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19 January 2023

Dear Councillor,

Responsible Council Scrutiny Committee (Budget Consultation)

6:00pm, Monday 30 January 2023

Council Chamber, Civic Centre, Cannock

You are invited to attend this meeting for consideration of the matters itemised in the following Agenda.

Yours sincerely,

T. Clegg
Chief Executive

To: Councillors:

Frew, C.L. (Chair)
Johnson, T.B. (Vice-Chair)
Arduino, L. Muckley, A.M.
Hoare, M.W.A. Prestwood, J.
Jones, P.G.C. Theodorou, P.C.
Kraujalis, J.T. Wilson, L.J.
McMahon, J.B. Woodhead, P.E.
Molineux, G.N.

Agenda

Part 1

1. Apologies

2. Declarations of Interests of Members in Contracts and Other Matters and Restriction on Voting by Members

(i) To declare any personal, pecuniary, or disclosable pecuniary interests in accordance with the Code of Conduct and any possible contraventions under Section 106 of the Local Government Finance Act 1992.

(ii) To receive any Party Whip declarations.

3. General Fund Revenue Budget and Capital Programme 2023-2026

To consider the report of the S151 Officer & Deputy Chief Executive (Item 3.1 - 3.62).

This report will first be considered at the Cabinet meeting scheduled for 26 January 2023.

Report of:	S151 Officer & Deputy Chief Executive
Contact Officer:	Chris Forrester
Telephone No:	01543 464 334
Portfolio Leader:	Innovation and Resources
Key Decision:	Yes
Report Track:	Cabinet: 26/01/23

Cabinet
26 January 2023
General Fund Revenue Budget and Capital Programme 2023-26

1 Purpose of Report

- 1.1 To propose to Council the General Fund Revenue Budget for 2023-24, the updated Capital Programme 2023-26, and indicative budgets for 2024-25 to 2025-26.

2 Recommendation(s)

- 2.1 That the following be recommended to the Council:
- (a) The Budget Requirement for the General Fund Revenue Budget for 2023-24 be set at £14.941 million.
 - (b) The indicative General Fund Revenue Budgets be set at £14.592 million for 2024-25 and £15.396 million for 2025-26.
 - (c) The budget pressures, savings and income generation set out in paragraphs 5.4 - 5.6 be approved.
 - (d) The General Fund working balance be set at a minimum of £1 million.
 - (e) The detailed capital programme as set out in **Appendix 2 and Appendix 3** be approved along with the Community Infrastructure Levy allocations in **Appendix 4**.
 - (f) That the Council Tax for 2023-24 be increased by 2.99% to £236.92.
 - (g) The Council's Tax Base be set at 33,543.50 (as determined by the S151 Officer reducing the tax base of 34,438.92 to reflect the collection rate).

- (h) Note that the inflation parameter for fees and charges for 2023-24 was generally set at 5%.
- (i) That the detailed portfolio budgets as set out in **Appendix 1** be approved

3 Key Issues and Reasons for Recommendations

- 3.1 This report sets out the current position on the General Fund Revenue Budget for 2023-24 and indicative budgets for 2024-25 to 2025-26. It takes into account the Local Government Finance Settlement 2023-24, New Homes Bonus Grant allocation, the position on the Council's Collection Fund, the Council's Tax Base for 2023-24 and the consequential Council Tax for 2023-24.
- 3.2 The budget for 2023-24 is based on the estimated outturn position for 2022-23, which has been updated to reflect known changes and estimates for 2023-24.
- 3.3 Indicative budgets have been set out for 2024-25 and 2025-26 which include the key issues which it is anticipated will have a potential impact on the Council's finances. However, it should be noted that there are substantial uncertainties regarding the central Government policy for local government finance. There is a significant risk to the council's financial position in 2025-26 should the business rates reset take place. It cannot be assumed that support will be provided to manage this reduction in resources by central government at this time. The council is still operating with a one-year financial settlement.

4 Relationship to Corporate Priorities

- 4.1 The revenue budget and the capital programme have been based on the Council's priorities.

5 Report Detail

Budget Issues and Adjustments 2023-24

Inflation

- 5.1 Individual calculations have been carried out in respect of the budgets most affected by inflation. Inflation as measured by the Consumer Prices Index (November 2022) is 10.7% and for the Retail Prices Index it is 14%. Some contracts, most significantly for Inspiring Healthy Lifestyles (IHL) and the Biffa waste contract, have been individually calculated to reflect high inflation figures. IHL has been particularly affected by inflation in energy costs. For 2024-25 and 2025-26 a general rate of inflation has not been applied rather specific inflation rates have been modelled. For example, contracts inflation of 4% was used in 2024-25 and 5% inflation has been used for electricity prices in 2025-26 using the 2022-23 as the base position.
- 5.2 The budgets for 2023-24 reflect the £1925 pay award for 2022-23. A provision of 4% has been included for 2023-24; then 2% for 2024-25 and 2025-26.

Spending pressures/Loss of income

- 5.3 The detailed budgets have been refreshed to reflect the forecast outturn for 2022-23. Additional provision has been made within Portfolio budgets for inflation and other general items, including for a pay award and increments.
- 5.4 The pressures on the 2023-24 Portfolio budgets (recurring in future years) are itemised below:
- Commission beat the cold £16,000, an advisory service to help residents access support to improve their homes
 - Building control regulation changes £5,000 additional training requirements
 - Climate change agenda £60,000 to support the delivery of some smaller projects
 - Removal of income due to sale of Avon Road car Park £55,000
- 5.5 There are also some one-off pressures in 2023-24 that will be funded from reserves:
- A £25,000 cost of mothballing the mortuary in Cannock
 - A £25,000 cost of an IT solution for Land Charges to replace the current system which will cease to be supported and is needed to enable the migration of part of the service to the Land Registry

Budget savings proposals

- 5.6 The savings proposals are set out in Table 1 below. They amount to £0.902 million in 2023-24 and a cumulative £2.099 million in 2024-25:

Table 1: Proposed budget savings

Description	2023-24	2024-25
	£	£
Increased use of smartphones	8,000	8,000
Reduction in printers/colour printing	11,500	19,000
Garden waste charges	100,000	600,000
Digital waste calendar	16,000	16,000
Hednesford station car park charging	0	21,000
Rugeley station car park charging	0	17,000
Efficiencies pest control service	8,000	8,000
Efficiencies parks and open spaces service	43,500	63,500
Tennis court hire income	38,000	38,000
Efficiencies Street Cleansing	60,100	126,100
Inspiring Healthy Lifestyles concessions review	70,000	70,000
Inspiring Healthy Lifestyles museum location	0	100,000
Environmental Protection efficiencies	109,000	109,000
Private sector housing capitalisation of post	46,000	46,000
Efficiencies Caretaking and Cleaning	8,230	8,230

Description	2023-24	2024-25
Policy and Performance efficiencies	40,170	40,170
Revenues and benefits efficiencies	12,500	47,500
Shared Services savings	144,000	544,000
Food and safety efficiencies	21,000	21,000
New Planning fees	15,000	15,000
Estate rationalisation	65,000	65,000
CCTV conversion to IP connectivity	11,000	11,000
Citizen Advice grant aid support	30,000	60,000
Reductions in consistently-underspending overhead budgets	45,000	45,000
Total	902,000	2,098,500

The above proposed savings present real challenges, in terms of the work needed to deliver them, the consultation required, and the potential impact on services. Every effort has been made to minimise the impact on front-line services. The challenges facing local government are exceptional when setting next year's budget - most councils will be facing decisions that involve the severe curtailment or closure of some services. Others are indicating that they cannot survive financially without additional support. The District's position is difficult, with £902,000 of reserves having to be used to underpin next year's budget even with the inclusion of the above savings. This is a very challenging situation and budgets will need to be kept under review throughout the year. Additional savings will be worked on as the year progresses to reduce the amount of reserves which will be needed to balance the budget position.

Business Rates Income

- 5.7 Business Rates (sometimes called National Non-Domestic Rates or NNDR) income for 2023-24 has been updated to reflect the Business Rates revaluations. Business Rates increase each year in accordance with inflation and in line with the business rates revaluation cycle the next one being the 1/4/2023, the Government has frozen the Business Rates multiplier and local government is being compensated for the difference via a Section 31 grant.
- 5.8 The Council's exposure to volatility in Business Rates is a key risk with a reduction in income from business rates due to the failure or temporary closure of a key industry and successful appeals against Rateable Values and backdated refunds. In order to mitigate this risk as much as possible, provision is made in both the budget and final accounts for a reduction in income due to appeals.

2021-22 Outturn

- 5.9 Due to technical and resource challenges, the final outturn for 2021-22 is only just being finalised at the time of publication of this report. However, the provisional position is for a £293,000 underspend. A separate 2021-22 final accounts report will be produced and will contain detailed variances. The headline reasons for the underspend are related to staffing - difficulties with recruitment and holding posts vacant pending shared services.

2022-23 Forecast Outturn

- 5.10 The Budget for 2022-23 is monitored against the profiled budget. The latest position reflects the downturn in income, inflationary increases in costs and known changes in the forecast outturn. The revised forecast for the year is for a £1.3m overspend which is reduced by the use of £723,000 of Covid reserves leading to a £577,000 forecast overspend after drawdowns.

