

STRATEGIC RISKS REGISTER

Ref No: 1	Risk: Insufficient Capacity (Strategic Management, Operational and new projects)	Score: 3 x 3 = 9
<p>Consequences Of Risk:</p> <ul style="list-style-type: none"> • Priority outcomes not achieved • Lack of Horizon scanning/ Lost opportunities/ Opportunities for savings or service improvements missed/ New legislation not implement / not keeping an eye on emerging issues • Operational failure • Potential to take advantage of synergies with other organisations lost to District • Lack of contingency to deal with the unexpected • Customer dissatisfaction – injury to reputation/customer services/communications through inability to maintain prompt & effective service to the public • Financial management compromised - Projects not delivered to time and within budget 		
Risk Owner: Chief Executive		Portfolio: Corporate Improvement
<p>Links To Priority for: Transformation:</p> <ul style="list-style-type: none"> • Provide services which meet the needs of the community 		
<p>Controls in Place:</p> <ul style="list-style-type: none"> • Budget Setting Process (Delivering Change) – The internal process by which CCDC reviews and agrees its corporate priorities and service priorities which underpin the formal budget process. Outcomes from this process include public consultation, agreed Priority Delivery Plans, policy options and a Cabinet proposed Budget for determination by Council. • Sharing of Management with Stafford BC - CCDC and SBC share a range of predominantly back-office services. (Finance, ICT, HR, Building Control, Audit, Risk and Resilience & Legal) arrangements are based on a lead authority model with a broadly even share of services between the two Councils • Partnerships with other organisations • Priority Delivery Plan's and Monitoring 		

Appendix 2

Actions Planned	Timescale/Person Responsible	Progress/Comments
<p>Heads of Service will report to Leadership Team where there is insufficient capacity to ensure planning through Delivery Change process and Horizon Scanning for resources to be provided or services cut.</p> <p>A timetable of events are scheduled throughout the year to meet final budget setting date (February 2013)</p>	<p>Leadership Team</p> <p>Timetable of events throughout financial year) inc.</p> <ul style="list-style-type: none"> • Review of process and recommend timetable (March 2012) • Horizon Scanning (May 2012) • Cabinet Conference - a series of dates have been determined • Public Consultation (Nov 2012) 	<p>Original timetable developed and agreed by the Strategic Leadership Team (15 May 2012) A revised timetable to be determined on 4th December 2012.</p> <p>The delivering change process has commenced –</p> <p>Horizon Scanning took place 15 May 2012</p> <p>Initial Cabinet Conference took place 31 May 2012 with a further one on 1st November 2012 – priorities determined and agreed</p> <p>Priorities were determined around economy and health. Growth items were determined in preparation for the budget that will be agreed by Council in 2013</p>
<p>Leadership Team and Wider Management Team are encouraged to work creatively to re-design service delivery as appropriate.</p>	<p>Ongoing</p> <p>Chief Executive</p>	<p>Sessions with Leadership Team and Wider Management Team were undertaken (July 2012) to encourage creativity in transformation and to enable services to be delivered in cost effective ways.</p> <p>Further innovation training is to be held.</p>

Appendix 2

Actions Planned	Timescale/Person Responsible	Progress/Comments
<p>A Sustainable Community Strategy has been produced and agreed by the Local Strategic Partnership that aims to promote and improve the social, economic and environmental well-being of Cannock Chase District.</p> <p>Delivery plans are required by the Local Strategic Partnership to deliver cost effective joined up services where appropriate to deliver against those identified priorities</p>	<p>Ongoing Head of Policy</p>	<p>A delivery plan for Crime and Community Safety has been developed that identifies actions and resources the partnership will deploy to achieve the priority.</p> <p>Daily briefings with Partners take place to ensure information is shared in a timely manner.</p> <p>Work is being undertaken by newly developed partnership groups on delivery plans for Health & Wellbeing and Enterprise & Skills respectively.</p>
<p>Council agreed PDP's that define actions and resources the Council will deploy to deliver against a defined programme of known works/actions to be delivered within the financial year</p>	<p>Ongoing CEO and Corporate Director - manage expectations</p> <p>PDP – Lead Officers and Cabinet Portfolio Leaders</p>	<p>Performance reports monitoring progress on actions identified in PDP's are considered by Leadership Team, Cabinet, Scrutiny and full Council on a quarterly basis.</p> <p>Draft PDP's for 13/14 to be considered by Leadership Team in January 2013.</p>

Overall Progress Summary: This will remain an ongoing issue and officers are undertaking a number of activities and implementing controls that will enable the Council to monitor this. At present the controls in place and actions identified are progressing well and will be continuously monitored.

