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Table 1

General Fund Revenue Budget 2009-10 to 2012-13
Council Recommendation

	Forecast Outturn 2009-10 £m	Standstill Budget 2010-11 £m	Standstill Budget 2011-12 £m	Standstill Budget 2012-13 £m
Original Budget 2009-10	14.632			
Standstill Budget 2010-11 to 2012-13		14.741	15.040	15.040
Supplementary Estimates since Original Budget Approval				
Additional Election	0.009			
Planning Appeal	0.035			
Equal Pay Claims	0.076			
Rollovers	0.241			
Annual Leave	0.019	0.015	0.015	0.016
Approved Budget	15.012	14.756	15.055	15.056
Committed Changes				
District Elections		0.055	0.102	-0.069
Benefits Administration				0.017
Stadium Closure	0.020			
Likely Additional Commitments				
Increments				0.150
NI Contributions			0.050	0.050
Chase Leisure Centre Pool		0.286	0.638	0.586
NNDR Revaluation		0.012	0.013	0.019
Demographic Changes				
Refuse and Recycling				0.014
Concessionary Fares				0.020
Pension Contributions				0.047
2010 Actuarial Valuation				0.047
LABGI Grant	-0.021			
Civil Parking Enforcement				-0.036
Place Survey			-0.017	
Staffing Reviews	-0.055	-0.012	-0.012	-0.029
Inflation	-0.168	-0.519	-0.743	-0.603
Total Base Budget	14.788	14.579	15.087	15.269

Table 1 (Cont.)

General Fund Revenue Budget 2009-10 to 2012-13
Council Recommendation

	Forecast Outturn 2009-10 £m	Standstill Budget 2010-11 £m	Standstill Budget 2011-12 £m	Standstill Budget 2012-13 £m
Potential Changes and Adjustments				
Base Budget Review				
Expenditure				
Turnover	-0.150	-0.050	-0.050	-0.050
Rates	0.013	0.013	0.013	0.013
Interest	0.090		0.040	0.040
Concessionary Fares	-0.120	-0.100	-0.105	-0.110
Energy Costs	0.158	0.158		
HRA Recharges	0.039	0.073	0.055	0.000
Item 8 Recharges	0.084	0.112	-0.050	-0.050
Insurances	-0.042			
Managers Variations	-0.025	0.081	-0.040	0.022
Income				
Rebate Subsidy	-0.100	-0.100	-0.100	-0.100
Planning Delivery Grant				0.050
Prince of Wales	0.020	0.020	0.020	0.020
Planning	0.051	0.163		
Markets	0.001	0.021	0.008	0.002
Building Control	0.046	0.072		
Car Parks	0.120	0.120	0.120	0.120
Land Charges	0.030	0.030		
Leisure Centres	0.064	0.070	0.070	0.070
Industrial Estates	0.024	0.024	0.014	0.014
Golf Course	0.015			
Efficiency Savings				
Equipment and other controllable budgets		-0.095	-0.097	-0.097
Corporate and Support		-0.201	-0.232	-0.242
Policy Options				
Growth		0.239	0.151	0.075
Savings		-0.217	-0.366	-0.749
Estimated Net Spending	15.106	15.012	14.538	14.297

Table 1 (Cont.)

General Fund Revenue Budget 2009-10 to 2012-13
Council Recommendation

	Forecast Outturn 2009-10 £m	Standstill Budget 2010-11 £m	Standstill Budget 2011-12 £m	Standstill Budget 2012-13 £m
Financing				
Anticipated Grant Income, Use of Balances & Reserves				
Balances	0.841	-0.009	-0.138	-0.120
Regeneration & Invest to Save Reserve		0.286	0.638	
Actuarial Valuation	0.263	0.169	0.095	0.053
Interim Use	-0.228	0.087	-0.259	-0.154
Collection Fund Surplus / -Deficit	0.036	-0.021		
RSG / NNDR	8.429	8.518	7.918	7.918
Council Tax	5.765	5.982	6.284	6.600
Total Grant Income, Use of Balances & Reserves	15.106	15.012	14.538	14.297
Amount to be found from Council Tax				
	5.765	5.982	6.284	6.600
Council Tax Base	30,080	30,044	30,344	30,648
Estimated Council Tax Level	191.64	199.11	207.07	215.36
Estimated Council Tax Increase	3.90%	3.90%	4.00%	4.00%
Balances				
Opening Balances at 1 April	1.664	0.823	0.832	0.970
Use of Balances to Support Budget	0.841	-0.009	-0.138	-0.120
Closing Balances at 31 March	0.823	0.832	0.970	1.090