Local Government Finance Settlement 2023-24 and Autumn Statement

- 5.11 The Local Government Finance Settlement for 2023-24 was received by the Council in December.
- 5.12 In particular the Settlement determines both the core funding to the Council and basis of incentive funding for Business Rates. A Baseline Funding Level was determined at the commencement of the current scheme in 2013-14 with a Tariff paid to central government representing the difference between income collected and the Baseline. The Baseline Funding now represents the sole form of core funding following the demise of Revenue Support Grant.
- 5.13 The Autumn Statement on 17 November included a proposed change to the Council Tax referendum rules for lower tier councils. It is now possible to increase Council Tax by 2.99% (rather than the higher of 1.99% or £5) without holding a referendum. The Statement also made various updates to policy regarding Business Rates reliefs and the Household Support Fund and New Homes Bonus for one year (2023-24) but did not include an update on New Homes Bonus for the medium term, the Fair Funding Review or a Business Rates reset.
- 5.14 The 2022-23 Settlement included a Lower Tier Services Grant and a Services Grant. Both of these grants were stated as one-off, and it has been confirmed that they have not been repeated in 2023-24.

Business Rates Pooling and Retention

- 5.15 There is an assumption that any reset of Business Rates growth achieved to date will be deferred until at least 2025-26. The Tariff paid to Central Government has increased due to the revaluations, but the council has been compensated by grant for one year to offset this increase.
- 5.16 The Budget assumes that the Staffordshire and Stoke-on-Trent Business Rates Pool will remain in place. It is also likely that even if there is a 50% reset in business rates growth with effect from 1 April 2025, then transitional relief and/or the use of the Council's reserves set aside for smoothing Business Rates fluctuations may well nullify any losses that would otherwise have been incurred in 2025-26 and 2026-27.
- 5.17 Business Rates increase each year in line with the prevailing CPI of the preceding September. The presumed freezing of the NNDR multiplier will result in a loss of income to the Council, offset by compensation for this loss via the NNDR Multiplier Section 31 grant. Section 31 grant will cover the whole loss.
- 5.18 An analysis of the revised Retained Business Rates income for the Council is set out in **Appendix 5**.

New Homes Bonus

- 5.19 Allocations for the New Homes Bonus (NHB) scheme for 2023-24 were £619k. In previous years, there were legacy payments, e.g., the NHB for 2019-20 was paid for four years. NHB became payable for one year only from 2020-21. It is therefore assumed that the amount allocated in 2023-24 over and above the amount in line with the original scheme will not be reflected in 2024-25 and 2025-26.
- 5.20 The Budget assumes a total allocation for Cannock of £619k for 2023-24 and £200k for each of 2024-25 and 2025-26.

Lower Tier Services Grant

- 5.21 The Government introduced a Lower Tier Services Grant payment in 2022-23 of £137,000, which it was stated was one-off. It has not been repeated in 2023-24.

Funding guarantee grant and core spending power grant

- 5.22 Two grants have been allocated to the council for 2023-24. These are the funding guarantee grant of £835k and the core spending power grant of £118k. It is assumed that these are one off payments and are therefore not reflected in budgets post 2023-24.

Services Grant

- 5.23 The Government introduced a Services Grant payment in 2022-23 of £210k which it was stated was one-off. It has not been repeated in 2023-24.

Revenue Budget Summary 2023-24

- 5.24 The Portfolio Budget position set out below reflects the forecast outturn position for 2022-23, the proposed budget for 2023-24, and indicative budgets for 2024-25 and 2025-26.

Table 2: Revenue Budget Recommended to Council

	Forecast outturn 2022-23 £000	Budget 2023-24 £000	Indicative Budget 2024-25 £000	Indicative Budget 2025-26 £000
Net Expenditure				
Portfolio budgets	16,179	16,451	15,435	15,844
Investment income and technical financing adjustments	- 613	- 732	- 484	- 88
Net spending	15,566	15,719	14,951	15,756
Less: Government Grants				
NNDR multiplier	- 159	- 159	- 159	- 159
New Homes Bonus	- 1,273	- 619	- 200	- 200
Lower Tier Grant	- 136	-	-	-
Services Grant	- 210	-	-	-
Budget Requirement	13,788	14,941	14,592	15,397

	Forecast outturn 2022-23 £000	Budget 2023-24 £000	Indicative Budget 2024-25 £000	Indicative Budget 2025-26 £000
Financing				
Business Rates	- 5,711	- 6,014	- 6,130	- 5,551
Council Tax Income	- 6,777	- 7,072	- 7,282	- 7,499
Funding guarantee grant	-	- 835	-	-
Core spending power grant	-	- 118	-	-
Total Financing	- 12,488	- 14,039	- 13,412	- 13,050
Transfer from/(to) Balances	1,300	902	1,180	2,347

- 5.25 The above budgets are in general based upon the maintenance of existing service provision and delivery of the priorities set out in the Corporate Business Plan. The portfolio budgets incorporate the proposed pressures and savings in paragraphs 5.4-5.6.
- 5.26 As indicated above details are only currently available for the 2023-24 financial year. Limited amendments have been made to assumptions in relation to the new funding regime for 2024-25 and onwards. The Business Rates Scheme in particular carries the greatest uncertainty, along with any outcome from the Fair Funding Review. In light of the uncertainty as reflected in various sections of this report, it is difficult to project the true overall position over the medium term.
- 5.27 This time last year, the Indicative Budget for 2023-24 suggested a £2.805 million gap. When comparing the currently proposed 2023-24 Budget to the anticipated 2023-24 Indicative Budget in February, the major differences are as set out in Table 3. This list represents the reasons why there is a proposed use of reserves of £0.902 million now for 2023-24, a reduction of £1.903 million:

Table 3: Changes in 2023-24 budget assumptions

Description	Change £000
Portfolio budgets higher than anticipated	845
Investment income and technical changes higher than anticipated	-658
New Homes Bonus higher than anticipated	-419
No Business Rates Review/reset	-693
Council Tax higher than anticipated	-25
Funding guarantee grant (one year only)	-835
Core Spending Power Grant (one year only)	-118
Total	-1,903

- 5.28 As can be seen in the table, the absence of a Business Rates reset will mean that the Council is better off by £693,000. There is also an improvement in the anticipated New Homes Bonus (although this is subject to Government policy) of £419,000. The District is holding high levels of cash, coupled with rising interest rates, which enable an anticipated investment income of £750,000 for 2023-24 only.
- 5.29 Table 2 identifies £1.180 million in 2024-25 that represents an unfunded budget gap that will need to be identified. This compares to the budget gap of £0.902 million in 2023-24. The major reasons for the £0.278 million difference are in Table 4.

Table 4: Reasons for movement between 2023-24 and 2024-25

Description	Change £000
Portfolio budgets decrease in 24-25 (allowing for net savings)	-1,016
Investment income and technical changes decrease in 24-25	248
New Homes Bonus falling in 24-25	419
Increased Business Rates in 24-25	-116
Increased Council Tax in 24-25	-210
Funding guarantee grant (one year only)	835
Core Spending Power Grant (one year only)	118
Total	278

- 5.30 The reduced projected portfolio budgets reflect the full-year impact of 2024-25 savings as well as additional savings - see Table 2. New Homes Bonus is subject to Government policy but is projected to reduce in comparison to 2024-25.
- 5.31 The main change is to anticipate a review of Government policy regarding Business Rates that includes a potential reset in 2025-26. A Business Rates reset will have a negative impact on the District, as the amount currently received is based on a low baseline - above which the District retains Business Rates income. A Business Rates review is likely to reset this baseline to a higher level for Cannock Chase District Council, which will leave less scope to generate the same level of income as in the past. There is no certainty that this change will happen in 2025-26, but an assumption needed to be made, because the Government has signalled in the past that such a review will be forthcoming. The Council has long anticipated the change and holds a reserve to provide a buffer for significant fluctuations, and this will enable losses of the magnitude set out above, at least in the short term, to have no impact on the revenue budget. It is also likely that such a major change would be accompanied by transitional relief, which will soften the losses resulting from the policy change, albeit for a limited period.

Reserves and Balances

- 5.32 Reserves and balances comprise general reserves, the Working Balance, and Earmarked Reserves. They help the Council to cope with unpredictable financial pressures and plan for future spending commitments. They are an essential part of good financial management and assist the Section 151 Officer in providing reassurance to Council on the robustness of the estimates and the adequacy of reserves (**see Appendix 7**).
- 5.33 The Council holds a number of earmarked reserves for specific purposes. Earmarked reserves are itemised in **Appendix 6**. Projected reserves at 1/4/23 have increased to £16,067k when compared to the projected level at 1/4/23 of £15,131k when the 2022-23 Budget was set. The major changes (rounded) are:
- £549k in the shared services reserve versus a forecast of £341k
- 5.34 The Working Balance - the current policy has for a number of years been to maintain the level of the General Fund balance at a minimum of £1 million. This is maintained over the planning period and supplemented by the Revenue Surplus reserve.

Capital Programme 2022-23 to 2025-26

- 5.35 The Capital Programme is attached as **Appendix 2 and Appendix 3**.
- 5.36 By far the most significant project is regarding the Levelling up Fund. Some £1.9 million is programmed to be spent in 2022-23 year on this project, with a further £42.145 million which is to be programmed.

Council Tax Base and Collection Fund

- 5.37 The final part of the consideration of the Budget is the Council Tax Base. This is the number of properties in the borough expressed in terms of Band D equivalents.
- 5.38 The Council's Tax Base is now estimated to be 33,543.50 representing an increase of 353.60 on 2022-23. The increase reflects the net increase in new properties built, offset by the cost of the Local Council Tax Reduction scheme.
- 5.39 The Tax Base has been calculated as below (with further detail broken down in **Appendix 8**):

Council Tax base for budget setting purposes	33,543.50
Less: impact of Local Council Tax Reduction Scheme	<u>-3,692.45</u>
	<u>29,851.05</u>

- 5.40 The Local Council Tax Reduction scheme is anticipated to incorporate changes to reflect a Cost-of-Living adjustment. This will be proposed to take the form of a more generous scheme for those most in need. A separate report will be seeking approval for the revised scheme in due course.
- 5.41 For 2023-24, there is no provision for parishes to offset the impact of the LCTR scheme on them.
- 5.42 The Council's Collection Fund has been reviewed as part of the budget process.

