

Corporate Improvement

	Budget 2014-2015 £	Budget 2015-2016 £	Budget 2016-2017 £	Budget 2017-2018 £
1. Public Buildings				
Employee Expenses	330,210	353,120	365,280	376,150
Premises Related Expenditure	580,960	562,420	571,520	581,050
Transport Related Expenditure	5,660	5,750	5,860	5,940
Supplies & Services	46,590	45,240	45,670	46,110
Third Party Payments	15,560	15,610	15,770	15,930
Total Expenditure	978,980	982,140	1,004,100	1,025,180
Income	(332,860)	(326,880)	(365,880)	(371,370)
Total Income	(332,860)	(326,880)	(365,880)	(371,370)
Public Buildings Net Expenditure	646,120	655,260	638,220	653,810
2. Executive Management				
Employee Expenses	552,100	222,370	177,190	181,430
Transport Related Expenditure	2,260	1,380	1,410	1,420
Supplies & Services	53,410	69,210	69,890	70,500
Total Expenditure	607,770	292,960	248,490	253,350
Executive Management Net Expenditure	607,770	292,960	248,490	253,350
3. Legal Services				
Third Party Payments	226,240	222,800	233,450	239,750
Total Expenditure	226,240	222,800	233,450	239,750
Income	(136,100)	(140,730)	(145,510)	(149,880)
Total Income	(136,100)	(140,730)	(145,510)	(149,880)
Legal Services Net Expenditure	90,140	82,070	87,940	89,870
4. Technology				
Supplies & Services	123,820	128,260	129,240	130,250
Third Party Payments	708,650	726,590	751,200	763,120
Total Expenditure	832,470	854,850	880,440	893,370
Income	(171,970)	(177,810)	(183,860)	(189,380)
Total Income	(171,970)	(177,810)	(183,860)	(189,380)
Technology Net Expenditure	660,500	677,040	696,580	703,990

Corporate Improvement

	Budget 2014-2015 £	Budget 2015-2016 £	Budget 2016-2017 £	Budget 2017-2018 £
5. Finance				
Employee Expenses	878,860	889,880	931,280	956,560
Transport Related Expenditure	33,480	24,050	21,430	21,640
Supplies & Services	114,020	115,540	117,070	118,230
Total Expenditure	1,026,360	1,029,470	1,069,780	1,096,430
Income	(765,560)	(777,250)	(810,650)	(831,150)
Total Income	(765,560)	(777,250)	(810,650)	(831,150)
Finance Net Expenditure	260,800	252,220	259,130	265,280
6. Governance				
Employee Expenses	87,800	89,580	92,990	95,220
Transport Related Expenditure	980	1,000	1,020	1,030
Supplies & Services	30,640	30,640	16,600	16,760
Total Expenditure	119,420	121,220	110,610	113,010
Income	(15,060)	(15,270)	(15,710)	(16,010)
Total Income	(15,060)	(15,270)	(15,710)	(16,010)
Governance Net Expenditure	104,360	105,950	94,900	97,000
7. Human Resources				
Third Party Payments	199,170	198,540	213,660	219,320
Total Expenditure	199,170	198,540	213,660	219,320
Income	(115,510)	(119,440)	(123,500)	(127,210)
Total Income	(115,510)	(119,440)	(123,500)	(127,210)
Human Resources Net Expenditure	83,660	79,100	90,160	92,110
8. Corporate Management				
Supplies & Services	102,580	90,920	92,030	92,950
Total Expenditure	102,580	90,920	92,030	92,950
Income	(31,650)	(32,730)	(33,840)	(34,860)
Total Income	(31,650)	(32,730)	(33,840)	(34,860)
Corporate Management Net Expenditure	70,930	58,190	58,190	58,090

Corporate Improvement

	Budget 2014-2015 £	Budget 2015-2016 £	Budget 2016-2017 £	Budget 2017-2018 £
9. Non-Distributed Costs				
Employee Expenses	442,750	345,710	331,200	337,820
Total Expenditure	442,750	345,710	331,200	337,820
Non-Distributed Costs Net Expenditure	442,750	345,710	331,200	337,820
10. Customer Services				
Employee Expenses	184,590	196,090	201,930	207,280
Premises Related Expenditure	1,570	1,590	1,610	1,630
Supplies & Services	64,920	65,640	66,370	67,040
Total Expenditure	251,080	263,320	269,910	275,950
Income	(74,100)	(76,620)	(79,230)	(81,610)
Total Income	(74,100)	(76,620)	(79,230)	(81,610)
Customer Services Net Expenditure	176,980	186,700	190,680	194,340
11. Corporate Services				
Employee Expenses	97,690	97,080	100,640	103,240
Supplies & Services	101,390	85,430	86,270	87,100
Total Expenditure	199,080	182,510	186,910	190,340
Income	(49,090)	(32,370)	(33,470)	(34,480)
Total Income	(49,090)	(32,370)	(33,470)	(34,480)
Corporate Services Net Expenditure	149,990	150,140	153,440	155,860
12. Excluded Items				
Employee Expenses	-	23,000	23,000	23,230
Supplies & Services	170,790	95,480	95,480	215,480
Total Expenditure	170,790	118,480	118,480	238,710
Income	(871,980)	(818,570)	(841,220)	(863,410)
Total Income	(871,980)	(818,570)	(841,220)	(863,410)
Excluded Items Net Expenditure	(701,190)	(700,090)	(722,740)	(624,700)

Corporate Improvement

	Budget 2014-2015 £	Budget 2015-2016 £	Budget 2016-2017 £	Budget 2017-2018 £
13. Communications				
Employee Expenses	176,700	228,330	237,900	244,110
Transport Related Expenditure	3,460	3,600	3,820	3,870
Supplies & Services	30,540	25,930	26,200	26,470
Total Expenditure	210,700	257,860	267,920	274,450
Income	(8,010)	(3,230)	(3,340)	(3,440)
Total Income	(8,010)	(3,230)	(3,340)	(3,440)
Communications Net Expenditure	202,690	254,630	264,580	271,010
14. Policy, Partnerships & Performance				
Employee Expenses	184,150	194,380	204,500	210,790
Transport Related Expenditure	1,200	1,220	1,240	1,250
Supplies & Services	64,970	31,280	31,590	31,900
Total Expenditure	250,320	226,880	237,330	243,940
Income	(34,000)	-	-	-
Total Income	(34,000)	-	-	-
Policy, Partnerships & Performance Net Expenditure	216,320	226,880	237,330	243,940
15. Local Taxation				
Employee Expenses	2,384,290	2,598,000	2,642,620	2,712,530
Transport Related Expenditure	33,590	44,100	44,760	45,100
Supplies & Services	476,220	435,170	173,250	120,020
Capital Financing Costs	6,580	6,580	6,580	6,580
Total Expenditure	2,900,680	3,083,850	2,867,210	2,884,230
Income	(2,459,560)	(2,668,460)	(2,377,680)	(2,366,610)
Total Income	(2,459,560)	(2,668,460)	(2,377,680)	(2,366,610)
Local Taxation Net Expenditure	441,120	415,390	489,530	517,620