AMBER



Ref No: 2	Risk: Lack of Staff Wellbeing, low morale and motivation, which impacts on service delivery	Score: 3 x 3 = 9
<p>Consequences Of Risk:</p> <ul style="list-style-type: none"> • Reduction in staff numbers – may lead to specific knowledge & skills leaving organisation, knowledge not transferred and retained • Re-population of the organisation – may lead to not having the right people available with the right skills in the right place at the right time to fulfil commitments of the Council • High levels of staff turnover, absenteeism, inability to recruit and retain qualified staff • Unable to fulfil service delivery, services not aligned to needs of customers • Staff dissatisfaction - effects on productivity, inefficiency, lack of focus, waste of resources • Breakdown of relationships with recognised Trade Unions – potential for industrial action • Savings in required change programmes not delivered • Safeguarding not satisfactorily managed 		
Risk Owner: Chief Executive		Portfolio: Corporate Improvement
<p>Links To Priority for Transformation:</p> <ul style="list-style-type: none"> • Provide services which meet the needs of the community • To provide services that are good value for money 		
<p>Controls in Place</p> <ul style="list-style-type: none"> • Attendance Management and monitoring • Other HR policies • Personal Development Reviews • Wider Management Team Sessions • Internal Communications • Leisure Facility Corporate Membership 		

Appendix 2

Actions Planned	Timescale/Person Responsible	Progress/Comments
Staff Working Group looking at proposals for a revised Policy as part of the HR sharing services transformation work programme; to include a review of Occupational Health provider – looking at wellbeing / counselling / support offered to assist earlier return to work	Head of HR	Leadership Team receive monthly monitoring reports and determine actions for consideration at dates to be determined
As part of HR sharing services transformation work programme opportunities are to be maximised to review and align HR policies inc. Discipline & Grievance, Flexible working, Home working	Head of HR in consultation with Wider Management Team and recognised Trade Unions	Proposed revisions are currently under consultation with Leadership Team and represented Trade Unions. It is anticipated that the final policies will be issued in January 13.
A Communications improvement plan is in place with specified actions to be undertaken throughout the year	Head of Policy/Identified Officers as determined in improvement plan Dates as determined in the improvement plan	Internal and External Communications survey were undertaken during Summer 2012, the results of which have been analysed and an Improvement Plan developed accordingly. This was approved by Cabinet in December 2012 and the plan will be delivered throughout 13/14
Staff facilities and working environment currently being reviewed.	December 2012 Chief Executive	Mouchel report due December 2012

Overall Progress Summary: As capacity has been identified as a risk and is continuous review this will inevitably have an impact on staff wellbeing and moral. Services continue to be delivered at the highest possible standard by the Council's employees. The Chief Executive and Leadership Team have identified a number of controls that are being progressed and are regularly monitored and where further action is required it is acted upon appropriately.

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Ref No: 3	Risk: Districts needs not recognised by external stakeholders locally and nationally	Score: 2 x 4 = 8
<p>Consequences Of Risk:</p> <ul style="list-style-type: none"> • Lack of access to external resources both locally and nationally • Reduced potential to address County need • Reduced potential to narrow disadvantage and inequality within the District and also between District and County regions 		
Risk Owner: Chief Executive		Portfolio: Economic Development & Planning
<p>Links To Priority for Prosperity:</p> <ul style="list-style-type: none"> • Facilitate economic growth through job creation • Deliver Community regeneration and development 		
<p>Controls in Place</p> <ul style="list-style-type: none"> • Participation and network within District and County Local Strategic Partnerships • Membership and involvement of regional bodies i.e. Birmingham Local Enterprise Partnership, HCA • Membership of National and Regional District Chief Executives Network and West Midlands Councils • Maximising opportunities presented by memberships and involvement in District Council's Network (i.e. collective consultation responses nationally) • Maximising opportunities presented by involvement in Staffordshire's Chief Executive and Leaders network. 		