Council Tax 2023-24

- 5.43 In determining the level of Council Tax for 2023-24 Cabinet will need to take into account the medium-term financial position and the Council Tax Referendum Thresholds.
- 5.44 The current indicative budget for 2023-24 assumed that Council tax would increase by 1.9% for 2023-24.
- 5.45 This proposed increase was within the guidelines for district councils as contained in Government policy, which until the Government's Autumn Statement required a referendum if a council proposed an increase of 2% or more (or up to £5) whichever is the higher. The Autumn Statement has proposed allowing the referendum threshold to be increased to 2.99%. The budget being proposed for 2023-24 reflects the 2.99% increase in council tax permitted. This is due to the challenging financial position that the council finds itself due to the wider economic climate and a consequential need to reduce the pressure on reserves.
- 5.46 The proposed level of Cannock District Council's Council Tax for 2023-24 is £236.92 for a Band D property with the overall level of Council Tax subject to final

determination by Council on 1 March 2023. The figures set out in this report may require minor amendment if any further information emerges before then.

- 5.47 The total Council Tax for the District will reflect the spending decision made by the County Council, the Office of the Police and Crime Commissioner and the Fire Authority.

Financial Planning

- 5.48 The Government has intended to introduce a new financial regime for local government for a number of years. There was an original delay, then Covid, then the Ukraine war, cost of living crisis and change in Prime Minister and Cabinet. These major changes have understandably made it difficult for Government to focus on longer term planning for local government finance, just as the same issues make it difficult for local authorities themselves to plan. The changes to the local government financial regime potentially include Business Rates Retention and the reset of Business Rates, a replacement for New Homes Bonus and a Fair Funding Review.
- 5.49 Each of these issues have been discussed in previous years' budget reports, with the conclusion that it was impossible to determine how both Core and Incentive based funding will change under the new regime. Material variances exist between the best /worst case future scenarios, and it is essential that a prudent approach is adopted until further details become available.
- 5.50 The Council has minimal uncommitted capital resources. In future the programme will be financed by the generation of capital receipts and prudential borrowing subject to its financing being prudent, sustainable, and affordable. Although with the advent of higher interest rates, it is becoming harder to justify borrowing to fund capital spending, especially as there is also an opportunity cost to borrowing, of foregoing an investment return.
- 5.51 Given the forecast for the financial position for 2023-24 and the future budget pressures highlighted above, the Council may need to find savings for delivery in 2024-25. There are already a number of initiatives in train to deliver such savings and they are built into the indicative Budget for 2024-25. The major potential adverse impact over the medium term is regarding Government policy, a Business Rates reset being the most significant. However, any reset is likely to be accompanied by a reasonable lead-in, with transitional relief. The Council also holds a reserve to soften the impact of Business Rates fluctuations, which could support the 2024-25 Budget if needs be.

Scrutiny

- 5.52 The budget will be considered by the Responsible Council Scrutiny Committee on 30 January 2023 as part of the budget consultation process.

6 Implications

6.1 Financial

Contained in the report.

6.2 **Legal**

None.

6.3 **Human Resources**

None.

6.4 **Risk Management**

Set out in Appendix 9.

6.5 **Equality & Diversity**

None.

6.6 **Climate Change**

None.

7 Appendices to the Report

Appendix 1: Detailed Portfolio Budgets and Variation Statements

Appendix 2: Capital Programme 2022-23 to 2025-26

Appendix 3: General Fund and S106 Capital Budgets 2022-23 to 2025-26

Appendix 4: Community Infrastructure Levy (CIL) Allocations Process and Recommendations

Appendix 5: Business Rates Retention - Retained Income

Appendix 6: Other General Fund Earmarked Reserves

Appendix 7: Report of the Chief Financial Officer on the Robustness of the Budget Estimates and the Adequacy of the Council's Reserves

Appendix 8: Council Tax Base 2023-24

Appendix 9: Working Balance - Financial Risks facing the Authority

Previous Consideration

None.

Background Papers

Files are available in Financial Services

Community Engagement, Health & Well Being

	Outturn 2022-2023 £	Budget 2023-2024 £	Budget 2024-2025 £	Budget 2025-2026 £
1 Food Safety				
Employee Expenses	373,910	319,290	326,740	334,340
Transport Related Expenditure	10,240	8,340	8,440	8,520
Supplies & Services	48,410	46,740	47,080	47,400
Total Expenditure	432,560	374,370	382,260	390,260
Income	(5,500)	(5,500)	(5,610)	(5,720)
Total Income	(5,500)	(5,500)	(5,610)	(5,720)
Food Safety Net Expenditure	427,060	368,870	376,650	384,540
2 Management & Administration				
Employee Expenses	79,800	76,720	78,670	80,600
Transport Related Expenditure	130	130	130	130
Supplies & Services	660	670	680	690
Total Expenditure	80,590	77,520	79,480	81,420
Management & Administration Net Expenditure	80,590	77,520	79,480	81,420
3 Mortuary				
Employee Expenses	51,340	5,100	5,320	5,460
Premises Related Expenditure	18,250	15,250	15,500	15,800
Supplies & Services	8,500	26,500	1,680	1,690
Total Expenditure	78,090	46,850	22,500	22,950
Income	(77,710)	(25,000)	.	-
Total Income	(77,710)	(25,000)	.	-
Mortuary Net Expenditure	380	21,850	22,500	22,950
4 Licensing				
Employee Expenses	178,320	188,760	193,060	197,450
Transport Related Expenditure	4,730	2,280	2,330	2,350
Supplies & Services	36,560	29,440	29,820	30,130
Total Expenditure	219,610	220,480	225,210	229,930
Income	(274,140)	(288,190)	(293,860)	(299,650)
Total Income	(274,140)	(288,190)	(293,860)	(299,650)
Licensing Net Expenditure	(54,530)	(67,710)	(68,650)	(69,720)
5 Grants & Contributions				
Supplies & Services	151,630	139,130	112,190	113,310
Total Expenditure	151,630	139,130	112,190	113,310
Grants & Contributions Net Expenditure	151,630	139,130	112,190	113,310
Community Engagement, Health & Well Being Net Expenditure	605,130	539,660	522,170	532,500

Community Engagement, Health & Wellbeing Portfolio

Variation Statement 2023/2024 to 2025/2026

	2023/2024 Indicative	Real Terms / Efficiency Variations	2023/2024 Budget	2024/2025 Indicative	Real Terms / Efficiency Variations	2024/2025 Budget	Inflation	Real Terms / Efficiency Variations	2025/2026 Budget
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Employee Costs	629	- 39	590	650	- 46	604	12	2	618
Premises Related Costs	22	- 7	15	22	- 6	16	-	-	16
Transport Related Costs	15	- 4	11	15	- 4	11	-	-	11
Supplies and Services	261	- 19	242	265	- 49	216	2	-	218
Total Expenditure	927	- 69	858	952	- 105	847	14	2	863
Income	- 404	86	- 318	- 410	85	- 325	- 6	1	- 330
Net Expenditure	523	17	540	542	- 20	522	8	3	533
Portfolio transferred	231			231					
Original Net Expenditure	292			311					

Community Engagement, Health & Wellbeing Portfolio

Proposed Real Terms / Efficiency Variations

2023/24 Change

	£'000	£'000
<u>Real Term Variations</u>		
Pay award and Pension changes		30
Utilities		-6
Mortuary closure		42
Budget savings		
Food and safety efficiencies	-21	
Citizen Advice grant aid support	-30	
Reductions in consistently-underspending overhead budgets	-14	-65
Budget pressures		
Closure / mothballing of Mortuary		
Expenditure	25	
Reserve funding	-25	-
Commission Beat the Cold	16	16
		<u>17</u>

2024/25 Change

	£'000	£'000
<u>Real Term Variations</u>		
Pay award and Pension changes		24
Utilities		-6
Mortuary closure		41
Budget savings		
Food and safety efficiencies	-21	
Citizen Advice grant aid support	-60	
Reductions in consistently-underspending overhead budgets	-14	-95
Budget pressures		
Commission Beat the Cold	16	16
		<u>- 20</u>

2024/25 to 2025/26 Change

	£'000	£'000
<u>Real Term Variations</u>		
Increase in Superannuation		2
minor variations		1
		<u>3</u>

Community Safety & Partnerships

	Outturn 2022-2023	Budget 2023-2024	Budget 2024-2025	Budget 2025-2026
	£	£	£	£
1 Partnerships				
Employee Expenses	206,730	219,530	224,320	229,230
Premises Related Expenditure	18,890	19,620	17,840	18,310
Transport Related Expenditure	2,450	2,480	2,510	2,540
Supplies & Services	8,430	8,520	8,610	8,700
Total Expenditure	236,500	250,150	253,280	258,780
Partnerships Net Expenditure	236,500	250,150	253,280	258,780
2 CCTV				
Employee Expenses	162,600	165,110	168,880	172,690
Premises Related Expenditure	13,730	17,850	19,640	20,620
Supplies & Services	91,870	74,220	75,070	75,820
Total Expenditure	268,200	257,180	263,590	269,130
Income	(54,030)	(61,190)	(62,830)	(64,150)
Total Income	(54,030)	(61,190)	(62,830)	(64,150)
CCTV Net Expenditure	214,170	195,990	200,760	204,980
Community Safety & Partnerships Net Expenditure	450,670	446,140	454,040	463,760