Corporate Improvement

	Budget 2014-2015 £	Budget 2015-2016 £	Budget 2016-2017 £	Budget 2017-2018 £
16. Vehicles				
Employee Expenses	113,880	115,620	120,250	123,360
Premises Related Expenditure	5,030	5,080	5,140	5,200
Transport Related Expenditure	16,240	16,320	16,450	16,590
Supplies & Services	53,960	67,900	68,680	69,360
Third Party Payments	540	550	560	570
Total Expenditure	189,650	205,470	211,080	215,080
Income	(237,880)	(245,230)	(252,490)	(259,890)
Total Income	(237,880)	(245,230)	(252,490)	(259,890)
Vehicles Net Expenditure	(48,230)	(39,760)	(41,410)	(44,810)
17. Land Charges				
Employee Expenses	24,810	25,330	26,170	26,810
Supplies & Services	80,390	39,790	40,200	40,620
Total Expenditure	105,200	65,120	66,370	67,430
Income	(144,000)	(90,000)	(92,700)	(95,480)
Total Income	(144,000)	(90,000)	(92,700)	(95,480)
Land Charges Net Expenditure	(38,800)	(24,880)	(26,330)	(28,050)
18. Audit				
Employee Expenses	268,910	275,030	287,890	295,110
Transport Related Expenditure	7,370	7,520	7,660	7,730
Supplies & Services	37,660	30,290	30,600	30,910
Total Expenditure	313,940	312,840	326,150	333,750
Income	(128,840)	(124,430)	(128,980)	(131,600)
Total Income	(128,840)	(124,430)	(128,980)	(131,600)
Audit Net Expenditure	185,100	188,410	197,170	202,150

Corporate Improvement

	Budget 2014-2015 £	Budget 2015-2016 £	Budget 2016-2017 £	Budget 2017-2018 £
19. Risk and Resilience				
Employee Expenses	164,000	179,880	188,280	193,460
Premises Related Expenditure	270	140	140	140
Transport Related Expenditure	4,920	5,020	3,060	3,090
Supplies & Services	736,350	746,310	755,490	761,330
Total Expenditure	905,540	931,350	946,970	958,020
Income	(711,450)	(746,900)	(768,330)	(785,360)
Total Income	(711,450)	(746,900)	(768,330)	(785,360)
Risk and Resilience Net Expenditure	194,090	184,450	178,640	172,660
Corporate Improvement Net Expenditure	3,745,100	3,390,370	3,425,700	3,611,340

Corporate Improvement Portfolio

Variation Statement 2015/2016 to 2017/2018

	2015/16 Indicative £000's	Real Terms / Efficiency Variations £000's	2015/16 Budget £000's	2016/17 Indicative £000's	Real Terms / Efficiency Variations £000's	2016/17 Budget £000's	Inflation £000's	Real Terms / Efficiency Variations £000's	2017/2018 Budget £000's
Employee Costs	5,733	100	5,833	5,941	- 10	5,931	60	96	6,087
Premises Related Costs	599	- 30	569	608	- 30	578	10	-	588
Transport Related Costs	105	5	110	104	3	107	1	-	108
Supplies and Services	2,162	- 59	2,103	2,069	- 224	1,845	19	61	1,925
Third Party Payments	1,179	- 15	1,164	1,236	- 21	1,215	15	9	1,239
Capital Financing	6	-	6	6	-	6		-	6
Total Expenditure	9,784	1	9,785	9,964	- 282	9,682	105	166	9,953
Income	- 6,100	- 295	- 6,395	- 6,124	- 132	- 6,256	- 58	- 28	- 6,342
Net Expenditure	3,684	- 294	3,390	3,840	- 414	3,426	47	138	3,611

Corporate Improvement Portfolio**Proposed Real Terms / Efficiency Variations****2015/16 Change**

	£'000	£'000
<u>Real Term Variations</u>		
Senior management restructure		-93
Deletion of Head of Policy post		-88
Reduction in Utilities		-22
Additional internal leasing		
Expenditure	95	
Income	-95	0
Reduction in audit fee		-20
Welfare benefits new service trsf from SCC		
Expenditure	292	
Income	-308	-16
Budget savings		
Finance	-61	
Audit	-6	
Insurance/ risk management	-4	
Civil contingencies	-9	
PR & Marketing	-8	
Technology	-28	
Customer services	-7	
Human Resources	-6	
Legal	-9	-138
Shared services share of budget savings		39
Living wage increase		12
Reduced income from vacation of Anson Street		32
minor variations		0
		<u>-294</u>

2016/17 Change

	£'000	£'000
<u>Real Term Variations</u>		
Senior management restructure		-152
Deletion of Head of Policy post		-92
Reflection of 1% pay award		-53
Reduction in Utilities		-24
Reduced Housing Benefit Administration Grant		
Expenditure	-199	
Income	192	-7
Additional internal leasing		
Expenditure	95	
Income	-95	0
Reduction in audit fee		-20
Welfare benefits new service trsf from SCC		
Expenditure	285	
Income	-299	-14
Budget savings		
Finance	-61	
Audit	-6	
Insurance/ risk management	-4	
Civil contingencies	-9	
PR & Marketing	-8	
Technology	-28	
Customer services	-7	
Human Resources	-8	
Legal	-9	-140
Shared services share of budget savings		39
Living wage increase		12
Reduced recharge from HRA		19
Reduction in court costs income		16
minor variations		2
		<u>-414</u>

2016/17 to 2017/18 Change

	£'000	£'000
<u>Real Term Variations</u>		
Staffing variations and Increments		15
Increase in Superannuation		79
Reduced Housing Benefit Administration Grant		
Expenditure	-58	
Income	45	-13
Additional growth		120
Increased recharge to HRA		-39
Shared services increased contributions		9
Shared services additional income		-34
minor variations		1
		<u>138</u>

Crime & Partnerships

	Budget 2014-2015 £	Budget 2015-2016 £	Budget 2016-2017 £	Budget 2017-2018 £
1. Partnerships				
Employee Expenses	184,860	177,510	185,180	190,960
Premises Related Expenditure	19,700	22,190	22,390	22,830
Transport Related Expenditure	2,210	2,260	2,310	2,330
Supplies & Services	136,880	8,800	8,890	8,980
Total Expenditure	343,650	210,760	218,770	225,100
Income	(167,440)	(36,670)	(36,670)	(36,670)
Total Income	(167,440)	(36,670)	(36,670)	(36,670)
Partnerships Net Expenditure	176,210	174,090	182,100	188,430
Crime & Partnerships Net Expenditure	176,210	174,090	182,100	188,430