Actions Planned	Timescale/Person Responsible	Progress/Comments
Regular programme of liaison meetings between Chief Executive and MP	Quarterly Chief Executive	Dates for 2012 have been agreed
Increased engagement with Stoke and Staffordshire Local Enterprise Partnership	Monthly Head of Planning & Regeneration	Head of Planning & Regeneration and the Leader of the Council (or substitute) attend Stoke-on-Trent Staffordshire Local Enterprise Partnership meetings in accordance with schedule of meetings.
Identify strategic gaps in funding opportunities externally	QTR 3 Head of Planning & Regeneration	The Council was successful in securing Growing Places Funds and are still waiting to hear on European funding

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Overall Progress Summary: A Cabinet decision was taken in September 2012 to pool Business Rates with the Greater Birmingham & Solihull LEP and the Council are actively involved and represented on the Board. The Council is also now represented on the Stoke & Staffordshire LEP Board. The Chief Executive regularly attends a number of high profile networks and partnerships that are vital if issues facing Cannock Chase are to be flagged up at a national level.

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Ref No: 4	Risk: Failure to ensure services are effectively commissioned, managed and deliver value for money	Score: 3 x 4 = 12
<p>Consequences Of Risk:</p> <ul style="list-style-type: none"> • Poor service • Complaints • Negative press • Lack of understanding of costs and/or performance • Expensive services • Poor performing services • Financial Loss • Not meeting identified needs of the district population 		
Risk Owner: Corporate Director		Portfolio: Culture & Sport / Environment
<p>Links To Priority for People, Place & Transformation:</p> <ul style="list-style-type: none"> • Promote health and wellbeing (with a focus on health lifestyle choices) • Increase participation in physical activity • Improve and protect our parks, green spaces and living environment • To provide services that are good value for money 		
<p>Controls in Place:</p> <ul style="list-style-type: none"> • Head of Commissioning post • Contract monitoring meetings • Contract Terms & Conditions • Specifications / outcomes • Benchmarking for some services • Performance information for some services • SLA with Chase Advice Centre 		

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Actions Planned	Timescale/Person Responsible	Progress/Comments
Contract Management Handbook and training	2013-14 Head of Governance	This will form part of the Procurement Shared Service Transformation work but isn't scheduled until 2013-14.
Review of in house Grounds Maintenance & Street Scene services within 18 months.	4 th QTR Head of Environmental Services	It is anticipated that a report will be submitted to Cabinet in Quarter 1 2013/14
Commissioning Strategy	Mar 13 Head of Commissioning	This has been included in the Transformation PDP for 2012-13. The direction of travel to be determined prior to commencement in conjunction with the CEO.
Pilot scheme to be set up to test VFM methodology	QTR 4 Head of Governance	VFM methodology has been revised and discussed at Leadership Team. The pilot has been included in the Transformation PDP for 2012-13. No further progress has been made on this.
Wider Review of Voluntary Sector Commissioning	QTR 4 Head of Commissioning	Work on this has been put on hold due to the finalisation of the Chase Leisure Centre project.

Overall Progress Summary: The new commissioning arrangements for the Council's leisure services have been established with a clear framework for managing the relationship and service delivery by WLCT. Progress is being made to strengthen the commissioning arrangements for voluntary sector services. The review of the future options for provision of grounds maintenance and street scene services is underway. Overall, current management capacity is delivering progress and developing controls to manage these risks.

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Ref No: 5	Risk: Decision making is not evidence based	Score: 4 x 3 = 12
<p>Consequences Of Risk:</p> <ul style="list-style-type: none"> • Unable to achieve Council priority outcomes, Community need will not be met • Inequality between Cannock Chase and Staffordshire would increase • External funding opportunities would be missed • State dependency within Cannock Chase would increase • Customer satisfaction will decline and the Council's reputation would be damaged 		
Risk Owner: Head of Policy		Portfolio: Corporate Improvement
<p>Links To Priority for Transformation:</p> <ul style="list-style-type: none"> • Provide services which meet the needs of the community • Improve the effectiveness of communications with our residents • Involve residents in shaping and improving our services 		
<p>Controls in Place</p> <ul style="list-style-type: none"> • Annual needs analysis prepared and provided for consideration to Cabinet for the policy/budget setting process, corporate plan and community strategy • Horizon scanning guidance has been refreshed, aligned to the requirements of medium term Financial Strategy and is outcome focused in its approach. • Report template which includes details of needs/evidence to support the recommendation • 2011-14 Communications Strategy and Improvement Plan were informed by evidence collated in the annual Communications survey both internally & externally and hence all Corporate communications activities are evidence based. • 		