Community Safety & Partnerships Portfolio**Variation Statement 2023/2024 to 2025/2026**

	2022/23 Indicative	Real Terms / Efficiency Variations	2022/2023 Budget	2023/24 Indicative	Real Terms / Efficiency Variations	2023/2024 Budget	Inflation	Real Terms / Efficiency Variations	2024/2025 Budget
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Employee Costs	360	25	385	372	21	393	8	1	402
Premises Related Costs	29	8	37	29	8	37	1	1	39
Transport Related Costs	2	-	2	3	-	3	-	- 1	2
Supplies and Services	94	- 11	83	95	- 11	84	1	-	85
Total Expenditure	485	22	507	499	18	517	10	1	528
Income	- 54	- 7	- 61	- 56	- 7	- 63	- 1	-	- 64
Net Expenditure	431	15	446	443	11	454	9	1	464

Community Safety & Partnerships Portfolio

Proposed Real Terms / Efficiency Variations

2023/24 Change

	£'000	£'000
<u>Real Term Variations</u>		
Pay award and Pension changes		24
Increased utility costs		7
Increase hra recharges		-2
Budget savings		
CCTV conversion to IP connectivity		-11
minor variations		-3
		<u>15</u>

2024/25 Change

	£'000	£'000
<u>Real Term Variations</u>		
Pay award and Pension changes		21
Increased utility costs		8
Increase hra recharges		-2
Budget savings		
CCTV conversion to IP connectivity		-11
minor variations		-5
		<u>11</u>

2024/25 to 2025/26 Change

	£'000	£'000
<u>Real Term Variations</u>		
Increase in Superannuation		1
		<u>1</u>

District & High Street Development

	Outturn 2022-2023	Budget 2023-2024	Budget 2024-2025	Budget 2025-2026
	£	£	£	£
1 Economic Development				
Employee Expenses	196,030	205,460	209,990	214,600
Transport Related Expenditure	2,770	2,800	2,830	2,860
Supplies & Services	273,170	155,510	20,300	20,430
Total Expenditure	471,970	363,770	233,120	237,890
Income	(74,000)	.	.	-
Total Income	(74,000)	.	.	-
Economic Development Net Expenditure	397,970	363,770	233,120	237,890
2 Management & Support				
Employee Expenses	495,390	516,510	527,590	538,890
Transport Related Expenditure	10,790	2,600	2,710	2,740
Supplies & Services	84,070	77,510	78,260	79,020
Total Expenditure	590,250	596,620	608,560	620,650
Income	(51,820)	(44,510)	(45,430)	(46,370)
Total Income	(51,820)	(44,510)	(45,430)	(46,370)
Management & Support Net Expenditure	538,430	552,110	563,130	574,280
3 Development Control				
Employee Expenses	343,510	324,820	332,800	341,490
Transport Related Expenditure	6,010	6,070	6,130	6,190
Supplies & Services	94,430	90,710	91,120	91,490
Total Expenditure	443,950	421,600	430,050	439,170
Income	(313,470)	(393,590)	(394,240)	(394,950)
Total Income	(313,470)	(393,590)	(394,240)	(394,950)
Development Control Net Expenditure	130,480	28,010	35,810	44,220
4 Building Control				
Employee Expenses	629,180	663,980	678,340	693,190
Transport Related Expenditure	22,080	22,300	22,520	22,750
Supplies & Services	68,150	68,820	69,500	70,170
Total Expenditure	719,410	755,100	770,360	786,110
Income	(568,420)	(588,020)	(599,810)	(611,900)
Total Income	(568,420)	(588,020)	(599,810)	(611,900)
Building Control Net Expenditure	150,990	167,080	170,550	174,210

District & High Street Development

	Outturn 2022-2023	Budget 2023-2024	Budget 2024-2025	Budget 2025-2026
	£	£	£	£
5 Industrial Sites				
Premises Related Expenditure	11,420	12,880	13,080	13,360
Supplies & Services	1,500			
Capital Financing Costs	1,610	1,610	1,610	1,610
Total Expenditure	14,530	14,490	14,690	14,970
Income	(115,000)	(115,000)	(115,000)	(115,000)
Total Income	(115,000)	(115,000)	(115,000)	(115,000)
Industrial Sites Net Expenditure	(100,470)	(100,510)	(100,310)	(100,030)
6 Town Centre Management				
Premises Related Expenditure	258,710	260,370	261,250	262,020
Supplies & Services	210	210	210	210
Total Expenditure	258,920	260,580	261,460	262,230
Income	(153,100)	(142,420)	(142,440)	(142,460)
Total Income	(153,100)	(142,420)	(142,440)	(142,460)
Town Centre Management Net Expenditure	105,820	118,160	119,020	119,770
District & High Street Development Net Expenditure	1,223,220	1,128,620	1,021,320	1,050,340

District Development Portfolio

Variation Statement 2022/2023 to 2024/2025

	2023/2024 Indicative	Real Terms / Efficiency Variations	2023/2024 Budget	2024/2025 Indicative	Real Terms / Efficiency Variations	2024/2025 Budget	Inflation	Real Terms / Efficiency Variations	2025/2026 Budget
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Employee Costs	1,686	25	1,711	1,653	96	1,749	34	5	1,788
Premises Related Costs	278	- 5	273	279	- 5	274	1	-	275
Transport Related Costs	42	- 8	34	42	- 8	34	-	1	35
Supplies and Services	318	75	393	270	- 11	259	2	-	261
Capital Financing Costs	2	-	2	2	-	2	-	-	2
Total Expenditure	<u>2,326</u>	<u>87</u>	<u>2,413</u>	<u>2,246</u>	<u>72</u>	<u>2,318</u>	<u>37</u>	<u>6</u>	<u>2,361</u>
Income	- 1,256	- 28	- 1,284	- 1,265	- 32	- 1,297	- 17	3	- 1,311
Net Expenditure	<u>1,070</u>	<u>59</u>	<u>1,129</u>	<u>981</u>	<u>40</u>	<u>1,021</u>	<u>20</u>	<u>9</u>	<u>1,050</u>
portfolios transferred	113			121					
Original Net Expenditure	957			860					

District Development Portfolio

Proposed Real Terms / Efficiency Variations

2023/24 Change

	£'000	£'000
<u>Real Term Variations</u>		
Pay award and Pension changes		75
Staffing variations		28
Reduced Town centre management income		11
Shared service income		-16
Budget savings		
New Planning fees	-15	
Reductions in consistently-underspending overhead budgets	<u>-25</u>	-40
Budget pressures		
Building Control regulations		5
minor variations		-4
		<u><u>63</u></u>

2024/25 Change

	£'000	£'000
<u>Real Term Variations</u>		
Pay award and Pension changes		60
Staffing variations		29
Reduced Town centre management income		4
Shared service income		-13
Budget savings		
New Planning fees	-15	
Reductions in consistently-underspending overhead budgets	<u>-25</u>	-40
Budget pressures		
Building Control regulations		5
minor variations		-5
		<u><u>40</u></u>

2024/25 to 2025/26 Change

	£'000	£'000
<u>Real Term Variations</u>		
Increase in Superannuation		5
Income reductions		5
minor variations		-1
		<u><u>9</u></u>

Environment & Climate Change

	Outturn 2022-2023 £	Budget 2023-2024 £	Budget 2024-2025 £	Budget 2025-2026 £
1 Waste & Recycling				
Employee Expenses	304,490	351,350	360,200	367,790
Premises Related Expenditure	2,930	2,960	2,990	3,020
Transport Related Expenditure	5,990	6,080	6,170	6,260
Supplies & Services	61,880	52,280	53,000	53,680
Third Party Payments	3,302,410	3,836,970	4,066,940	4,144,530
Total Expenditure	3,677,700	4,249,640	4,489,300	4,575,280
Income	(1,273,870)	(1,297,210)	(1,576,830)	(1,593,930)
Total Income	(1,273,870)	(1,297,210)	(1,576,830)	(1,593,930)
Waste & Recycling Net Expenditure	2,403,830	2,952,430	2,912,470	2,981,350
2 Regulatory Services				
Employee Expenses	457,970	398,240	410,820	423,110
Transport Related Expenditure	14,310	12,280	12,460	12,590
Supplies & Services	38,800	40,520	40,950	41,370
Third Party Payments	42,610	45,750	47,580	48,530
Total Expenditure	553,690	496,790	511,810	525,600
Income	(22,180)	(30,630)	(31,090)	(31,720)
Total Income	(22,180)	(30,630)	(31,090)	(31,720)
Regulatory Services Net Expenditure	531,510	466,160	480,720	493,880
3 Cleansing Services				
Premises Related Expenditure	5,930	5,990	6,050	6,110
Supplies & Services	5,580	5,630	5,680	5,740
Third Party Payments	444,550	486,560	497,210	507,620
Total Expenditure	456,060	498,180	508,940	519,470
Cleansing Services Net Expenditure	456,060	498,180	508,940	519,470
4 Drainage Services				
Premises Related Expenditure	8,700	8,790	8,880	9,060
Total Expenditure	8,700	8,790	8,880	9,060
Drainage Services Net Expenditure	8,700	8,790	8,880	9,060
5 Street Cleansing				
Employee Expenses	570,910	528,600	507,460	521,320
Premises Related Expenditure	3,080	3,140	3,200	3,260
Transport Related Expenditure	159,900	162,190	133,910	135,930
Supplies & Services	32,100	32,370	32,640	32,910
Total Expenditure	765,990	726,300	677,210	693,420
Income	(719,700)	(786,400)	(803,310)	(819,850)
Total Income	(719,700)	(786,400)	(803,310)	(819,850)
Street Cleansing Net Expenditure	46,290	(60,100)	(126,100)	(126,430)