Crime & Partnerships Portfolio

Variation Statement 2015/2016 to 2017/2018

	2015/16 Indicative £000's	Real Terms / Efficiency Variations £000's	2015/16 Budget £000's	2016/17 Indicative £000's	Real Terms / Efficiency Variations £000's	2016/17 Budget £000's	Inflation £000's	Real Terms / Efficiency Variations £000's	2017/2018 Budget £000's
Employee Costs	176	2	178	186	-1	185	2	4	191
Premises Related Costs	20	2	22	20	3	23	-	-	23
Transport Related Costs	2	-	2	2	-	2	-	-	2
Supplies and Services	9	-	9	9	-	9	-	-	9
Third Party Payments	-	-	-	-	-	-	-	-	-
Capital Financing	-	-	-	-	-	-	-	-	-
Total Expenditure	207	4	211	217	2	219	2	4	225
Income	-37	-	-37	-37	-	-37	-	-	-37
Net Expenditure	170	4	174	180	2	182	2	4	188

Crime & Partnerships Portfolio**Proposed Real Terms / Efficiency Variations****2015/16 Change**

	£'000	£'000
<u>Real Term Variations</u>		
Staffing variations		1
Additional gas costs		2
minor variations		1
		<u>4</u>

2016/17 Change

	£'000	£'000
<u>Real Term Variations</u>		
Staffing variations		1
Additional gas costs		2
Reflection of 1% pay award		-2
minor variations		1
		<u>2</u>

2016/17 to 2017/18 Change

	£'000	£'000
<u>Real Term Variations</u>		
Increase in Superannuation		3
minor variations		1
		<u>4</u>

Culture and Sport

	Budget 2014-2015 £	Budget 2015-2016 £	Budget 2016-2017 £	Budget 2017-2018 £
1. Parks & Open Spaces				
Employee Expenses	181,010	209,730	211,410	217,840
Premises Related Expenditure	819,650	774,870	786,480	802,580
Transport Related Expenditure	1,460	1,490	1,520	1,540
Supplies & Services	154,160	153,730	134,690	136,860
Third Party Payments	151,280	156,400	159,290	162,850
Total Expenditure	1,307,560	1,296,220	1,293,390	1,321,670
Income	(111,320)	(132,610)	(122,960)	(125,350)
Total Income	(111,320)	(132,610)	(122,960)	(125,350)
Parks & Open Spaces Net Expenditure	1,196,240	1,163,610	1,170,430	1,196,320
2. Stadium				
Premises Related Expenditure	30,000	30,000	30,000	30,000
Supplies & Services	25,760	38,340	38,340	38,340
Total Expenditure	55,760	68,340	68,340	68,340
Income	(25,760)	-	-	-
Total Income	(25,760)	-	-	-
Stadium Net Expenditure	30,000	68,340	68,340	68,340
3. Cemeteries				
Employee Expenses	89,160	90,580	94,030	96,630
Premises Related Expenditure	42,290	38,930	39,530	40,230
Transport Related Expenditure	8,110	5,160	5,260	5,370
Supplies & Services	46,310	20,150	20,360	20,570
Total Expenditure	185,870	154,820	159,180	162,800
Income	(172,300)	(148,480)	(153,110)	(157,700)
Total Income	(172,300)	(148,480)	(153,110)	(157,700)
Cemeteries Net Expenditure	13,570	6,340	6,070	5,100

Culture and Sport

	Budget 2014-2015 £	Budget 2015-2016 £	Budget 2016-2017 £	Budget 2017-2018 £
4. Contract Monitoring				
Employee Expenses	156,380	155,050	162,410	166,530
Premises Related Expenditure	10,270	10,370	10,470	10,580
Transport Related Expenditure	12,290	12,470	12,730	12,930
Supplies & Services	3,170	3,200	3,230	3,260
Total Expenditure	182,110	181,090	188,840	193,300
Income	(40,530)	(38,790)	(40,110)	(41,310)
Total Income	(40,530)	(38,790)	(40,110)	(41,310)
Contract Monitoring Net Expenditure	141,580	142,300	148,730	151,990
5. Leisure Management Contract				
Premises Related Expenditure	166,140	160,040	161,650	164,840
Supplies & Services	1,673,830	1,552,420	1,728,530	1,757,170
Total Expenditure	1,839,970	1,712,460	1,890,180	1,922,010
Income	(181,140)	(160,040)	(161,650)	(163,270)
Total Income	(181,140)	(160,040)	(161,650)	(163,270)
Leisure Management Contract Net Expenditure	1,658,830	1,552,420	1,728,530	1,758,740
6. Leisure, Planning & Marketing				
Employee Expenses	86,070	87,850	91,240	93,450
Transport Related Expenditure	1,050	1,070	1,090	1,100
Supplies & Services	72,100	7,340	7,450	7,570
Total Expenditure	159,220	96,260	99,780	102,120
Income	(64,800)	-	-	-
Total Income	(64,800)	-	-	-
Leisure, Planning & Marketing Net Expenditure	94,420	96,260	99,780	102,120

Culture and Sport

	Budget 2014-2015 £	Budget 2015-2016 £	Budget 2016-2017 £	Budget 2017-2018 £
7. Civic Ballroom				
Premises Related Expenditure	560	570	580	590
Total Expenditure	560	570	580	590
Income	(13,320)	(13,440)	(13,570)	(13,700)
Total Income	(13,320)	(13,440)	(13,570)	(13,700)
Civic Ballroom Net Expenditure	(12,760)	(12,870)	(12,990)	(13,110)
Culture and Sport Net Expenditure	3,121,880	3,016,400	3,208,890	3,269,500

Culture & Sport Portfolio

Variation Statement 2015/2016 to 2017/2018

	2015/16 Indicative £000's	Real Terms / Efficiency Variations £000's	2015/16 Budget £000's	2016/17 Indicative £000's	Real Terms / Efficiency Variations £000's	2016/17 Budget £000's	Inflation £000's	Real Terms / Efficiency Variations £000's	2017/2018 Budget £000's
Employee Costs	515	28	543	542	17	559	6	9	574
Premises Related Costs	1,127	- 112	1,015	1,149	- 121	1,028	20	1	1,049
Transport Related Costs	20	-	20	20	1	21	-	-	21
Supplies and Services	1,807	- 32	1,775	1,968	- 35	1,933	36	- 5	1,964
Third Party Payments	155	1	156	159	-	159	2	2	163
Capital Financing	-	-	-	-	-	-	-	-	-
Total Expenditure	3,624	- 115	3,509	3,838	- 138	3,700	64	7	3,771
Income	- 562	69	- 493	- 562	71	- 491	- 10	-	- 501
Net Expenditure	3,062	- 46	3,016	3,276	- 67	3,209	54	7	3,270