Table 2a

Financial Plan 2010-11 to 2012-13
Saving Options Taken From Budget

		2010-11 Estimate £	2011-12 Estimate £	2012-13 Estimate £
CE01	Chairmans AGM Dinner	2,000	2,030	2,060
CE05	Chairmans Hospitality	2,000	2,000	2,000
CE07	Leaders Hospitality	500	500	500
CS04	Shopmobility Contract - Revise (*)	13,000	30,000	30,000
GV02	Deletion of Long Service Awards	3,160	3,220	3,270
KL02	Car Park - Charges		102,000	102,000
KL03	Community Safety Efficiency Saving		16,940	17,110
LT01	Dial-A-Ride - Cease	80,000	80,000	80,000
ME04a	Leisure - Private Sector Partner Options (*)			380,000
ME07	Reduce Arts Development Programme	10,000	10,000	10,000
PL01	Senior Planner - Delete One Post	39,150	40,030	40,640
PL06	Economic Development (Tourism) Budget	5,000	5,000	5,000
PL07	Planning - Technical Support / Admin Post - Delete 1 of 2	7,060	11,130	11,310
PL09	Market Traders - Reduce Access to Cannock Market Hall	-310	6,370	6,510
PR01	Chase Matters - Self Fund Publications	17,000	17,260	17,520
SH02	Delete Contribution to Implementation of Homelessness Act	7,490	7,890	8,300
SS01	Review of Street Warden / Environmental Enforcement Functions (*)	30,780	31,460	32,180
	Total	<u>216,830</u>	<u>365,830</u>	<u>748,400</u>

(*) - Requires further report to Cabinet

Table 2b

Financial Plan 2010-11 to 2012-13
Growth Options Allowed in the Budget

		2010-11	2011-12	2012-13
		Estimate	Estimate	Estimate
		£	£	£
KL07	Wheeled Bin Container Provision for Dry Recyclable Waste	22,200	22,200	22,200
KL08	Urban Forestry Strategy	40,000	19,000	8,000
KL09	Bereavement Services Service Plan	15,000	15,000	
KL10	Green Flag Award 2009-10	2,200		
ME04a	Leisure - Private Sector Partner Options (*)	100,000	50,000	
PL10	Workforce Development Strategy	20,000	20,000	20,000
PL11	Economic Downturn	40,000	25,000	25,000
	Total	<u>239,400</u>	<u>151,200</u>	<u>75,200</u>

(*) - Requires further report to Cabinet

Table 3

Use Of Section 106 Funds for Economic Development

Note		Actuals to 31/03/2009	Budget				Total
			2009-10	2010-11	2011-12	2012-13	
1	Economic Development Officer (Europe)	156,020					156,020
2	Economic Development Support Officer	53,580					53,580
3	Cannock Town Centre (EU Procurement)		50,000	50,000			100,000
4	LSP Contribution (Lottery Funding)	28,840					28,840
5	Short Term Staff Appointments	40,044					40,044
6	District Centres Management Initiative	50,000					50,000
7	Business Estates Co-ordinator	47,510					47,510
8	European Projects Support	134,390					134,390
9	Tourism Initiatives	60,835	20,000	20,000	20,000		120,835
10	Economic Regeneration Strategy	56,847	23,500	21,820	20,980		123,147
11	Sub Regional Activities	13,485	8,510	8,650	8,820		39,465
	Total Expenditure	641,551	102,010	100,470	49,800	0	893,831
	ERDF Grant Used	143,734					143,734
	Section 106 Monies Used	497,817	102,010	100,470	49,800		750,097
	Total Funding	641,551	102,010	100,470	49,800	0	893,831

