 3. | |
| | Completion of Surveys | | | ✓ | | | |
| | Annual update of 30yr business plan | | | | | | |

Item No. 4.13

| Projects | Actions and Milestones | Q1 | Q2 | Q3 | Q4 | Progress | Symbol |
|-------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------|---------|----|----|----|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------|
| Development of strategy to deliver carbon neutral housing stock and development of retro fit work programme | Procurement of Housing Climate Change Action Plan | | ✓ | | | This work has been added to the wider piece of work to develop a costed action plan for delivering the Council's targets re carbon neutrality. A provider has been appointed | ✓ |
| | Production of the Housing Climate Change Action Plan | | | ✓ | | | |
| | Produce Housing Asset Management Plan | | | | ✓ | | |
| | Develop work programme to incorporate Climate Change Actions | 2022-23 | | | | | |
| | Participate in a joint bid to pilot retrofit of properties to gain an understanding of new technologies and measures required for CCDC stock | | | | | | |
| EPC – Carry out programme over 5 years to establish Energy Performance for the stock | Completion of procurement exercise and selection of service provider | | | ✓ | | | N/A |
| | Record EPC's in Asset Management system annually for reporting purposes | | | | ✓ | | |

Priority Delivery Plan for 2021-22
Priority 1 – Supporting Economic Recovery

DIRECTION OF TRAVEL INDICATORS

| Improved situation | Situation worsened | No change |
|-----------------------------------------------------------------------------------|-------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------|
|  |  |  |
| 6 | 0 | 0 |

| Direction of Travel Indicator | Reporting Frequency (Q or A) | Last year's outturn | Target | Q1 | Q2 | Q3 | Q4 | Trend |
|---------------------------------------------------------------|------------------------------|--------------------------------|---------------------------------------|--------|------|----|----|---------------------------------------------------------------------------------------|
| Objective 1.1 - Supporting jobs, enterprise and skills | | | | | | | | |
| Unemployment rate | Q | | Aim to keep below WM rate | | | | | |
| • Cannock Chase | | 5.4% | | 5% | 4.2% | | |  |
| • West Midlands | | 7.4% | | 7 % | 6.1% | | | |
| Youth unemployment | Q | | Aim to reduce gap to reach WM average | | | | | |
| • Cannock Chase | | 11.2% | | 10.7 % | 7.2% | | |  |
| • West Midlands | | 10.3% | | 9.6% | 7.8% | | | |
| NVQ 3 attainment rates | A | 46.9% Jan 2020- Dec 2020 | To increase levels year on year | | | | | |
| NVQ 4 attainment rates | A | 28.3% Jan 2020- Dec 2020 | To increase levels year on year | | | | | |

| Direction of Travel Indicator | Reporting Frequency (Q or A) | Last year's outturn | Target | Q1 | Q2 | Q3 | Q4 | Trend |
|----------------------------------------------------------|------------------------------|---------------------|-----------------------------|-------|-------|----|----|-------|
| Objective 1.2 - Reshaping our town centres | | | | | | | | |
| Town Centre vacancy rates (measured as % of total units) | Q | | Keep vacancy rate under 10% | | | | | |
| Cannock | | 25.8% | | 26.6% | 21.1% | | | ↑ |
| Hednesford | | 4.3% | | 4.3% | 3.2% | | | ↑ |
| Rugeley | | 5.6% | | 5.6% | 4.8% | | | ↑ |
| Combined | | n/a | | 13% | 10.4% | | | ↑ |
| Objective 1.3 - Increasing affordable housing | | | | | | | | |
| Number of Affordable Housing units delivered per annum | A | 60 | 231 | | | | | |
| Objective 1.4 Well-designed communities | | | | | | | | |
| Housing completions | A | New indicator | * | | | | | |
| Employment land developed | A | New indicator | * | | | | | |
| Neighbourhood Plans adopted | A | New indicator | * | | | | | |

* New indicator – baseline to be established to set target for next year

PERFORMANCE MEASURES

| Summary of Performance as at Q2 | | | |
|-----------------------------------------------------------------------------------|-----------------------------------------------------------------------------------|-------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------|
|  |  |  |  |
| Target Exceeded | Target Achieved | Performance Slightly Below Target | Performance Significantly Below Target |
| 0 | 2 | 1 | 0 |

| Performance Indicator | Reporting Frequency (Q or A) | Last year's outturn | Target | Q1 | Q2 | Q3 | Q4 | Target Achieved? |
|------------------------------------------------------------------------------------------------------------------|------------------------------|-------------------------|--------|----|----|----|----|------------------|
| Objective 1.1 - Supporting jobs, enterprise and skills | | | | | | | | |
| Number of businesses supported | A | 60 for each LEP | n/a | | | | | |
| Number of enrolments on Digital Academy and Engineering Academy at Cannock Campus of South Staffordshire College | A | New indicator for 21-22 | * | | | | | |
| Objective 1.2 - Reshaping our town centres | | | | | | | | |
| Number of residential units consented / completed in Town Centre | A | New indicator for 21-22 | * | | | | | |
| Commercial and non-retail floorspace consented / completed | A | New indicator for 21-22 | * | | | | | |

| Performance Indicator | Reporting Frequency (Q or A) | Last year's outturn | Target | Q1 | Q2 | Q3 | Q4 | Target Achieved? |
|--------------------------------------------------------|------------------------------|---------------------|-----------------------|-------|----------------------|----|----|-------------------------------------------------------------------------------------|
| Objective 1.3 - Increasing affordable housing | | | | | | | | |
| Number of Council homes delivered | Q | 0 | 22 | 4 | 8 | | |  |
| Objective 1.4 Well-designed communities | | | | | | | | |
| Amount of CIL funds secured | Q | £461k | N/a | £37k | £90k | | | n/a |
| Amount of S106 funds secured | Q | £191k | N/a | £621k | £0 | | | n/a |
| Major Planning Applications determined within time | Q | 100% | > 60% within 13 weeks | 50% | 100% Within 13 weeks | | |  |
| Number of Major Planning Applications | Q | n/a | n/a | 2 | 3 | | | n/a |
| Non-major Planning Applications determined within time | Q | 75% | > 70% within 8 weeks | 62% | 75% | | |  |
| Number of Non-Major Planning applications | Q | n/a | n/a | 98 | 88 | | | n/a |
| Number of Planning Applications | Q | n/a | n/a | 107 | 114 | | | n/a |
| Number of Enforcement Cases | Q | n/a | n/a | 56 | 52 (new cases) | | | n/a |

*New indicator – baseline to be established this year on which to base target for future year.