Culture & Sport Portfolio**Proposed Real Terms / Efficiency Variations****2015/16 Change**

	£'000	£'000
<u>Real Term Variations</u>		
HLF Hednesford Park		
Expenditure		28
Reduced internal grounds maintenance recharge		-121
Increased Leisure Management Contract Costs		3
Floral displays		17
Stadium		38
Reduced Cemeteries Income		6
Savings from in house tree maintenance provision		-21
minor variations		4
		<u><u>-46</u></u>

2016/17 Change

	£'000	£'000
<u>Real Term Variations</u>		
HLF Hednesford Park		
Expenditure		23
Reflection of 1% pay award		-5
Reduced internal grounds maintenance recharge		-129
Increased Leisure Management Contract Costs		3
Floral displays		17
Stadium		38
Reduced Cemeteries Income		6
Savings from in house tree maintenance provision		-24
minor variations		4
		<u><u>-67</u></u>

2016/17 to 2017/18 Change

	£'000	£'000
<u>Real Term Variations</u>		
Increase in Superannuation		8
Year 6 Leisure Management contract fee per agreement		-5
minor variations		4
		<u><u>7</u></u>

Economic Development and Planning

	Budget 2014-2015 £	Budget 2015-2016 £	Budget 2016-2017 £	Budget 2017-2018 £
1. Economic Development				
Employee Expenses	189,420	122,900	130,200	135,040
Transport Related Expenditure	6,160	6,280	6,410	6,470
Supplies & Services	261,670	15,450	15,730	15,890
Total Expenditure	457,250	144,630	152,340	157,400
Income	(255,370)	-	-	-
Total Income	(255,370)	-	-	-
Economic Development Net Expenditure	201,880	144,630	152,340	157,400
2. Management & Support				
Employee Expenses	307,360	382,770	348,520	359,630
Transport Related Expenditure	9,100	13,000	9,340	9,400
Supplies & Services	59,050	151,570	141,430	141,960
Transfer Payments	9,750	9,750	9,750	9,750
Total Expenditure	385,260	557,090	509,040	520,740
Income	(34,420)	(100,000)	(90,000)	(90,000)
Total Income	(34,420)	(100,000)	(90,000)	(90,000)
Management & Support Net Expenditure	350,840	457,090	419,040	430,740
3. Development Control				
Employee Expenses	287,680	238,450	250,210	159,170
Transport Related Expenditure	5,430	5,540	5,650	5,710
Supplies & Services	38,530	32,780	33,120	33,460
Total Expenditure	331,640	276,770	288,980	198,340
Income	(414,760)	(317,200)	(328,210)	(288,050)
Total Income	(414,760)	(317,200)	(328,210)	(288,050)
Development Control Net Expenditure	(83,120)	(40,430)	(39,230)	(89,710)

Economic Development and Planning

	Budget 2014-2015 £	Budget 2015-2016 £	Budget 2016-2017 £	Budget 2017-2018 £
4. Building Control				
Employee Expenses	442,760	467,400	487,990	501,740
Transport Related Expenditure	39,720	44,250	44,970	45,420
Supplies & Services	99,070	90,390	90,990	91,590
Total Expenditure	581,550	602,040	623,950	638,750
Income	(489,760)	(504,950)	(515,250)	(528,540)
Total Income	(489,760)	(504,950)	(515,250)	(528,540)
Building Control Net Expenditure	91,790	97,090	108,700	110,210
5. Industrial Sites				
Premises Related Expenditure	4,990	4,910	5,120	5,330
Supplies & Services	3,990	4,030	4,070	4,110
Capital Financing Costs	1,610	1,610	1,610	1,610
Total Expenditure	10,590	10,550	10,800	11,050
Income	(96,000)	(106,600)	(106,600)	(106,600)
Total Income	(96,000)	(106,600)	(106,600)	(106,600)
Industrial Sites Net Expenditure	(85,410)	(96,050)	(95,800)	(95,550)
6. Christmas Illuminations				
Premises Related Expenditure	(1,400)	1,650	1,700	1,730
Supplies & Services	31,950	32,270	32,590	32,920
Total Expenditure	30,550	33,920	34,290	34,650
Christmas Illuminations Net Expenditure	30,550	33,920	34,290	34,650
Economic Development and Planning Net Expenditure	506,530	596,250	579,340	547,740

Economic Development Portfolio

Variation Statement 2015/2016 to 2017/2018

	2015/16 Indicative £000's	Real Terms / Efficiency Variations £000's	2015/16 Budget £000's	2016/17 Indicative £000's	Real Terms / Efficiency Variations £000's	2016/17 Budget £000's	Inflation £000's	Real Terms / Efficiency Variations £000's	2017/2018 Budget £000's
Employee Costs	1,171	41	1,212	1,231	- 14	1,217	12	- 73	1,156
Premises Related Costs	13	- 6	7	13	- 6	7	-	-	7
Transport Related Costs	65	4	69	67	- 1	66	1	-	67
Supplies and Services	226	100	326	228	90	318	2	-	320
Third Party Payments	10	-	10	10	-	10	-	-	10
Capital Financing	1	-	1	1	-	1	-	-	1
Total Expenditure	1,486	139	1,625	1,550	69	1,619	15	- 73	1,561
Income	- 991	- 38	- 1,029	- 1,015	- 25	- 1,040	- 23	50	- 1,013
Net Expenditure	495	101	596	535	44	579	- 8	- 23	548

Economic Development Portfolio**Proposed Real Terms / Efficiency Variations****2015/16 Change**

	£'000	£'000
<u>Real Term Variations</u>		
Staffing variations- Senior Management LEP HOS		45
Local plan part 2 funding		
Expenditure	100	
Income	-100	
Reduced planning fee income		50
Reduced building control income (net of SBC contribution)		9
minor variations		-3
		<u>101</u>

2016/17 Change

	£'000	£'000
<u>Real Term Variations</u>		
Reflection of 1% pay award		-12
Local plan part 2 funding		
Expenditure	90	
Income	-90	
Reduced planning fee income		50
Reduced building control income (net of SBC contribution)		11
minor variations		-5
		<u>44</u>

2016/17 to 2017/18 Change

	£'000	£'000
<u>Real Term Variations</u>		
Staffing variations (including increments)		7
Increase in Superannuation		18
Development Control		
Expenditure	-100	
Income	50	-50
minor variations		2
		<u>-23</u>