- 1 Senior officer's post to coordinate day to day delivery of European funding package. Ceased at the end of 2007-08 EU programme. Provision made for joint funding of post for 2008-09.
- 2 Post to support delivery of the Economic Regeneration Strategy following a review of priorities (now deleted).
- 3 Specialist advice re EU Procurement procedures as agreed by Cabinet June 2009.
- 4 Contribution to the Local Strategic Partnership Executive Team to support the External Funding Officer post.
- 5 The appointment of a fixed term Economic Development Support Officer (Tourism) and miscellaneous agency staff costs.
- 6 Monies to support the District Centres Management Initiative & Year 1 of the Chase 3 programme.
- 7 Funding support for an Estates Coordinator on Image Business Partnerships. Funding extended to support local businesses in taking the initiative forward. No longer required as a consequence of the creation of the local Business Improvement District.
- 8 Funding to support the development and implementation of projects within the Cannock Chase, Burntwood, Brownhills European Funding package that secured investment of at least £8m via ERDF of about £3.5m.
- 9 & 10 Initiatives arising from implementation of the Cannock Chase Economic Regeneration and Tourism Strategies. For example, work to encourage linkages between schools and businesses and initiatives to support the education and skills agenda.
- 11 Provision for the Council's annual subscription to the Southern Staffordshire Partnership and Think Local.

Table 4

Use Of Housing Planning Delivery Grant 2009-10 to 2011-12

Note	Spend To 31/03/08	2008-09 Actuals	2009-10 Revised Est	2010-11 Estimate	2011-12 Estimate	Total
Development Control Planner	57,560					57,560
Planning / Building Control Trainee	41,891	20,848				62,739
Planning Trainee			21,180	21,430		42,610
Technical Admin Support	34,080					34,080
Superannuation Adjustment	1,920	975				2,895
Recruitment Costs	3,620					3,620
Passporting Option - Mainstream Post 0146	36,934	28,590				65,524
E Government Strategy	19,160					19,160
Staff Related Insurance	2,071	427	520	530	540	4,088
Car Allowances	2,118		1,020	1,040	1,060	5,238
Training	342	150				492
Advertising	3,150	525				3,675
IT Systems	240					240
Internal Recharges	10,532	3,080	4,420	4,540	4,660	27,232
Ecological Surveyor	6,330					6,330
1 LDF Consultant Support	25,986	76,051	135,510			237,547
LDF Printing, Publishing, Consultation Software	5,000	13,437				18,437
LDF Housing Needs Survey	9,950					9,950
2 LDF Monitoring Officer	27,818	22,609	27,200	27,530	28,090	133,246
Software	35,850					35,850
3 E Government Requirements for Planning		17,647	70,710			88,357
Adjustments Re 0169 Salary Funding	2,220	4,520	4,680	2,260	2,500	16,180
4 LDF Inquiry Costs	861	18,511	140	102,500	53,722	175,735
Habitat Regs Ass			10,000			10,000
Climate Change Costs			28,920			28,920
Total Expenditure	327,633	207,370	304,300	159,830	90,572	1,089,705
Funding						
Planning Delivery Grant Brought Forward	142,440	277,357	172,811	92,471	32,641	
Opening Balance						142,440
5 Award Available to Planning Service	552,080	162,824	273,960	150,000	50,000	1,188,864
Savings Already Built In	-89,530	-60,000	-50,000	-50,000	-50,000	-299,530
Roll Over Local Plans Budgets re Inquiry Costs					57,931	57,931
	604,990	380,181	396,771	192,471	90,572	
Total Funding						1,089,705
Less Total Expenditure	-327,633	-207,370	-304,300	-159,830	-90,572	-1,089,705
Net Funding Carried Forward	277,357	172,811	92,471	32,641	0	

Notes

- 1 E.g. Town Centre Action Plans, Sustainability Appraisals, Strategic Flood Risk & Cannock Canal Assessment
- 2 Fixed term contract at Scale G. Annual Monitoring Report is a compulsory requirement of new LDF process
- 3 Scanning, consultations and pre-application electronic processes
- 4 Inspector plus Programme Officer costs.
- 5 Housing & Planning Delivery Grant actuals from 2005-06 to 2009-10 & estimates from 2010-11 onwards.