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Actions Planned	Timescale/Person Responsible	Progress/Comments
Customer insight analysis and implementation	QTR 2 Head of Policy	A report providing information on the additional potential offered by customer insight data and analysis, and examples of its use to inform decision making, was received by Cabinet on 20 th September 2012.
Priority Delivery Plans for 2013-2104	QTR 4 Head of Policy	<p>The delivery change process has commenced with Horizon Scanning (15 May 2012) and Cabinet Conference (31 May 2012)</p> <p>PDP's are being drafted with the agreement of Leadership Team as high level 'portfolio delivery plans' to enhance the alignment between council priority outcomes and operational service delivery. These are subject to Cabinet recommendation and ultimately Council approval in April 2013.</p>
Equality Impact Assessments are corporately required from report authors to ensure compliance with Equality Act 2010 (the outcome of completed E.I.A's should be incorporated within the E & D implications section of Committee reports)	QTR 2 Head of Policy	WMT training session and launch of new assessments carried out June/July 2012. The outcomes of assessments are now included as Equality & Diversity implications within committee reports.
CEO to determine how "Corporate Services" will collectively achieve a 'high level service plan' for the Transformation priority.	QTR 3 Chief Executive	The scope and format of the Transformation PDP has been considered and (together with the other PDPs) the final version will be subject to Cabinet recommendation and ultimately Council approval in April 2013.

Overall Progress Summary: The evidence base for informing the decision making process is provided for Members and Officers. There is a Needs Analysis for the district and ward profiles are now available for each of the 15 wards.


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Appendix 2

Ref No: 7	Risk: Shared Services with Stafford Borough Council (savings not delivered, service standards not maintained)	Score: 2 X 3 = 6
<p>Consequences Of Risk:</p> <ul style="list-style-type: none"> • Negative public relations • Impact on reputation • Employee dissatisfaction • Customer dissatisfaction 		
Risk Owner: Head of Governance		Portfolio: Corporate Improvement
<p>Links To Priority for Transformation:</p> <ul style="list-style-type: none"> • To provide services that are good value for money 		
<p>Controls in Place</p> <ul style="list-style-type: none"> • Strategic Board • Programme Board • Service Level Agreements • Client meetings • Trade Union meetings • Transformation Plans 		

Actions Planned	Timescale/Person Responsible	Progress/Comments
Scrutiny Committee to monitor on-going delivery of Shared Services (including the transformation plans)	½ yearly Head of Governance	Scrutiny Committee noted the outcome of the review of shared services undertaken by the Members Working Group (12 July 2012). Scrutiny Committee to receive further progress reports at six monthly intervals, which will include delivery of savings, performance levels etc

<p>Overall Progress Summary: The majority of the financial savings have been delivered. No issues have been identified with service standards. Progress will be reported in more detail to the Scrutiny Committee in February 2013.</p>	GREEN
	

Appendix 2

Ref No: 8	Risk: Budget Assumptions, including funding arrangements, do not deliver required savings and deliver a balanced budget.	Score: 3 x 4 = 12
Consequences Of Risk: <ul style="list-style-type: none"> • Compensatory savings to be identified e.g. reductions/cuts in service 		
Risk Owner: Head of Finance		Portfolio: Corporate Improvement
Links To Priority for Transformation: <ul style="list-style-type: none"> • To provide services that are good value for money 		
Controls in Place <ul style="list-style-type: none"> • Clear Accountability • Performance management • Project management • Working balances • Priority Delivery Plans • Reality assessments for delivery • Financial Planning • Pooling of Business Rates 		

Actions Planned	Timescale/Person Responsible	Progress/Comments
Evaluation of Business Rates Retention/Funding streams	QTR3 Head of Finance	Outline of scheme and Government settlement information received in December 2012. Draft regulations for scheme recently provided.
Membership of Business Rates pool	QTR 2 Head of Finance	Final confirmation of membership deferred until January 2013.

Appendix 2

Overall Progress Summary: We are satisfied that the required Internal Controls are in place. However the Council is dependent on the Government's new financial regime, details of which are currently unclear.