Environment

	Budget 2014-2015 £	Budget 2015-2016 £	Budget 2016-2017 £	Budget 2017-2018 £
1. Waste & Recycling				
Employee Expenses	949,360	943,300	989,830	1,009,500
Premises Related Expenditure	550	560	570	580
Transport Related Expenditure	636,490	596,710	582,800	590,980
Supplies & Services	2,892,810	2,875,280	3,020,550	3,108,870
Third Party Payments	355,350	433,390	445,880	452,610
Total Expenditure	4,834,560	4,849,240	5,039,630	5,162,540
Income	(3,157,880)	(3,075,970)	(3,203,630)	(3,259,160)
Total Income	(3,157,880)	(3,075,970)	(3,203,630)	(3,259,160)
Waste & Recycling Net Expenditure	1,676,680	1,773,270	1,836,000	1,903,380
2. Regulatory Services				
Employee Expenses	514,180	474,940	498,380	511,320
Premises Related Expenditure	32,960	28,240	28,400	28,680
Transport Related Expenditure	17,340	17,690	18,580	18,780
Supplies & Services	60,930	60,230	60,910	61,510
Total Expenditure	625,410	581,100	606,270	620,290
Income	(44,870)	(19,060)	(19,630)	(20,220)
Total Income	(44,870)	(19,060)	(19,630)	(20,220)
Regulatory Services Net Expenditure	580,540	562,040	586,640	600,070
3. Cleansing Services				
Premises Related Expenditure	5,510	5,510	5,570	5,630
Supplies & Services	5,070	5,230	5,330	5,340
Third Party Payments	345,390	362,060	368,800	377,040
Total Expenditure	355,970	372,800	379,700	388,010
Cleansing Services Net Expenditure	355,970	372,800	379,700	388,010
4. Drainage Services				
Premises Related Expenditure	7,280	10,280	10,450	10,560
Supplies & Services	20	30	30	30
Total Expenditure	7,300	10,310	10,480	10,590
Drainage Services Net Expenditure	7,300	10,310	10,480	10,590

Environment

	Budget 2014-2015 £	Budget 2015-2016 £	Budget 2016-2017 £	Budget 2017-2018 £
5. Streetscene				
Employee Expenses	901,090	945,530	962,880	989,000
Premises Related Expenditure	17,460	17,900	18,230	18,570
Transport Related Expenditure	329,390	331,690	335,940	339,090
Supplies & Services	235,870	225,780	229,000	231,940
Total Expenditure	1,483,810	1,520,900	1,546,050	1,578,600
Income	(1,600,060)	(1,517,460)	(1,541,960)	(1,574,510)
Total Income	(1,600,060)	(1,517,460)	(1,541,960)	(1,574,510)
Streetscene Net Expenditure	(116,250)	3,440	4,090	4,090
6. Countryside Management				
Employee Expenses	143,950	139,100	146,730	152,650
Premises Related Expenditure	7,580	7,740	7,890	8,030
Transport Related Expenditure	11,940	12,060	12,300	12,540
Supplies & Services	58,540	58,860	59,480	60,080
Total Expenditure	222,010	217,760	226,400	233,300
Income	(53,790)	(54,180)	(54,580)	(54,990)
Total Income	(53,790)	(54,180)	(54,580)	(54,990)
Countryside Management Net Expenditure	168,220	163,580	171,820	178,310
7. Allotments				
Premises Related Expenditure	2,450	2,480	2,510	2,550
Total Expenditure	2,450	2,480	2,510	2,550
Income	(4,500)	(4,500)	(4,500)	(4,500)
Total Income	(4,500)	(4,500)	(4,500)	(4,500)
Allotments Net Expenditure	(2,050)	(2,020)	(1,990)	(1,950)

Environment

	Budget 2014-2015 £	Budget 2015-2016 £	Budget 2016-2017 £	Budget 2017-2018 £
8. Conservation Areas				
Employee Expenses	137,100	129,700	135,850	139,280
Transport Related Expenditure	5,370	5,480	5,590	5,650
Supplies & Services	2,000	2,020	2,040	2,060
Total Expenditure	144,470	137,200	143,480	146,990
Conservation Areas Net Expenditure	144,470	137,200	143,480	146,990
9. Public Clocks				
Premises Related Expenditure	5,230	4,790	4,810	4,900
Total Expenditure	5,230	4,790	4,810	4,900
Public Clocks Net Expenditure	5,230	4,790	4,810	4,900
10. Off Street Parking				
Premises Related Expenditure	263,180	258,720	263,310	268,060
Transport Related Expenditure	360	360	360	370
Supplies & Services	72,160	72,860	73,590	74,330
Third Party Payments	16,110	16,660	16,970	17,350
Total Expenditure	351,810	348,600	354,230	360,110
Income	(726,920)	(725,640)	(726,170)	(726,710)
Total Income	(726,920)	(725,640)	(726,170)	(726,710)
Off Street Parking Net Expenditure	(375,110)	(377,040)	(371,940)	(366,600)
11. On Street Parking				
Employee Expenses	40,700	-	-	-
Transport Related Expenditure	2,700	-	-	-
Supplies & Services	510,130	-	-	-
Total Expenditure	553,530	-	-	-
Income	(553,530)	-	-	-
Total Income	(553,530)	-	-	-
On Street Parking Net Expenditure	-	-	-	-

Environment

	Budget 2014-2015 £	Budget 2015-2016 £	Budget 2016-2017 £	Budget 2017-2018 £
12. Hawks Green Depot				
Employee Expenses	5,590	5,700	5,810	5,930
Premises Related Expenditure	96,890	105,950	108,110	110,170
Supplies & Services	15,180	15,330	15,510	15,690
Total Expenditure	117,660	126,980	129,430	131,790
Income	(119,450)	(123,540)	(127,720)	(131,550)
Total Income	(119,450)	(123,540)	(127,720)	(131,550)
Hawks Green Depot Net Expenditure	(1,790)	3,440	1,710	240
13. Licensing				
Employee Expenses	145,760	148,720	155,150	158,890
Transport Related Expenditure	4,260	4,350	4,440	4,480
Supplies & Services	29,200	23,450	23,700	23,950
Total Expenditure	179,220	176,520	183,290	187,320
Income	(280,890)	(283,150)	(291,650)	(300,420)
Total Income	(280,890)	(283,150)	(291,650)	(300,420)
Licensing Net Expenditure	(101,670)	(106,630)	(108,360)	(113,100)
Environment Net Expenditure	2,341,540	2,545,180	2,656,440	2,754,930