Table 5

Cannock Chase Council

Housing Revenue Account 2009-10 to 2010-11

HRA Summary	2009-10		2010-11	
	Original Budget £	Estimated Outturn £	Original Budget £	Revised Budget £
Income				
Dwelling Rents (gross)	16,486,420	16,407,790	17,066,740	16,924,090
Non Dwelling Rents (gross)	400,500	384,650	410,130	389,520
Interest	5,090	3,590	4,670	3,210
Other Income	92,440	92,440	92,780	92,780
Transfer to General Fund Services	44,230	45,690	44,230	45,690
Total Income	17,028,680	16,934,160	17,618,550	17,455,290
Expenditure				
HRA Subsidy Repayable	3,769,820	3,689,770	4,400,720	3,618,080
Repairs and Maintenance	3,828,250	3,790,450	3,868,570	3,940,740
Supervision and Management General	2,969,580	2,962,830	2,981,250	2,957,080
Supervision and Management Special	611,960	526,830	642,330	628,840
Provision for Bad / Doubtful Debts	94,660	94,660	96,550	96,550
Capital Financing Costs	4,689,110	4,594,520	4,780,230	4,665,880
Revenue Contribution to Capital Expenditure	1,374,750	1,474,750	806,000	1,596,000
Total Expenditure	17,338,130	17,133,810	17,575,650	17,503,170
(Surplus) / Deficit for the year	309,450	199,650	-42,900	47,880

Table 6Cannock Chase CouncilStatement of Estimated Capital Resources - 2010-11 to 2012-13General Fund & General Fund Housing

	2009-10 Available Resources £	2010-11 Available Resources £	2011-12 Available Resources £	2012-13 Available Resources £
Uncommitted Resources from Previous Year	2,967,969	2,645,688	637,718	735,188
Prudential Borrowing		800,000	6,500,000	
Prudential Borrowing - Borrowing Repayment		-1,500,000		-250,000
Specified Capital Grant (DFG)				
DFG	300,000	225,000	225,000	225,000
Regional Housing Pot	56,000			
Capital Receipts (*)				
Bungalows	909,203	715,000	1,080,000	1,087,500
RTB	276,296	170,400	886,800	901,200
Other				250,000
Other Sources				
Sport England	30,000	500,000		
Staffordshire County Council		1,500,000		
Town Centre Development	80,000			
Total (Local) Resources	4,619,468	5,056,088	9,329,518	2,948,888
Less				
Committed General Fund Expenditure	1,973,780	4,418,370	8,594,330	2,746,210
Uncommitted Resources	2,645,688	637,718	735,188	202,678

* These amounts are subject to future land sales

Table 7

General Fund Capital Approved Budget			
2010-11 to 2012-13			
	2010-11	2011-12	2012-13
	Budget	Budget	Budget
	£	£	£
Children and Young People			
Chase Leisure Centre Remodelling	500,000	6,500,000	
Parks Footpath Refurbishment	8,630		
Rugeley Leisure Centre Pool	71,980		
Children and Young People	580,610	6,500,000	0
Safer and Stronger Communities			
Home Security Grants	32,000	36,000	36,000
Safer and Stronger Communities	32,000	36,000	36,000
Healthier Communities, Housing and Older people			
Disabled Facility Grants	495,000	375,000	375,000
Private Sector Decent Homes	322,390		
Affordable Housing	759,000		
Contribution to RSL's	450,000	1,350,000	2,149,540
Elizabeth Road Redevelopment	961,000	333,330	185,670
Healthier Communities, Housing and Older people	2,987,390	2,058,330	2,710,210
Environment			
Wheelie Bins	800,000		
Environment	800,000	0	0
Access to Skills Economic Development and Enterprise			
Stadium Demolition	8,000		
High Green Access and Area Improvements	10,370		
Access to Skills Economic Development and Enterprise	18,370	0	0
Total General Fund Capital	4,418,370	8,594,330	2,746,210

Table 8**Cannock Chase Council****Section 106 Capital Programme****2010-11 to 2012-13**

	£
Cannock Park	66,830
Barnard Way Public Open Space	1,850
Millside Brook Valley	31,160
Oxford Green POS Enhancement	17,460
Relocate Arthur Street Play Area	76,590
Sandy Lane	55,820
Artificial Pitch	516,360
Refurb Playground Heath Hayes Park	570
Contributions to RSL's Affordable Housing	746,750
Mill Green Hawks Green Nature Reserve	2,710
Pye Green Valley Spinney	33,320
Sherbourne Avenue Access Improvement	7,260
	<u>1,556,680</u>

(*) Any new individual schemes less than £20,000 will form part of a revenue programme.