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Appendix 2

Ref No: 10	Risk: Failure to implement a regeneration strategy for the Moss Estate, Chadsmoor	Score: 2 x 4 = 8
<p>Consequences Of Risk: Reema houses on the estate will deteriorate further and require more extensive structural reinstatement works Estate and environment will deteriorate</p>		
Risk Owner: Head of Housing		Portfolio: Housing
<p>Links to Priority for Place:</p> <ul style="list-style-type: none"> Maintain and improve the facilities and energy efficiency of the Councils housing stock. 		
<p>Controls in Place</p> <ul style="list-style-type: none"> Agreed Regeneration Strategy Initial regeneration timetable in place Funding in the HRA Business Plan Approved reinstatement scheme Re-Housing & Compensation (homeless & disturbance) policies Approved Reinstatement Scheme for Reema Houses Agreed Development Brief for Reema Flats 		

Actions Planned	Timescale/Person Responsible	Progress/Comments
Structural Reinstatement of Reema Houses:		
Start on Site	QTR 3 Housing Property Services Manger	Report to Cabinet December 2012 with approval being given, contractors due to start on site February 2013.
Re-Development of Reema Flats:		
Consultation on draft Development Brief	QTR 3 Strategic Housing Manager	Discussions with 4 developers from the Homes & Communities Agencies Partner Delivery Panel were held in September 2012

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Actions Planned	Timescale/Person Responsible	Progress/Comments
Final Development Brief	QTR 4 Strategic Housing Manager	As a result of the discussions with developers, it is necessary to commission ground condition and site surveys before determining the final development brief. This work is currently in progress and a final brief will be reported to Cabinet in February 2013.

Overall Progress Summary: Whilst a final development brief for the redevelopment of the Reema flats has been re-programmed to Quarter 4, this will not result in any overall delay to the scheme. It had initially been proposed that the ground condition and site surveys would be undertaken by the selected development partner as part of the detailed work to formulate an agreed redevelopment scheme. As the ground condition and site surveys have been undertaken at an earlier date, there will be a corresponding reduction in the timescale for the formulation of the redevelopment scheme.


GREEN



Appendix 2

Ref No: 11	Risk: Lack of suitable land to create additional burial space within the district	Score: 3 x 3 = 9
Consequences Of Risk: <ul style="list-style-type: none"> Negative Public Relations Criticism 		
Risk Owner: Head of Environmental Services		Portfolio: Health / Transformation
Links To Priority for Transformation <ul style="list-style-type: none"> Provide services which meet the needs of the community 		
Controls in Place <ul style="list-style-type: none"> Identified 1 suitable site within district (subject to test holes) Members have given approval to look for alternative sites outside of the district 		

Actions Planned	Timescale/Person Responsible	Progress/Comments
Evaluation test holes during winter 2012/13	QTR 4 Parks & Open Spaces Manager	Test holes have been sunk at the selected site and monitoring of these has commenced and has been extended into the new year. A Report was due to go to Cabinet in early 2013 but due to the wet year and recent snow the test results proved inconclusive and further tests are planned for this summer. It is expected that test results will be ready for interpretation before the end of the summer 2013.
Discuss with members commencing search for alternative sites outside of the district	QTR 4 Parks & Open Spaces Manager	This will commence only if selected site is found to be unsuitable,

Overall Progress Summary: Progress has been hampered by the extremely wet weather conditions experienced throughout the summer and autumn of 2012 which has necessitated monitoring of the selected site being extended well into 2013.	AMBER
	

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Ref No: 12	Risk: Failure to secure adequate funding to fully meet the needs of all vulnerable people who require adaptations to remain in their own homes	Score: 2 X 4 = 8
<p>Consequences Of Risk:</p> <ul style="list-style-type: none"> • Unable to meet demand for Disabled Facilities Grants • Legal challenge for failure to deliver statutory duty • Reduction in Government funding for 2013-14 due to reduced spend in 2012-13 • Criticism • Poor public relations • Customer dissatisfaction 		
Risk Owner: Head of Environmental Health		Portfolio: Health & Wellbeing
<p>Links To Priority for People:</p> <ul style="list-style-type: none"> • Support people to live independently in their own homes 		
<p>Controls in Place;</p> <ul style="list-style-type: none"> • In the 2013 – 2016 budget approved by Council sufficient funding has been identified for each of the 3 years. Provided tha there is no surge in demand or reduction in Government funding then the Council will have the necessary funds to meet its obligations in respect of providing disabled adaptations in privately owned dwellings; • Continued work to identify alternative funding 		

Actions Planned	Timescale/Person Responsible	Progress/Comments
Working with the Primary Care Trust	QTR 3 Head of Environmental Health	A working group has been meeting and evidence of the savings in primary healthcare costs identified. A meeting to discuss funding was held with the Clinical Commissioning Group. This process did not give the results needed and was concluded September 2012.
Looking at alternative funding	QTR 3 Head of Environmental Health	Alternative funding mechanisms are currently being explored.