Environment Portfolio

Variation Statement 2015/2016 to 2017/2018

	2015/16 Indicative £000's	Real Terms / Efficiency Variations £000's	2015/16 Budget £000's	2016/17 Indicative £000's	Real Terms / Efficiency Variations £000's	2016/17 Budget £000's	Inflation £000's	Real Terms / Efficiency Variations £000's	2017/2018 Budget £000's
Employee Costs	2,835	- 48	2,787	2,973	- 79	2,894	29	43	2,966
Premises Related Costs	449	- 7	442	456	- 6	450	8	-	458
Transport Related Costs	986	- 18	968	978	- 18	960	12	-	972
Supplies and Services	3,900	- 561	3,339	4,169	- 679	3,490	42	52	3,584
Third Party Payments	727	85	812	747	85	832	8	7	847
Capital Financing	-	-	-	-	-	-	-	-	-
Total Expenditure	8,897	- 549	8,348	9,323	- 697	8,626	99	102	8,827
Income	- 6,472	669	- 5,803	- 6,725	755	- 5,970	- 48	- 54	- 6,072
Net Expenditure	2,425	120	2,545	2,598	58	2,656	51	48	2,755

Environment Portfolio**Proposed Real Terms / Efficiency Variations****2015/16 Change**

	£'000	£'000
<u>Real Term Variations</u>		
Staffing variations		-25
CPE function being transferred back to SCC		
Expenditure	-571	
Income	571	0
Budget savings		
Waste management	-3	
Environmental Protection	-5	
Countryside management	-4	
Land drainage	-7	-19
Waste		
Fuel and Tyre costs	-14	
Additional properties	40	
Increased gate fees	10	
Annual MRF costs	71	
Increased trade waste income	-10	
Additional recycling credits	-34	63
Reduction off street parking income		20
Additional parking rates		11
Grounds		
Reduced internal fee income	88	
Reduced contingency (transfers)	-20	68
Living wage		3
minor variations		-1
		<u>120</u>

2016/17 Change

	£'000	£'000
<u>Real Term Variations</u>		
Staffing variations		-25
Reflection of 1% pay award		-28
CPE function being transferred back to SCC		
Expenditure	-584	
Income	584	0
Budget savings		
Waste management	-3	
Environmental Protection	-5	
Countryside management	-4	
Land drainage	-7	-19
Waste		
Fuel and Tyre costs	-14	
Additional properties	60	
Increased gate fees	13	
Reduce contingency	-69	
Annual MRF costs	71	
Increased trade waste income	-10	
Additional recycling credits	-34	17
Reduction off street parking income		20
Additional parking rates		11
Grounds		
Reduced internal fee income	96	
Reduced contingency (transfers)	-20	76
Living wage		4
minor variations		2
		<u>58</u>

2016/17 to 2017/18 Change

	£'000	£'000
<u>Real Term Variations</u>		
Increase in Superannuation		40
Increased HRA recharge		-6
Waste additional properties		20
minor variations		-6
		<u>48</u>

Health and Wellbeing

	Budget 2014-2015 £	Budget 2015-2016 £	Budget 2016-2017 £	Budget 2017-2018 £
1. Locality Commissioning Partnership				
Supplies & Services	-	50,000	-	-
Total Expenditure	-	50,000	-	-
Locality Commissioning Partnership Net Expenditure	-	50,000	-	-
2. Benefits Payments				
Transfer Payments	29,000,040	27,512,940	22,709,080	17,702,050
Total Expenditure	29,000,040	27,512,940	22,709,080	17,702,050
Income	(29,103,090)	(27,615,990)	(22,801,260)	(17,783,370)
Total Income	(29,103,090)	(27,615,990)	(22,801,260)	(17,783,370)
Benefits Payments Net Expenditure	(103,050)	(103,050)	(92,180)	(81,320)
3. Food Safety				
Employee Expenses	282,500	285,530	299,160	306,690
Transport Related Expenditure	9,270	9,450	9,640	9,740
Supplies & Services	29,050	25,170	25,440	25,710
Total Expenditure	320,820	320,150	334,240	342,140
Income	(4,150)	-	-	-
Total Income	(4,150)	-	-	-
Food Safety Net Expenditure	316,670	320,150	334,240	342,140
4. Management & Administration				
Employee Expenses	44,940	45,720	46,600	47,700
Transport Related Expenditure	1,120	1,140	1,160	1,170
Supplies & Services	800	810	820	830
Total Expenditure	46,860	47,670	48,580	49,700
Management & Administration Net Expenditure	46,860	47,670	48,580	49,700

Health and Wellbeing

	Budget 2014-2015 £	Budget 2015-2016 £	Budget 2016-2017 £	Budget 2017-2018 £
5. Mortuary				
Employee Expenses	32,520	33,180	34,630	35,470
Premises Related Expenditure	15,760	15,870	16,110	16,380
Supplies & Services	23,450	18,610	18,770	18,930
Total Expenditure	71,730	67,660	69,510	70,780
Income	(93,670)	(87,670)	(87,670)	(87,670)
Total Income	(93,670)	(87,670)	(87,670)	(87,670)
Mortuary Net Expenditure	(21,940)	(20,010)	(18,160)	(16,890)
6. CCTV				
Employee Expenses	163,670	153,070	157,820	161,840
Premises Related Expenditure	40,780	42,100	42,520	42,940
Transport Related Expenditure	980	1,000	1,020	1,030
Supplies & Services	109,040	95,340	97,040	98,780
Total Expenditure	314,470	291,510	298,400	304,590
Income	(42,780)	(27,550)	(28,350)	(29,080)
Total Income	(42,780)	(27,550)	(28,350)	(29,080)
CCTV Net Expenditure	271,690	263,960	270,050	275,510
7. Social Alarms				
Employee Expenses	175,460	176,440	182,310	186,630
Transport Related Expenditure	2,380	2,430	2,480	2,510
Supplies & Services	60,320	62,470	62,480	61,090
Total Expenditure	238,160	241,340	247,270	250,230
Income	(297,850)	(298,240)	(304,750)	(310,860)
Total Income	(297,850)	(298,240)	(304,750)	(310,860)
Social Alarms Net Expenditure	(59,690)	(56,900)	(57,480)	(60,630)
Health and Wellbeing Net Expenditure	450,540	501,820	485,050	508,510

Health & Wellbeing Portfolio

Variation Statement 2015/2016 to 2017/2018

	2015/16 Indicative £000's	Real Terms / Efficiency Variations £000's	2015/16 Budget £000's	2016/17 Indicative £000's	Real Terms / Efficiency Variations £000's	2016/17 Budget £000's	Inflation £000's	Real Terms / Efficiency Variations £000's	2017/2018 Budget £000's
Employee Costs	689	5	694	725	-5	720	7	11	738
Premises Related Costs	59	-1	58	60	-1	59	1	-	60
Transport Related Costs	14	-	14	14	-	14	-	1	15
Supplies and Services	208	44	252	210	-5	205	2	-2	205
Transfer Payments	29,580	-2,067	27,513	30,172	-7,463	22,709	561	-5,568	17,702
Capital Financing	-	-	-	-	-	-	-	-	-
Total Expenditure	30,550	-2,019	28,531	31,181	-7,474	23,707	571	-5,558	18,720
Income	-30,157	2,128	-28,029	-30,761	7,539	-23,222	-565	5,576	-18,211
Net Expenditure	393	109	502	420	65	485	6	18	509