Schemes are inclusive of Project Development and Implementation costs.

Table 9Cannock Chase CouncilSection 106 Capital Programme2010-11 to 2012-13**Schemes Approved but not yet detailed to Cabinet**

	£
Green Space Network	84,850
Hednesford Park Footpaths	25,140
North End Park (*)	6,000
Coppice Tip Maintenance (*)	3,150
Refurb Paddling Pool Ravenhill Park	26,900
Playground Refurb Hednesford Park	22,650
Rugeley Town Centre Water Feature	72,000
	<u>240,690</u>

(*) Any new individual schemes less than £20,000 will form part of a revenue programme.

Table 10**Housing (HRA) Capital Programme Resources 2010-11**

Resources	Budget 2010-11 £'000
Resources brought forward	260
Supported Capital Expenditure	420
Capital receipts (Council Houses)	170
Capital Receipts (Land)	2,185
Major Repairs Allowance	3,200
Revenue Contributions to Capital	1,596
Other	75
Less	
General Fund - Strategic Housing Priorities	-170
Total Resources	<u>7,736</u>
Less	
Committed HRA Capital Programme Expenditure	5,770
Resources Carried Forward	<u><u>1,966</u></u>

Table 11**Housing (HRA) Capital Programme 2010-11**

Expenditure	Budget 2010-11 £'000
Disabled Facility Works (Council Dwellings)	550
Right to Compensation (Tenant Improvements)	5
Replacement of kitchens	1,505
Replacement of central heating	1,203
Upgrading of electrical systems	446
External envelope works	1,561
Void Properties having decent homes works	300
Communal Bathroom Replacement	80
Second Doors to Bungalows	100
Demolition of Garages	20
Total	<u>5,770</u>

Table 12

Cannock Chase Council									
Calculation of Council Tax Base 2010-11									
Band	A	B	C	D	E	F	G	H	Total
List (No. of Properties)	13,761	12,943	7,447	4,569	1,665	565	253	17	41,220.00
Exemptions (Incl students)	-512	-271	-113	-55	-15	-12	-2	0	-980.00
Diplomatic/Demolished	0	0	0	0	0	0	0	0	0.00
Disabled - From Band	-59	-114	-80	-53	-16	-9	-16	-9	-356.00
- To Band	114	80	53	16	9	16	9	0	356.00
Chargeable Dwellings	13,304	12,638	7,307	4,477	1,643	560	244	8	40,240.00
Discounts @ 25% (Incl Single Occupancy)	14	6,126	3,939	1,751	720	249	31	2	12,910.00
Discount at 25%	4	1,532	985	180	62	20	8	1	3,227.50
Discounts @ 50%	0	3	8	5	2	8	10	0	38.00
Standard Charge - not class A-U	0	244	151	68	34	19	5	1	529.00
No Chargeable Occupiers	0	247	159	73	36	21	13	1	567.00
Discount at 50%	0.00	123.50	79.50	36.50	18.00	6.50	8.50	0.50	283.50
Total Discounts (2 + 3)	3.50	1,655.00	1,064.25	474.25	198.00	26.00	16.25	1.00	3,511.00
Adjustments :-									
New Properties, etc - f/y	0.00	49.26	56.77	20.26	0.38	0.38	0.00	0.00	153.44
In-Year Discounts (-)	0.00	-6.02	-5.28	-1.14	-0.02	-0.02	0.00	0.00	-13.79
Other Equivalent Band D Adjustments	0.00	43.24	51.49	19.12	25.08	0.36	0.00	0.00	139.65
Total Adjustments	0.00	86.48	102.94	38.44	30.74	0.72	0.00	0.00	270.19
(1 - 4 + 5)	28,826,667	40,047,778	16,995,556	25,080,000	0,440,000	0,520,000	0,000,000	0,000,000	111,911
Equivalent Properties	55.50	11,692.24	11,625.24	6,851.87	4,304.08	1,570.61	534.36	227.75	7.00
(Ratio to Band D)	0.5556	0.6667	0.7778	0.8889	1.0000	1.2222	1.4444	1.6667	2.0000
Equivalent Band D Properties	30.83	7,794.81	9,041.84	6,090.55	4,304.08	1,919.62	771.86	379.59	14.00
Total Base (Equivalent Band D Properties)									30,347.18
Allowance									303.47
1 %									303.47
Net Total Tax Base									30,043.71