Environment & Climate Change

	Outturn 2022-2023 £	Budget 2023-2024 £	Budget 2024-2025 £	Budget 2025-2026 £
6 Countryside Management				
Employee Expenses	171,630	245,510	251,070	256,710
Premises Related Expenditure	10,860	11,400	11,950	12,330
Transport Related Expenditure	14,780	13,290	13,560	13,830
Supplies & Services	32,890	29,690	30,000	30,300
Total Expenditure	230,160	299,890	306,580	313,170
Income	(13,660)	(72,410)	(72,450)	(72,710)
Total Income	(13,660)	(72,410)	(72,450)	(72,710)
Countryside Management Net Expenditure	216,500	227,480	234,130	240,460
7 Public Clocks				
Premises Related Expenditure	5,510	6,150	6,310	6,480
Total Expenditure	5,510	6,150	6,310	6,480
Public Clocks Net Expenditure	5,510	6,150	6,310	6,480
8 Off Street Parking				
Premises Related Expenditure	350,550	327,250	335,760	343,510
Transport Related Expenditure	10	10	10	10
Supplies & Services	132,800	145,740	165,180	155,300
Third Party Payments	30,770	33,690	34,420	35,140
Total Expenditure	514,130	506,690	535,370	533,960
Income	(743,280)	(688,420)	(736,430)	(736,570)
Total Income	(743,280)	(688,420)	(736,430)	(736,570)
Off Street Parking Net Expenditure	(229,150)	(181,730)	(201,060)	(202,610)
9 Bus Shelters				
Premises Related Expenditure	35,000	36,040	37,310	38,320
Total Expenditure	35,000	36,040	37,310	38,320
Income	(36,840)	(37,580)	(38,330)	(39,100)
Total Income	(36,840)	(37,580)	(38,330)	(39,100)
Bus Shelters Net Expenditure	(1,840)	(1,540)	(1,020)	(780)
10 Conservation Areas				
Employee Expenses	177,920	188,020	192,090	196,260
Transport Related Expenditure	5,140	5,190	5,240	5,290
Supplies & Services	1,990	2,010	2,030	2,050
Total Expenditure	185,050	195,220	199,360	203,600
Conservation Areas Net Expenditure	185,050	195,220	199,360	203,600
Environment & Climate Change Net Expenditure	3,622,460	4,111,040	4,022,630	4,124,480

Environment & Climate Change Portfolio

Variation Statement 2023/2024 to 2025/2026

	2023/2024 Indicative	Real Terms / Efficiency Variations	2023/2024 Budget	2024/2025 Indicative	Real Terms / Efficiency Variations	2024/2025 Budget	Inflation	Real Terms / Efficiency Variations	2025/2026 Budget
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Employee Costs	1,696	16	1,712	1,759	- 37	1,722	34	9	1,765
Premises Related Costs	427	- 25	402	434	- 21	413	8	1	422
Transport Related Costs	204	- 5	199	207	- 36	171	3	-	174
Supplies and Services	303	5	308	306	23	329	2	- 10	321
Third Party Payments	4,024	379	4,403	4,129	517	4,646	86	4	4,736
Total Expenditure	6,654	370	7,024	6,835	446	7,281	133	4	7,418
Income	- 2,778	- 135	- 2,913	- 2,582	- 676	- 3,258	- 33	- 3	- 3,294
Net Expenditure	3,876	235	4,111	4,253	- 230	4,023	100	1	4,124

Environment & Climate Change Portfolio
Proposed Real Terms / Efficiency Variations

2023/24 Change

	£'000	£'000
<u>Real Term Variations</u>		
Pay award and Pension changes		79
Increased utility costs		14
Reduced rates		-40
Waste dual stream and dry recycling contract		
Increase gate fees dry recycling	4	
Increased gate fees green waste	10	
Additional contract cost contract inflation and dual stream	331	
Reduced recycling credits	70	
Additional income from recycling	-110	305
Parking contract inflation increase		9
Reduced parking income		65
Streetcleansing recharge		-13
Grounds recharge		1
Budget savings		
Garden waste charges	-100	
Digital waste calendar	-16	
Efficiencies pest control service	-8	
Efficiencies street cleansing	-60	
Environmental Protection efficiencies	-109	
Reduction in underspending overhead budgets	-6	-299
Budget pressures		
Climate change	60	
Avon Road Car Park loss of income due to sale	55	115
minor variations		-1
		<u>235</u>

2024/25 Change

	£'000	£'000
<u>Real Term Variations</u>		
Pay award and Pension changes		60
Increased utility costs		18
Reduced rates		-40
Waste dual stream and dry recycling contract		
Increase gate fees dry recycling	13	
Increased gate fees green waste	14	
Additional contract cost contract inflation and dual stream	460	
Reduced recycling credits	71	
Additional income from recycling	-110	448
Parking contract inflation increase		17
Reduced parking income		65
Streetcleansing recharge		-12
Grounds recharge		1
Budget savings		
Garden waste charges	-600	
Digital waste calendar	-16	
Hednesford station car park charging	-21	
Rugeley station car park charging	-17	
Efficiencies pest control service	-8	
Efficiencies street cleansing	-126	
Environmental Protection efficiencies	-109	
Reduction in underspending overhead budgets	-6	-903
Budget pressures		
Climate change	60	
Avon Road Car Park loss of income due to sale	55	115
minor variations		1
		<u>-230</u>

2024/25 to 2025/26 Change

	£'000	£'000
<u>Real Term Variations</u>		
Increase in Superannuation		8
Waste dual stream and dry recycling contract		
Increase gate fees dry recycling	4	
Recycling credits	-2	2
Budget savings		
Rugeley station car park machine purchase falling out		-10
minor variations		1
		<u>1</u>

Housing, Heritage & Leisure

	Outturn 2022-2023 £	Budget 2023-2024 £	Budget 2024-2025 £	Budget 2025-2026 £
1 Grounds Maintenance				
Employee Expenses	780,980	821,100	840,700	860,170
Premises Related Expenditure	34,180	38,050	38,760	39,690
Transport Related Expenditure	64,860	66,130	67,410	68,720
Supplies & Services	160,610	162,220	163,730	165,370
Total Expenditure	1,040,630	1,087,500	1,110,600	1,133,950
Income	(1,003,340)	(1,087,500)	(1,110,600)	(1,133,950)
Total Income	(1,003,340)	(1,087,500)	(1,110,600)	(1,133,950)
Grounds Maintenance Net Expenditure	37,290	-	-	-
2 Parks & Open Spaces				
Employee Expenses	575,850	552,630	544,800	556,750
Premises Related Expenditure	495,840	553,250	569,660	586,410
Transport Related Expenditure	18,840	19,140	19,450	19,790
Supplies & Services	144,760	136,060	137,170	138,480
Third Party Payments	191,990	210,140	214,730	219,250
Total Expenditure	1,427,280	1,471,220	1,485,810	1,520,680
Income	(148,950)	(122,060)	(122,670)	(124,240)
Total Income	(148,950)	(122,060)	(122,670)	(124,240)
Parks & Open Spaces Net Expenditure	1,278,330	1,349,160	1,363,140	1,396,440
3 Private Sector Housing				
Employee Expenses	262,340	327,640	334,840	342,200
Transport Related Expenditure	11,600	11,720	11,840	11,960
Supplies & Services	10,230	10,330	10,440	10,550
Total Expenditure	284,170	349,690	357,120	364,710
Income	(48,350)	(97,830)	(98,830)	(100,770)
Total Income	(48,350)	(97,830)	(98,830)	(100,770)
Private Sector Housing Net Expenditure	235,820	251,860	258,290	263,940
4 Stadium				
Employee Expenses		7,150	8,190	9,250
Premises Related Expenditure	58,150	56,870	57,650	58,320
Supplies & Services	15,530	20,730	20,730	20,730
Total Expenditure	73,680	84,750	86,570	88,300
Stadium Net Expenditure	73,680	84,750	86,570	88,300
5 Circular 8/95				
Supplies & Services	35,520	35,520	35,520	35,520
Total Expenditure	35,520	35,520	35,520	35,520
Circular 8/95 Net Expenditure	35,520	35,520	35,520	35,520