Health & Wellbeing Portfolio**Proposed Real Terms / Efficiency Variations****2015/16 Change**

	£'000	£'000
<u>Real Term Variations</u>		
Staffing variations		8
Living wage		2
Locality Commissioning Partnership Re- allocation of 2014-15 LSP monies		50
Change in benefit payments		
Expenditure	-2067	
Income	2067	0
Social Alarms		
Expenditure	-11	
Reduced recharge to HRA (Supporting People)	64	53
minor variations		-4
		<u>109</u>

2016/17 Change

	£'000	£'000
<u>Real Term Variations</u>		
Staffing variations		8
Living wage		2
Reflection of 1% pay award		-7
Change in benefit payments		
Expenditure	-7463	
Income	7473	10
Social alarms		
Expenditure	-11	
Reduced recharge to HRA (Supporting People)	68	57
minor variations		-5
		<u>65</u>

2016/17 to 2017/18 Change

	£'000	£'000
<u>Real Term Variations</u>		
Increase in Superannuation		10
Change in benefit payments		
Expenditure	-5568	
Income	5578	10
Increased recharge to HRA		-3
minor variations		1

Housing General Fund

	Budget 2014-2015 £	Budget 2015-2016 £	Budget 2016-2017 £	Budget 2017-2018 £
1. Private Sector Housing				
Employee Expenses	216,110	222,510	234,010	240,020
Transport Related Expenditure	8,830	9,010	9,190	9,280
Supplies & Services	8,410	17,850	18,170	18,490
Total Expenditure	233,350	249,370	261,370	267,790
Private Sector Housing Net Expenditure	233,350	249,370	261,370	267,790
2. Circular 8/95				
Supplies & Services	28,540	37,030	37,520	37,900
Total Expenditure	28,540	37,030	37,520	37,900
Circular 8/95 Net Expenditure	28,540	37,030	37,520	37,900
3. Housing Services				
Employee Expenses	311,490	323,830	327,330	336,250
Transport Related Expenditure	3,500	3,580	3,660	3,690
Supplies & Services	115,740	103,680	104,730	105,760
Total Expenditure	430,730	431,090	435,720	445,700
Income	(115,370)	(108,610)	(111,950)	(115,060)
Total Income	(115,370)	(108,610)	(111,950)	(115,060)
Housing Services Net Expenditure	315,360	322,480	323,770	330,640
4. Supporting People				
Supplies & Services	446,690	-	-	-
Total Expenditure	446,690	-	-	-
Income	(446,690)	-	-	-
Total Income	(446,690)	-	-	-
Supporting People Net Expenditure	-	-	-	-
Housing General Fund Net Expenditure	577,250	608,880	622,660	636,330

Housing General Fund Portfolio

Variation Statement 2015/2016 to 2017/2018

	2015/16 Indicative £000's	Real Terms / Efficiency Variations £000's	2015/16 Budget £000's	2016/17 Indicative £000's	Real Terms / Efficiency Variations £000's	2016/17 Budget £000's	Inflation £000's	Real Terms / Efficiency Variations £000's	2017/2018 Budget £000's
Employee Costs	548	- 2	546	578	- 16	562	7	7	576
Premises Related Costs	-	-	-	-	-	-	-	-	-
Transport Related Costs	12	1	13	13	-	13	-	-	13
Supplies and Services	674	- 515	159	680	- 520	160	2	-	162
Third Party Payments	-	-	-	-	-	-	-	-	-
Capital Financing	-	-	-	-	-	-	-	-	-
Total Expenditure	1,234	- 516	718	1,271	- 536	735	9	7	751
Income	- 558	449	- 109	- 566	454	- 112	- 1	- 2	- 115
Net Expenditure	676	- 67	609	705	- 82	623	8	5	636

Housing General Fund Portfolio**Proposed Real Terms / Efficiency Variations****2015/16 Change**

	£'000	£'000
<u>Real Term Variations</u>		
Circular 8/95 saving		
Internal recharge for CCTV / Social Alarms	-50	
Recharge from HRA	-12	-62
Supporting People no longer funded by SCC		
Expenditure	-450	
Income	450	0
Reduced audit fees		-3
minor variations		-2
		<u><u>-67</u></u>

2016/17 Change

	£'000	£'000
<u>Real Term Variations</u>		
Circular 8/95 saving		
Internal recharge for CCTV / Social Alarms	-50	
Recharge from HRA	-12	-62
Supporting People no longer funded by SCC		
Expenditure	-454	
Income	454	0
Reduced audit fees		-3
Reflection of 1% pay award		-6
Staffing variations		-13
minor variations		2
		<u><u>-82</u></u>

2016/17 to 2017/18 Change

	£'000	£'000
<u>Real Term Variations</u>		
Increase in Superannuation		8
Increase in HRA recharge		-2
minor variations		-1
		<u><u>5</u></u>

Leader of the Council

	Budget 2014-2015 £	Budget 2015-2016 £	Budget 2016-2017 £	Budget 2017-2018 £
1. Democratic Services				
Employee Expenses	168,790	175,430	180,030	184,060
Transport Related Expenditure	3,650	3,720	3,790	3,830
Supplies & Services	401,790	407,930	412,130	416,250
Total Expenditure	574,230	587,080	595,950	604,140
Income	(4,000)	-	-	-
Total Income	(4,000)	-	-	-
Democratic Services Net Expenditure	570,230	587,080	595,950	604,140
2. Elections				
Employee Expenses	127,300	129,710	134,600	101,770
Premises Related Expenditure	9,850	10,150	10,350	-
Transport Related Expenditure	650	3,680	3,750	210
Supplies & Services	130,670	107,090	108,300	52,630
Total Expenditure	268,470	250,630	257,000	154,610
Income	(42,400)	(1,040)	(1,070)	(1,100)
Total Income	(42,400)	(1,040)	(1,070)	(1,100)
Elections Net Expenditure	226,070	249,590	255,930	153,510
3. Executive Support				
Employee Expenses	83,510	81,980	83,600	85,990
Transport Related Expenditure	1,150	1,170	1,190	1,200
Supplies & Services	43,300	17,590	17,770	17,950
Total Expenditure	127,960	100,740	102,560	105,140
Income	(5,890)	-	-	-
Total Income	(5,890)	-	-	-
Executive Support Net Expenditure	122,070	100,740	102,560	105,140
4. e-Government				
Supplies & Services	36,770	19,340	19,710	19,910
Total Expenditure	36,770	19,340	19,710	19,910
e-Government Net Expenditure	36,770	19,340	19,710	19,910