Table 13Cannock Chase CouncilParish Precepts 2010-11

Parish	Precept £	Band D Equivalent £
Brereton and Ravenhill	52,538	26.61
Bridgtown	7,000	21.23
Brindley Heath	1,000	3.99
Cannock Wood	8,240	20.19
Heath Hayes and Wimblebury	58,400	13.66
Norton Canes	49,000	21.26
Rugeley	268,378	48.11
Hednesford	130,000	25.34
Total Precepts	<u>574,556</u>	

Table 14**Cannock Chase Council****Calculation of Band D Council Tax**

	2010-11		2009-10
	Amount £	Band D Tax £. p.	Band D Tax £. p.
Net Expenditure	14,479,061	481.93	473.05
External Support :			
Revenue Support Grant	-1,080,031	-35.95	-52.55
Distributed NNDR	-7,437,757	-247.56	-227.68
	5,961,273	198.42	192.82
Collection Fund Deficit	20,609	0.69	-1.18
Cannock Chase Council	5,981,882	199.11	191.64
Average Parish Band D Tax	574,556	19.12	18.74
Local Average Band D Tax	6,556,438	218.23	210.38
Staffordshire County Council	30,909,281	1,028.81	1,009.61
Staffordshire Police Authority	5,336,063	177.61	172.71
Stoke-on-Trent & Staffordshire Fire Authority	2,032,041	67.64	65.73
Total Band D Council Tax	44,833,823	1,492.29	1,458.43
Unparished Local Average Band D Tax		1,473.17	1,439.69
Average Parish Band D Tax		19.12	18.74
		1,492.29	1,458.43

Table 15

Cannock Chase Council

Council Tax Amounts by Band by Parish 2010-11

Parish	Band A Disabled	A		B		C		D		E		F		G		H	
		£	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£
Brereton & Ravenhill	833.20	999.84	1,166.49	1,333.13	1,499.77	1,833.05	2,166.34	2,499.61	2,999.54								
Bridgtown	830.22	996.26	1,162.32	1,328.36	1,494.40	1,826.48	2,158.58	2,490.66	2,988.80								
Brindley Heath	820.64	984.77	1,148.91	1,313.03	1,477.16	1,805.41	2,133.68	2,461.93	2,954.32								
Cannock Wood	829.64	995.57	1,161.51	1,327.43	1,493.36	1,825.21	2,157.08	2,488.93	2,986.72								
Heath Hayes & Wimblebury	826.02	991.22	1,156.43	1,321.63	1,486.83	1,817.23	2,147.64	2,478.05	2,973.66								
Norton Canes	830.23	996.28	1,162.33	1,328.38	1,494.42	1,826.51	2,158.61	2,490.70	2,988.84								
Rugeley	845.15	1,014.18	1,183.21	1,352.24	1,521.27	1,859.33	2,197.39	2,535.45	3,042.54								
Hednesford	832.50	999.00	1,165.50	1,332.00	1,498.50	1,831.50	2,164.50	2,497.50	2,997.00								
Unparished	818.42	982.11	1,145.80	1,309.48	1,473.17	1,800.53	2,127.91	2,455.27	2,946.33								

Table 16**Cannock Chase Council****Council Tax increase by Band**

Band	2009-10 £p	2010-11 £p	Increase £p	No of Properties	Equivalent Properties After Discounts
A Disabled	106.47	110.61	4.14	59	55.50
A	127.76	132.74	4.98	13,304	11,692.24
B	149.05	154.86	5.81	12,638	11,625.24
C	170.35	176.98	6.63	7,307	6,851.87
D	191.64	199.11	7.47	4,477	4,304.08
E	234.23	243.35	9.12	1,643	1,570.61
F	276.81	287.60	10.79	560	534.36
G	319.40	331.84	12.44	244	227.75
H	383.28	398.22	14.94	8	7.00