Housing, Heritage & Leisure

	Outturn 2022-2023 £	Budget 2023-2024 £	Budget 2024-2025 £	Budget 2025-2026 £
6 Cemeteries				
Employee Expenses	157,250	162,620	166,250	169,910
Premises Related Expenditure	70,750	105,950	108,850	110,700
Transport Related Expenditure	13,500	10,420	10,620	10,820
Supplies & Services	29,680	28,920	29,360	29,610
Total Expenditure	271,180	307,910	315,080	321,040
Income	(227,900)	(257,810)	(265,560)	(270,880)
Total Income	(227,900)	(257,810)	(265,560)	(270,880)
Cemeteries Net Expenditure	43,280	50,100	49,520	50,160
7 Contract Monitoring				
Employee Expenses	213,450	231,000	236,010	241,160
Premises Related Expenditure	11,130	11,240	11,350	11,460
Transport Related Expenditure	10,260	10,430	10,600	10,770
Supplies & Services	2,850	2,870	2,890	2,910
Total Expenditure	237,690	255,540	260,850	266,300
Income	(52,750)	(56,180)	(57,880)	(59,040)
Total Income	(52,750)	(56,180)	(57,880)	(59,040)
Contract Monitoring Net Expenditure	184,940	199,360	202,970	207,260
8 Housing Services				
Employee Expenses	525,300	544,640	558,480	573,020
Premises Related Expenditure	5,790	5,980	6,030	6,160
Transport Related Expenditure	2,600	2,620	2,640	2,660
Supplies & Services	168,270	144,450	145,240	146,550
Third Party Payments	300	310	320	330
Total Expenditure	702,260	698,000	712,710	728,720
Income	(251,670)	(263,520)	(270,370)	(276,550)
Total Income	(251,670)	(263,520)	(270,370)	(276,550)
Housing Services Net Expenditure	450,590	434,480	442,340	452,170
9 Leisure Management Contract				
Premises Related Expenditure	191,880	196,320	200,470	204,560
Supplies & Services	2,362,400	2,688,850	1,680,600	1,734,580
Total Expenditure	2,554,280	2,885,170	1,881,070	1,939,140
Income	(186,050)	(417,660)	(193,520)	(197,370)
Total Income	(186,050)	(417,660)	(193,520)	(197,370)
Leisure Management Contract Net Expenditure	2,368,230	2,467,510	1,687,550	1,741,770

Housing, Heritage & Leisure

	Outturn 2022-2023 £	Budget 2023-2024 £	Budget 2024-2025 £	Budget 2025-2026 £
10 Leisure, Planning & Marketing				
Employee Expenses	223,130	179,160	182,860	186,660
Transport Related Expenditure	2,120	2,140	2,160	2,180
Supplies & Services	112,700	16,420	16,480	16,540
Total Expenditure	337,950	197,720	201,500	205,380
Income	(135,510)	(29,260)	(29,470)	(29,690)
Total Income	(135,510)	(29,260)	(29,470)	(29,690)
Leisure, Planning & Marketing Net Expenditure	202,440	168,460	172,030	175,690
11 Allotments				
Premises Related Expenditure	3,140	3,220	3,270	3,330
Total Expenditure	3,140	3,220	3,270	3,330
Income	(4,640)	(4,640)	(4,640)	(4,640)
Total Income	(4,640)	(4,640)	(4,640)	(4,640)
Allotments Net Expenditure	(1,500)	(1,420)	(1,370)	(1,310)
Housing, Heritage & Leisure Net Expenditure	4,908,620	5,039,780	4,296,560	4,409,940

Housing, Heritage & Leisure Portfolio

Variation Statement 2023/2024 to 2025/2026

	2023/2024 Indicative	Real Terms / Efficiency Variations	2023/2024 Budget	2024/2025 Indicative	Real Terms / Efficiency Variations	2024/2025 Budget	Inflation	Real Terms / Efficiency Variations	2025/2026 Budget
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Employee Costs	2,668	158	2,826	2751	121	2,872	57	10	2,939
Premises Related Costs	831	140	971	851	145	996	20	5	1,021
Transport Related Costs	122	1	123	125	-	125	2	-	127
Supplies and Services	2,409	837	3,246	2,450	- 208	2,242	26	33	2,301
Third Party Payments	198	12	210	204	11	215	4	-	219
Total Expenditure	6,228	1,148	7,376	6,381	69	6,450	109	48	6,607
Income	- 1,960	- 376	- 2,336	- 2,009	- 144	- 2,153	- 36	- 8	- 2,197
Net Expenditure	4,268	772	5,040	4,372	- 75	4,297	73	40	4,410

Housing, Heritage & Leisure Portfolio

Proposed Real Terms / Efficiency Variations

2023/24 Change

	£'000	£'000
<u>Real Term Variations</u>		
Pay award and Pension changes		189
Increased Utilities		64
Increased Rates		29
Reduced cemeteries income		10
Leisure management contract increase funded by transfer from Innovation & Resources		279
Leisure management contract utility costs		
Expenditure	640	
Contracts reserve funding	-228	412
Streetcleansing recharge		13
Grounds recharge		-2
Increased HRA recharge		-25
Budget savings		
Efficiencies parks and open spaces service	-44	
Tennis court hire income	-38	
Inspiring Healthy Lifestyles concessions review	-70	
Private sector housing capitalisation of post	-46	-198
minor variations		1
		<u>772</u>

2024/25 Change

	£'000	£'000
<u>Real Term Variations</u>		
Pay award and Pension changes		170
Increased Utilities		72
Increased Rates		30
Reduced cemeteries income		8
Leisure management contract		-26
Streetcleansing recharge		12
Grounds recharge		-1
Increased HRA recharge		-22
Budget savings		
Efficiencies parks and open spaces service	-64	
Tennis court hire income	-38	
Inspiring Healthy Lifestyles museum location	-100	
Inspiring Healthy Lifestyles concessions review	-70	
Private sector housing capitalisation of post	-46	-318
		<u>-75</u>

2024/25 to 2025/26 Change

	£'000	£'000
<u>Real Term Variations</u>		
Increase in Superannuation		7
Increased Utilities		3
Leisure management contract		33
minor variations		-3
		<u>40</u>

Innovation & Resources

	Outturn 2022-2023 £	Budget 2023-2024 £	Budget 2024-2025 £	Budget 2025-2026 £
1 Legal Services				
Third Party Payments	283,970	297,080	303,140	309,940
Total Expenditure	283,970	297,080	303,140	309,940
Income	(191,370)	(203,770)	(209,940)	(214,150)
Total Income	(191,370)	(203,770)	(209,940)	(214,150)
Legal Services Net Expenditure	92,600	93,310	93,200	95,790
2 Technology				
Supplies & Services	148,770	150,240	151,730	153,490
Third Party Payments	809,660	817,030	824,310	838,640
Total Expenditure	958,430	967,270	976,040	992,130
Income	(220,320)	(234,600)	(241,680)	(246,520)
Total Income	(220,320)	(234,600)	(241,680)	(246,520)
Technology Net Expenditure	738,110	732,670	734,360	745,610
3 Governance				
Employee Expenses	116,590	119,360	121,810	124,330
Transport Related Expenditure	1,080	1,090	1,100	1,110
Supplies & Services	30,720	31,020	31,320	31,630
Total Expenditure	148,390	151,470	154,230	157,070
Income	(30,860)	(22,310)	(19,340)	(19,670)
Total Income	(30,860)	(22,310)	(19,340)	(19,670)
Governance Net Expenditure	117,530	129,160	134,890	137,400
4 Human Resources				
Third Party Payments	277,940	286,750	292,780	299,020
Total Expenditure	277,940	286,750	292,780	299,020
Income	(162,460)	(173,000)	(178,230)	(181,790)
Total Income	(162,460)	(173,000)	(178,230)	(181,790)
Human Resources Net Expenditure	115,480	113,750	114,550	117,230
5 Customer Services				
Employee Expenses	281,730	297,190	303,930	310,800
Supplies & Services	105,890	106,960	107,830	108,910
Third Party Payments	7,140	7,280	7,570	7,720
Total Expenditure	394,760	411,430	419,330	427,430
Income	(117,200)	(121,060)	(124,410)	(126,900)
Total Income	(117,200)	(121,060)	(124,410)	(126,900)
Customer Services Net Expenditure	277,560	290,370	294,920	300,530

Innovation & Resources

	Outturn 2022-2023 £	Budget 2023-2024 £	Budget 2024-2025 £	Budget 2025-2026 £
6 Corporate Services				
Employee Expenses	144,670	152,210	155,760	159,260
Supplies & Services	99,310	100,310	101,310	102,320
Total Expenditure	243,980	252,520	257,070	261,580
Income	(37,280)	(39,480)	(40,680)	(41,510)
Total Income	(37,280)	(39,480)	(40,680)	(41,510)
Corporate Services Net Expenditure	206,700	213,040	216,390	220,070
7 Communications				
Employee Expenses	288,430	299,890	306,600	313,510
Transport Related Expenditure	3,170	3,200	3,230	3,260
Supplies & Services	32,510	32,870	33,240	33,620
Total Expenditure	324,110	335,960	343,070	350,390
Income	(24,810)	(25,510)	(26,070)	(26,600)
Total Income	(24,810)	(25,510)	(26,070)	(26,600)
Communications Net Expenditure	299,300	310,450	317,000	323,790
8 Policy & Performance				
Employee Expenses	123,780	84,760	87,670	90,630
Transport Related Expenditure	320	320	320	320
Supplies & Services	11,130	11,240	11,350	11,460
Total Expenditure	135,230	96,320	99,340	102,410
Policy & Performance Net Expenditure	135,230	96,320	99,340	102,410
9 Land Charges				
Employee Expenses	35,260	37,060	37,840	38,670
Supplies & Services	41,700	67,120	42,240	42,680
Total Expenditure	76,960	104,180	80,080	81,350
Income	(74,940)	(101,380)	(77,450)	(79,000)
Total Income	(74,940)	(101,380)	(77,450)	(79,000)
Land Charges Net Expenditure	2,020	2,800	2,630	2,350
10 Audit				
Employee Expenses	240,770	247,640	253,120	258,750
Transport Related Expenditure	1,380	1,390	1,400	1,410
Supplies & Services	37,940	38,340	38,810	39,190
Total Expenditure	280,090	287,370	293,330	299,350
Income	(124,440)	(128,110)	(130,480)	(132,740)
Total Income	(124,440)	(128,110)	(130,480)	(132,740)
Audit Net Expenditure	155,650	159,260	162,850	166,610