Leader of the Council

	Budget 2014-2015 £	Budget 2015-2016 £	Budget 2016-2017 £	Budget 2017-2018 £
5. Grants & Contributions				
Supplies & Services	170,620	172,310	174,230	175,970
Total Expenditure	170,620	172,310	174,230	175,970
Grants & Contributions Net Expenditure	170,620	172,310	174,230	175,970
Leader of the Council Net Expenditure	1,125,760	1,129,060	1,148,380	1,058,670

Leader of the Council Portfolio

Variation Statement 2015/2016 to 2017/2018

	2015/16 Indicative £000's	2015/16 Budget £000's	2016/17 Indicative £000's	Real Terms / Efficiency Variations £000's	2016/17 Budget £000's	Inflation £000's	Real Terms / Efficiency Variations £000's	2017/2018 Budget £000's
Employee Costs	387	387	403	-5	398	4	-30	372
Premises Related Costs	10	10	10	-	10	-	-10	-
Transport Related Costs	9	9	9	-	9	-	-4	5
Supplies and Services	745	724	753	-21	732	7	-56	683
Third Party Payments	-	-	-	-	-	-	-	-
Capital Financing	-	-	-	-	-	-	-	-
Total Expenditure	1,151	1,130	1,175	-26	1,149	11	-100	1,060
Income	-1	-1	-1	-	-1	-	-	-1
Net Expenditure	1,150	1,129	1,174	-26	1,148	11	-100	1,059

Leader of the Council Portfolio**Proposed Real Terms / Efficiency Variations****2015/16 Change**

	£'000	£'000
<u>Real Term Variations</u>		
Budget savings		
Members	-12	
Electoral Registration	-8	-20
minor variations		-1
		<u>-21</u>

2016/17 Change

	£'000	£'000
<u>Real Term Variations</u>		
Budget savings		
Members	-12	
Electoral Registration	-8	-20
Reflection of 1% pay award		-4
minor variations		-2
		<u>-26</u>

2016/17 to 2017/18 Change

	£'000	£'000
<u>Real Term Variations</u>		
Increase in Superannuation		6
No district elections held this year		-107
minor variations		1
		<u>-100</u>

Town Centre Regeneration

	Budget 2014-2015 £	Budget 2015-2016 £	Budget 2016-2017 £	Budget 2017-2018 £
1. Markets				
Employee Expenses	101,170	110,970	115,030	119,300
Premises Related Expenditure	152,970	148,390	127,090	129,410
Transport Related Expenditure	2,720	2,770	2,830	2,860
Supplies & Services	69,270	69,910	70,550	71,250
Total Expenditure	326,130	332,040	315,500	322,820
Income	(378,610)	(398,340)	(398,940)	(401,080)
Total Income	(378,610)	(398,340)	(398,940)	(401,080)
Markets Net Expenditure	(52,480)	(66,300)	(83,440)	(78,260)
2. Town Centre Management				
Premises Related Expenditure	242,220	244,860	245,170	249,900
Supplies & Services	210	15,210	15,210	15,210
Total Expenditure	242,430	260,070	260,380	265,110
Income	(180,160)	(188,400)	(188,650)	(188,910)
Total Income	(180,160)	(188,400)	(188,650)	(188,910)
Town Centre Management Net Expenditure	62,270	71,670	71,730	76,200
3. Bus Shelters				
Premises Related Expenditure	51,060	27,650	28,220	28,800
Total Expenditure	51,060	27,650	28,220	28,800
Income	(62,500)	(39,660)	(40,850)	(42,080)
Total Income	(62,500)	(39,660)	(40,850)	(42,080)
Bus Shelters Net Expenditure	(11,440)	(12,010)	(12,630)	(13,280)

Town Centre Regeneration

	Budget 2014-2015 £	Budget 2015-2016 £	Budget 2016-2017 £	Budget 2017-2018 £
4. Miscellaneous Properties				
Premises Related Expenditure	12,020	12,230	12,480	12,710
Supplies & Services	100	460	490	500
Total Expenditure	12,120	12,690	12,970	13,210
Income	(21,990)	(22,020)	(22,050)	(22,710)
Total Income	(21,990)	(22,020)	(22,050)	(22,710)
Miscellaneous Properties Net Expenditure	(9,870)	(9,330)	(9,080)	(9,500)
Town Centre Regeneration Net Expenditure	(11,520)	(15,970)	(33,420)	(24,840)

Town Centre Regeneration Portfolio

Variation Statement 2014/2015 to 2016/2017

	2015/16 Indicative £000's	Real Terms / Efficiency Variations £000's	2015/16 Budget £000's	2016/17 Indicative £000's	Real Terms / Efficiency Variations £000's	2016/17 Budget £000's	Inflation £000's	Real Terms / Efficiency Variations £000's	2017/2018 Budget £000's
Employee Costs	105	6	111	110	5	115	1	3	119
Premises Related Costs	409	24	433	413	-	413	8	-	421
Transport Related Costs	3	-	3	3	-	3	-	-	3
Supplies and Services	102	-17	85	103	-17	86	1	-	87
Third Party Payments	-	-	-	-	-	-	-	-	-
Capital Financing	-	-	-	-	-	-	-	-	-
Total Expenditure	619	13	632	629	-12	617	10	3	630
Income	-679	31	-648	-681	31	-650	-4	-1	-655
Net Expenditure	-60	44	-16	-52	19	-33	6	2	-25

Town Centre Regeneration Portfolio**Proposed Real Terms / Efficiency Variations****2015/16 Change**

	£'000	£'000
<u>Real Term Variations</u>		
Cannock markets shops rates payable on empty premises		24
Living wage		6
Markets additional refuse costs		5
Reduced markets income - vacant units		10
Consolid. of Town Centre Scheme within Business Rates Retention		-20
Reduced rental income Town Centre management		20
minor variations		-1
		<u>44</u>

2016/17 Change

	£'000	£'000
<u>Real Term Variations</u>		
Reflection of 1% pay award		-1
Living wage		6
Markets additional refuse costs		5
Reduced markets income - vacant units		10
Consolid. of Town Centre Scheme within Business Rates Retention		-20
Reduced rental income Town Centre management		20
minor variations		-1
		<u>19</u>

2016/17 to 2017/18 Change

	£'000	£'000
<u>Real Term Variations</u>		
Increase in Superannuation		2
minor variations		0
		<u>2</u>