Table 17

SCHEDULE OF EARMARKED RESERVES 2009-10 TO 2012-13

Estimated Balance 31-Mar 2010	Details	Forecast Outturn 31-Mar 2010	Estimated Balance 31-Mar 2011	Estimated Balance 31-Mar 2012	Estimated Balance 31-Mar 2013
£m.		£m.	£m.	£m.	£m.
0.037	Mortuary Fridge Refurbishment Annual contribution from Staffordshire County Council to meet replacement of fridges and equipment	0.038	0.041	0.045	0.049
0.047	Central Training Reserve Fund to meet non recurring corporate training initiatives.	0.038	0.028	0.018	0.008
0.000	Communications Reserve to assist with the replacement and development of all communication systems	0.054	0.079	0.079	0.020
0.005	Elections Reserve Fund for the replacement of IT equipment etc for Elections	0.015	0.005	0.005	0.005
0.000	IT – Internal Leasing Fund to enable procurement of new Information Technology hardware, and Internal Leasing requirements of the Council, to be reimbursed by annual charge to revenue	0.238	0.474	0.290	0.390
0.030	External Inspections & Reviews Contingency to prepare for external inspection and related fees in excess of budget provision.	0.007	0.007	0.007	0.007
0.170	Building Maintenance Reserve Landlord's contingency and refurbishment reserve utilisation to be reviewed as part of comprehensive Asset Management review	0.173	0.170	0.170	0.170
0.098	Insurance Estimated amount of further claims to be received re earlier years to be funded by CCDC as part of Excess Policy.	0.098	0.098	0.098	0.098

Table 17 (Cont.)

SCHEDULE OF EARMARKED RESERVES 2009-10 TO 2011-12

Estimated Balance 31-Mar 2010	Details	Forecast Outturn 31-Mar 2010	Estimated Balance 31-Mar 2011	Estimated Balance 31-Mar 2012	Estimated Balance 31-Mar 2013
£m.		£m.	£m.	£m.	£m.
0.089	Trading Account Balances Reserve to meet any potential deficits on future years trading, including additional costs arising from efficiency and restructuring exercises, and to enable procurement of vehicles and equipment to be reimbursed by annual charge to trading account.	0.089	0.089	0.089	0.089
	Corporate Initiatives & re-organisation Reserve Fund to meet the costs arising from Local Government Re-organisation and assessments /feasibility work for corporate or legislative initiatives	0.043	0.043	0.043	0.043
	Replacement of Corporate Finance System/Capital Accounting Reserve Development of Navision and Interfaces Asset Management database	0.070	-	-	-
	CCTV Equipment Replacement	0.040	-	-	-
0.118	Actuarial Valuation Reserve to offset implications and mitigate risk arising from 2004 and 2007 actuarial valuation of Pension Fund.	0.085	0.052	-	-
0.800	Regeneration and Invest to Save Reserve Utilisation of windfall monies to a) support and provide the capacity for the economic ,cultural and leisure regeneration of area b) ensure sustainable service provision via invest to save initiatives	0.975	0.638	-	-
	Planning Delivery Grant Balance of monies c/fwd as part of three year Planning delivery Budget approvals	0.058	0.047	0.002	
	Others	0.051	-	-	-
1.394	TOTAL	2.072	1.771	0.846	0.879

Table 18

Prudential Indicators					
	2008-09	2009-10	2010-11	2011-12	2012-13
	Actual	Projected	Estimated	Estimated	Estimated
Affordability					
Ratio Financing Costs to Net Revenue Stream					
General Fund	-2.32%	0.94%	2.22%	2.87%	2.43%
HRA	9.40%	9.84%	9.87%		
Incremental impact of capital investment decisions on Council Tax			£10.25	£21.03	£19.84
Incremental impact of capital investment decisions on average weekly housing rents	0	0	0	0	0
Capital Expenditure					
	£m	£m	£m	£m	£m
Total Capital Expenditure (including external funding)					
General Fund	3,025	2,295	6,206	8,594	2,746
HRA	7,974	6,252	5,770		
Capital Financing Requirement as at 31 March					
General Fund	8,425	8,105	14,904	12,517	11,944
HRA	18,942	19,305	19,668	19,611	19,554
Net Borrowing Requirement					
Brought Forward at 1 April	10,265	13,273	19,893	21,287	21,501
Net Existing Borrowing (ie less Investments) as at 31 March	13,273	19,893	18,787	17,501	21,501
New Borrowing			2,500	4,000	
In Year Borrowing Requirement	3,008	6,620	1,394	0,214	0,000
Prudence					
Net Borrowing and the Capital Finance	Net Borrowing is not expected to exceed the total of the Capital Financing Requirement (except in the short term)				
Treasury Indicators					
External Debt					
Authorised Limit	22,182	27,410	34,573	32,128	31,498
Operational Boundary	20,458	20,980	28,700	26,950	26,950
External Debt as at 31 March if no new borrowing undertaken	18,739	20,855	18,787	17,501	17,300
Prudence					
Net Borrowing and the Capital Finance Requirement	Net Borrowing is not expected to exceed the total of the Capital Financing Requirement (except in the short term)				
Interest Rate Exposure					
Upper Limit Fixed					
Borrowing		100%	100%	100%	100%
Investment		50%	50%	50%	50%
Upper Limit Variable					
Borrowing		10%	10%	10%	10%
Investment		100%	100%	100%	100%
Maturity Structure Of Borrowing					
	Lower Limit				
Under 12 months	2%				
12 months to 24 months	20%				
24 months to 5 years	3%				
5 years to 10 years	17%				
10 years and above	59%				