Innovation & Resources

	Outturn 2022-2023 £	Budget 2023-2024 £	Budget 2024-2025 £	Budget 2025-2026 £
11 Risk				
Employee Expenses	173,820	181,720	185,590	189,570
Transport Related Expenditure	4,250	4,290	4,330	4,370
Supplies & Services	698,760	704,760	711,280	717,860
Total Expenditure	876,830	890,770	901,200	911,800
Income	(745,190)	(781,590)	(802,060)	(817,240)
Total Income	(745,190)	(781,590)	(802,060)	(817,240)
Risk Net Expenditure	131,640	109,180	99,140	94,560
12 Resilience				
Employee Expenses	18,880	18,210	18,470	18,880
Premises Related Expenditure	140	140	140	140
Supplies & Services	56,990	64,630	65,290	65,950
Total Expenditure	76,010	82,980	83,900	84,970
Income	(55,410)	(56,590)	(57,440)	(58,310)
Total Income	(55,410)	(56,590)	(57,440)	(58,310)
Resilience Net Expenditure	20,600	26,390	26,460	26,660
13 Customer Serv Mgmt (incl Social Alarms)				
Employee Expenses	105,930	104,030	106,380	108,800
Transport Related Expenditure	1,080	1,090	1,100	1,110
Supplies & Services	8,230	8,320	8,410	8,500
Third Party Payments	14,000	15,400	16,020	16,340
Total Expenditure	129,240	128,840	131,910	134,750
Income	(28,900)	(29,120)	(29,820)	(30,410)
Total Income	(28,900)	(29,120)	(29,820)	(30,410)
Customer Serv Mgmt (incl Social Alarms) Net Expenditure	100,340	99,720	102,090	104,340
14 Caretakers and Cleaners				
Employee Expenses	289,630	302,110	309,090	316,170
Premises Related Expenditure	13,020	13,150	13,280	13,410
Transport Related Expenditure	2,260	2,310	2,360	2,410
Supplies & Services	3,600	3,640	3,680	3,720
Total Expenditure	308,510	321,210	328,410	335,710
Caretakers and Cleaners Net Expenditure	308,510	321,210	328,410	335,710

Innovation & Resources

	Outturn 2022-2023 £	Budget 2023-2024 £	Budget 2024-2025 £	Budget 2025-2026 £
15 Public Buildings				
Employee Expenses	266,580	283,540	289,680	295,970
Premises Related Expenditure	650,940	697,910	678,760	699,560
Transport Related Expenditure	3,460	3,490	3,520	3,560
Supplies & Services	52,260	52,740	53,240	53,730
Total Expenditure	973,240	1,037,680	1,025,200	1,052,820
Income	(440,750)	(458,630)	(393,430)	(396,090)
Total Income	(440,750)	(458,630)	(393,430)	(396,090)
Public Buildings Net Expenditure	532,490	579,050	631,770	656,730
16 Civic Ballroom				
Premises Related Expenditure	640	650	660	670
Total Expenditure	640	650	660	670
Income	(29,980)	(24,540)	(24,540)	(24,600)
Total Income	(29,980)	(24,540)	(24,540)	(24,600)
Civic Ballroom Net Expenditure	(29,340)	(23,890)	(23,880)	(23,930)
17 Hawks Green Depot				
Employee Expenses	6,550	6,680	6,750	6,890
Premises Related Expenditure	103,180	127,070	134,070	138,590
Supplies & Services	18,840	19,050	19,270	19,500
Total Expenditure	128,570	152,800	160,090	164,980
Income	(161,780)	(172,240)	(177,410)	(180,960)
Total Income	(161,780)	(172,240)	(177,410)	(180,960)
Hawks Green Depot Net Expenditure	(33,210)	(19,440)	(17,320)	(15,980)
18 Vehicles				
Employee Expenses	174,040	181,370	185,000	188,820
Premises Related Expenditure	1,090	1,100	1,110	1,130
Transport Related Expenditure	55,170	56,260	57,130	58,260
Supplies & Services	10,990	11,100	11,210	11,320
Total Expenditure	241,290	249,830	254,450	259,530
Income	(262,550)	(268,230)	(273,030)	(277,630)
Total Income	(262,550)	(268,230)	(273,030)	(277,630)
Vehicles Net Expenditure	(21,260)	(18,400)	(18,580)	(18,100)

Innovation & Resources

	Outturn 2022-2023 £	Budget 2023-2024 £	Budget 2024-2025 £	Budget 2025-2026 £
19 Markets				
Employee Expenses	80,950	78,940	81,030	83,160
Premises Related Expenditure	222,850	215,200	194,400	200,880
Transport Related Expenditure	1,880	1,900	1,920	1,940
Supplies & Services	58,600	(11,050)	(32,760)	(32,460)
Total Expenditure	364,280	284,990	244,590	253,520
Income	(58,530)	(39,230)	(39,240)	(39,250)
Total Income	(58,530)	(39,230)	(39,240)	(39,250)
Markets Net Expenditure	305,750	245,760	205,350	214,270
20 Miscellaneous Properties				
Premises Related Expenditure	7,170	5,360	5,600	5,780
Total Expenditure	7,170	5,360	5,600	5,780
Income	(14,190)	(9,610)	(17,030)	(17,060)
Total Income	(14,190)	(9,610)	(17,030)	(17,060)
Miscellaneous Properties Net Expenditure	(7,020)	(4,250)	(11,430)	(11,280)
21 Taxation				
Employee Expenses	2,842,470	2,899,290	2,854,380	2,919,810
Transport Related Expenditure	23,410	23,640	23,880	24,120
Supplies & Services	474,630	481,260	475,220	482,450
Third Party Payments	14,280	14,570	15,150	15,450
Total Expenditure	3,354,790	3,418,760	3,368,630	3,441,830
Income	(2,440,540)	(2,500,220)	(2,439,190)	(2,473,640)
Total Income	(2,440,540)	(2,500,220)	(2,439,190)	(2,473,640)
Taxation Net Expenditure	914,250	918,540	929,440	968,190
22 Finance				
Employee Expenses	1,185,520	1,232,750	1,260,150	1,289,310
Transport Related Expenditure	3,640	3,680	3,720	3,760
Supplies & Services	168,580	141,980	143,360	144,760
Total Expenditure	1,357,740	1,378,410	1,407,230	1,437,830
Income	(1,020,520)	(1,020,780)	(1,045,040)	(1,067,370)
Total Income	(1,020,520)	(1,020,780)	(1,045,040)	(1,067,370)
Finance Net Expenditure	337,220	357,630	362,190	370,460
23 Corporate Management				
Supplies & Services	195,190	310,670	312,040	315,160
Total Expenditure	195,190	310,670	312,040	315,160
Income	(44,520)	(47,400)	(48,840)	(49,820)
Total Income	(44,520)	(47,400)	(48,840)	(49,820)
Corporate Management Net Expenditure	150,670	263,270	263,200	265,340

Innovation & Resources

	Outturn 2022-2023 £	Budget 2023-2024 £	Budget 2024-2025 £	Budget 2025-2026 £
24 Non Distributed Costs				
Employee Expenses	296,000	307,840	320,150	326,550
Total Expenditure	296,000	307,840	320,150	326,550
Income	(41,620)	(42,450)	(43,300)	(44,170)
Total Income	(41,620)	(42,450)	(43,300)	(44,170)
Non Distributed Costs Net Expenditure	254,380	265,390	276,850	282,380
25 Excluded Items				
Employee Expenses	44,370	(24,740)	(23,830)	(22,910)
Supplies & Services	10,860	(194,000)	(315,000)	(315,000)
Total Expenditure	55,230	(218,740)	(338,830)	(337,910)
Income	(839,600)	(894,050)	(921,050)	(939,480)
Total Income	(839,600)	(894,050)	(921,050)	(939,480)
Excluded Items Net Expenditure	(784,370)	(1,112,790)	(1,259,880)	(1,277,390)
26 Benefits Payments				
Transfer Payments	14,881,220	13,914,610	12,755,410	11,691,260
Total Expenditure	14,881,220	13,914,610	12,755,410	11,691,260
Income	(15,112,540)	(14,145,930)	(12,986,730)	(11,922,580)
Total Income	(15,112,540)	(14,145,930)	(12,986,730)	(11,922,580)
Benefits Payments Net Expenditure	(231,320)	(231,320)	(231,320)	(231,320)
Innovation & Resources Net Expenditure	4,089,510	3,917,180	3,832,620	3,952,430

Innovation & Resources Portfolio

Variation Statement 2023/2024 to 2025/2026

	2023/2024 Indicative	Real Terms / Efficiency Variations	2023/2024 Budget	2024/2025 Indicative	Real Terms / Efficiency Variations	2024/2025 Budget	Inflation	Real Terms / Efficiency Variations	2025/2026 Budget
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Employee Costs	6,533	277	6,810	6,746	114	6,860	132	25	7,017
Premises Related Costs	873	187	1,060	711	317	1,028	20	12	1,060
Transport Related Costs	102	1	103	104	-	104	2	-	106
Supplies and Services	2,506	- 375	2,131	2,513	- 540	1,973	26	-	1,999
Third Party Payments	1,440	- 2	1,438	1,481	- 22	1,459	29	- 1	1,487
Transfer Payments	13,209	706	13,915	13,209	- 454	12,755	-	- 1,064	11,691
Total Expenditure	24,663	794	25,457	24,764	- 585	24,179	209	- 1,028	23,360
Income	- 20,498	- 1,042	- 21,540	- 20,651	305	- 20,346	- 128	1,066	- 19,408
Net Expenditure	4,165	- 248	3,917	4,113	- 280	3,833	81	38	3,952
portfolios transferred	795			812					
Original Net Expenditure	3,370			3,301					