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Actions Planned	Timescale/Person Responsible	Progress/Comments
There is a need to submit a bid to CCG Governing Body.	QTR 3 / 4 Head of Environmental Health	The bid to the CCG will require provision of evidence to back up request for funding. The Staffordshire & Stoke-on-Trent Partnership Trust is carrying out analysis in Rugeley which will be used when completed. The CCG does not become fully operational until 1 April 2013. Subject to the required evidence being available a bid will be submitted in quarter 1 of 2013/14.
Information to be provided to Members on the outcome of discussions with the Healthcare providers on alternative funding as part of 2012/13 budget preparation	QTR 3 / 4 Head of Environmental Health	This will be dependent on the outcome of the above bid.

Overall Progress Summary: The risk score has reduced as the required budget has been identified for the next 3 years. Despite this work continues to be undertaken to quantify savings to Healthcare budgets as a result of the Council's work in providing disabled adaptations. Provided that a cost saving can be quantified then this will be used to bid for Healthcare funding.

GREEN




Appendix 2

Ref No: 13	Risk: Chase Leisure Centre Refurbishment Project: budget overspent, contractor goes into administration, potential legal dispute with Contractor. (Risk Description revised in Quarter 3)	Score: 3 x 4 = 12
<p>Consequences Of Risk:</p> <ul style="list-style-type: none"> • Loss if income • Customer dissatisfaction • Negative public relations • Impact on leisure outsourcing • Impact on contract with WLCT 		
Risk Owner: Head of Commissioning		Portfolio: Culture & Sport
<p>Links To Priority for People:</p> <ul style="list-style-type: none"> • Promote health and wellbeing (with a focus on health lifestyle choices) • Increase participation in physical activity: 		
<p>Controls in Place</p> <ul style="list-style-type: none"> • Contract in place which includes clauses for non/delayed completion • Leisure Project Board • Independent Technical Advisors to monitor and support project delivery • Contingencies and reserves provide for cover of key risks • Client and contractor have active risk management processes in place • Financial check undertaken on contractor • Performance Bond for contractor 		

Actions Planned	Timescale/Person Responsible	Progress/Comments
Cost reports being prepared and considered by Project Board	Ongoing Head of Commissioning	Cost reports continue to be monitored regularly by Project Team including Finance representative
Frequent meetings with contractor and technical advisors	Ongoing Head of	Fortnightly technical meetings and monthly site meetings are held with contractors and the Council's professional

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Actions Planned	Timescale/Person Responsible	Progress/Comments
	Commissioning	advisors
Manage completion of Phase 3	QTR 2 Head of Commissioning	Frequency of Progress Meetings has increased to weekly, in addition regular meetings at Director level are being held. Progress is being monitored and where appropriate corrective actions plans are developed and implemented. Legal advice has been obtained with regard to the Council's position in respect of any potential future dispute.

Overall Progress Summary: The project has been subject to significant delay. Remedial works on the pool complex are underway. No date can be fixed for handover and opening to the public until the remedial works have been proven to be successful. This delay has had a negative impact on WLCT because their Business Plan assumes income from the new pool starting in August 2012.	RED 
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Appendix 2

Ref No: 15	Risk: Failure to agree a Local Plan for the District	Score: 3 x 4 = 12
<p>Consequences Of Risk:</p> <ul style="list-style-type: none"> • Planning by appeal • Reduced ability to secure funding for infrastructure • Inability to deliver a planned spatial strategy for development of the district • Additional costs incurred from evidence base becoming obsolete 		
Risk Owner: Head of Planning & Regeneration		Portfolio: Economic Development & Planning
The Local Plan, as part of the Council's Strategic Policy Framework, contributes across all priorities.		
<p>Controls in Place</p> <ul style="list-style-type: none"> • Process for consultation with the public, developers, stakeholders and partners • Process for engagement with members through Policy Development Committee • Process to secure Cabinet endorsement of Local Plan drafts 		

Actions Planned	Timescale/Person Responsible	Progress/Comments
Publication Version of Local Plan	QTR 4 Head of Planning & Regeneration	To be considered by Council in January 2013.

Overall Progress Summary: Progress is currently on track for Local Plan being submitted for examination in 2013.	GREEN
	