Table 19

10 Year Financial Plan 2010-11 to 2019-20

	Original Budget 2012-13 £m	Standstill Budget 2013-14 £m	Standstill Budget 2014-15 £m	Standstill Budget 2015-16 £m	Standstill Budget 2016-17 £m	Standstill Budget 2017-18 £m	Standstill Budget 2018-19 £m	Standstill Budget 2019-20 £m
Standstill Budget 2009-10 to 2012-13	14.297	14.297	14.297	14.297	14.297	14.297	14.297	14.297
Committed Changes								
District Elections		-0.106				-0.106		
Actuarial Valuation		0.060	0.123	0.123	0.123	0.123	0.123	0.123
HRA Recharges		-0.011	-0.023	-0.023	-0.023	-0.023	-0.023	-0.023
Staffing Reviews		-0.100	-0.154	-0.253	-0.253	-0.253	-0.253	-0.253
Place Survey		-0.017	-0.017		-0.017	-0.017		-0.017
Increments		0.150	0.150	0.150	0.150	0.150	0.150	0.150
Policy Options								
Growth								
Savings		-0.033	-0.033	-0.033	-0.033	-0.033	-0.033	-0.033
Likely Additional Commitments								
Chase Leisure Centre - Pool		-0.090	-0.126	-0.126	-0.126	-0.126	-0.126	-0.126
Demographic Changes								
Refuse & Recycling		0.014	0.027	0.041	0.055	0.068	0.082	0.082
Inflation		0.357	0.715	1.072	1.430	1.787	2.145	2.502
Efficiency Savings								
Total Base Budget	14.297	14.521	14.959	15.248	15.602	15.868	16.362	16.702
Additional Savings to be Identified			-0.250	-0.250	-0.250	-0.300	-0.300	-0.300
Estimated Net Spending	14.297	14.521	14.709	14.998	15.352	15.568	16.062	16.402
Anticipated Grant Income, Use of Balances & Reserves								
Balances		0.152	0.044	0.045	0.004	-0.012	-0.027	-0.019
Other Reserves								
Interim use of Earmarked Funds		-0.019			0.058	-0.060	0.049	-0.032
Pensions Reserve								
Collection Fund Surplus								
RSG		7.522	7.522	7.522	7.560	7.598	7.673	7.750
NNDR								
Council Tax		6.866	7.143	7.431	7.730	8.042	8.366	8.703
Total Grant Income, Use of Balances & Reserves	14.297	14.521	14.709	14.998	15.352	15.568	16.062	16.402
Amount to be found from Council Tax		6.866	7.143	7.431	7.730	8.042	8.366	8.703
		30,954	31,264	31,577	31,892	32,211	32,533	32,859
Estimated Council Tax Level		£221.82	£228.48	£235.33	£242.39	£249.66	£257.15	£264.87
Actual Council Tax	£215.36	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
Opening Balances at 1 April		1.090	0.938	0.894	0.849	0.844	0.856	0.883
Use of Balances to Support Budget		0.152	0.044	0.045	0.004	-0.012	-0.027	-0.019
Closing Balances at 31 March		0.938	0.894	0.849	0.844	0.856	0.883	0.902