Innovation & Resources Portfolio

Proposed Real Terms / Efficiency Variations

2023/24 Change

	£'000	£'000
<u>Real Term Variations</u>		
Pay award and Pension changes		269
Increased utility costs		126
Increased rates		11
Anticipated increased audit fees reflecting new contract		138
Housing benefits review of spend		
Expenditure	37	
Income	<u>-37</u>	-
Rent rebates - review of spend		
Expenditure	669	
Income	<u>-669</u>	-
Shared services		
Cost	55	
Income	-116	-61
Income changes		-43
Budget balances transfer to Leisure management contract		-279
Reduced insurance premiums contingency		-60
Bank charges		37
Telephone and office licences		25
Reduced pension act increases		-27
Increased HRA recharge		-95
Budget savings		
Increased use of smartphones	-8	
Reduction in printers/colour printing	-12	
Efficiencies Caretaking and Cleaning	-8	
Policy and Performance efficiencies	-40	
Revenues and benefits efficiencies	-13	
Shared Services savings	-144	
Corporate asset review	<u>-65</u>	-290
Budget pressures		
Land Charges IT to enable part migration of service to Land Registry		
Expenditure	25	
Reserve funding	<u>-25</u>	-
minor variations		1
		<u><u>-248</u></u>

2024/25 Change

	£'000	£'000
<u>Real Term Variations</u>		
Pay award and Pension changes		204
Increased utility costs		176
Increased rates		90
Anticipated increased audit fees reflecting new contract		138
Housing benefits review of spend		
Expenditure	-556	
Income	556	-
Rent rebates - review of spend		
Expenditure	102	
Income	-102	-
Shared services		
Cost	45	
Income	-96	-51
Income changes		-30
Reduced insurance premiums contingency		-60
Bank charges		37
Telephone and office licences		25
Reduced pension act increases		-15
Increased HRA recharge		-71
Budget savings		
Increased use of smartphones	-8	
Reduction in printers/colour printing	-19	
Efficiencies Caretaking and Cleaning	-8	
Policy and Performance efficiencies	-40	
Revenues and benefits efficiencies	-48	
Shared Services savings	-544	
Corporate asset review	-65	-732
minor variations		9
		<u>-280</u>

2024/25 to 2025/26 Change

	£'000	£'000
<u>Real Term Variations</u>		
Increase in Superannuation		23
Increased utility costs		12
Housing benefits review of spend		
Expenditure	-544	
Income	544	-
Rent rebates - review of spend		
Expenditure	-520	
Income	520	-
Shared services		
Cost	-1	
Income	-3	-4
Income changes		6
minor variations		1
		<u>38</u>

Leader

	Outturn 2022-2023 £	Budget 2023-2024 £	Budget 2024-2025 £	Budget 2025-2026 £
1 Democratic Services				
Employee Expenses	211,210	219,770	224,620	229,540
Transport Related Expenditure	3,930	3,970	4,010	4,050
Supplies & Services	397,870	374,660	374,810	382,120
Total Expenditure	613,010	598,400	603,440	615,710
Democratic Services Net Expenditure	613,010	598,400	603,440	615,710
2 Elections				
Employee Expenses	185,830	193,800	197,940	202,110
Premises Related Expenditure	4,320	4,410	4,410	4,500
Transport Related Expenditure	250	250	250	250
Supplies & Services	121,410	103,300	104,200	105,120
Total Expenditure	311,810	301,760	306,800	311,980
Income	(1,210)	(1,230)	(1,260)	(1,290)
Total Income	(1,210)	(1,230)	(1,260)	(1,290)
Elections Net Expenditure	310,600	300,530	305,540	310,690
3 Executive Management & Support				
Employee Expenses	267,820	280,570	286,770	293,080
Transport Related Expenditure	2,650	2,680	2,710	2,740
Supplies & Services	85,200	86,080	86,960	87,850
Total Expenditure	355,670	369,330	376,440	383,670
Executive Management & Support Net Expenditure	355,670	369,330	376,440	383,670
Leader Net Expenditure	1,279,280	1,268,260	1,285,420	1,310,070

Leader of the Council Portfolio

Variation Statement 2023/2024 to 2025/2026

	2023/2024 Indicative	Real Terms / Efficiency Variations	2023/2024 Budget	2024/2025 Indicative	Real Terms / Efficiency Variations	2024/2025 Budget	Inflation	Real Terms / Efficiency Variations	2025/2026 Budget
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Employee Costs	672	22	694	695	14	709	13	3	725
Premises Related Costs	5	- 1	4	5	- 1	4	-	-	4
Transport Related Costs	7	-	7	7	-	7	-	-	7
Supplies and Services	589	- 25	564	599	- 33	566	9	-	575
Total Expenditure	1,273	- 4	1,269	1,306	- 20	1,286	22	3	1,311
Income	- 1	-	- 1	- 1	-	- 1	-	-	- 1
Net Expenditure	1,272	- 4	1,268	1,305	- 20	1,285	22	3	1,310
portfolios transferred	- 1,139			- 1,164					
Original Net Expenditure	2,411			2,469					

Leader of the Council Portfolio

Proposed Real Terms / Efficiency Variations

2023/24 Change

	£'000	£'000
<u>Real Term Variations</u>		
Pay award and Pension changes		21
Members allowances removed inflation from budget as frozen		-25
		<u>- 4</u>

2024/25 Change

	£'000	£'000
<u>Real Term Variations</u>		
Pay award and Pension changes		14
Members allowances removed inflation from budget as frozen		-33
minor variations		-1
		<u>-20</u>

2024/25 to 2025/26 Change

	£'000	£'000
<u>Real Term Variations</u>		
Increase in pension charges		2
minor variations		1
		<u>3</u>

Capital Programme 2022-23 to 2025-26

	Total Programme Revised £000	General Fund £000	Section 106 £000
ENVIRONMENT & CLIMATE CHANGE			
Wheelie Bin Replacement	345	345	-
Total Environment & Climate Change	345	345	-
COMMUNITY SAFETY AND PARTNERSHIPS			
CCTV	67	67	-
Total Community Safety and Partnerships	67	67	-
HOUSING, HERITAGE & LEISURE			
Disabled Facilities Grants	6,054	6,054	-
Additional Cemetery Provision	30	30	-
Home Security Grants	30	30	-
Stile Cop Cemetery Modular build	60	60	-
Hednesford Park Improvements (part s106 funding)	174	155	19
Stadium Development (Phase 2)	389	-	389
Relocation Arthur Street Play Area (s106)	3	-	3
Laburnum Avenue MUGA Phase 1	582	-	582
Heath Hayes Park/Pitch Refurbishment	115	-	115
Play Area and Open Space Penny Cress Green	36	2	34
Rugeley ATP	133	62	71
Cannock East (CIL)	122	-	122
Commonwealth Games Legacy	50	50	-
Rugeley Swimming Pool	9	9	-
Rugeley LC Boiler	6	6	-
Play Areas Developments & Refurbishments	109	109	-
Barnard Way Play Area	97	9	88
Infrastructure Fencing Parks and Open Spaces	51	51	-
Replacement Vehicles Parks and Open Spaces	151	151	-
Wellington Drive Park and Open Space	118	-	118
Total Housing, Heritage & Leisure	8,319	6,778	1,541
DISTRICT & HIGH STREET DEVELOPMENT			
Levelling Up Fund	44,045	44,045	-
Lets Grow Grants	38	38	-
Bridges and Boardwalk	110	26	84
Cycle Storage & CCTV	6	-	6
Chadsmoor Infant & Nursery Modular build (CIL)	162	-	162
Five Ways Primary Modular build (CIL)	160	-	160
Etching Hill CE Primary Modular build (CIL)	393	-	393
John Bamford Primary Modular build (CIL)	173	-	173
Rugeley Train Station Access (CIL)	162	-	162
Total District & High Street Development	45,249	44,109	1,140
INNOVATION & RESOURCES			
Hawks Green Rationalisation	9	9	-
Total Innovation & Resources	9	9	-
TOTAL CAPITAL PROGRAMME	53,989	51,308	2,681

General Fund and Section 106 Capital Budgets 2022-23 to 2025-26

	2022/23	2023/24	2024/25	2025/26	Approved
	Revised				
	£000	£000	£000	£000	£000
ENVIRONMENT & CLIMATE CHANGE					
Wheelie Bin Replacement	105	80	80	80	-
	105	80	80	80	-
COMMUNITY SAFETY AND PARTNERSHIPS					
CCTV	-	-	-	-	67
Total Community Safety & Partnerships	-	-	-	-	67
HOUSING, HERITAGE & LEISURE					
Disabled Facilities Grants	1,881	1,451	1,051	1,051	620
Additional Cemetery Provision	30				
Home Security Grants	20	10	-	-	-
Stile Cop Cemetery Modular build	-	60	-	-	-
Hednesford Park Improvements (part s106 funding)	-	-	-	-	174
Stadium Development (Phase 2)	125	264	-	-	-
Relocation Arthur Street Play Area (s106)	-	-	-	-	3
Laburnum Avenue MUGA Phase 1	385	197	-	-	-
Heath Hayes Park/Pitch Refurbishment	-	-	-	-	115
Play Area and Open Space Penny Cress Green	36	-	-	-	-
Rugeley ATP	133	-	-	-	-
Cannock East (CIL)	-	-	-	-	122
Commonwealth Games Legacy	50	-	-	-	-
Rugeley Swimming Pool	9	-	-	-	-
Rugeley LC Boiler	6	-	-	-	-
Play Areas Developments & Refurbishments	59	50	-	-	-
Barnard Way Play Area	-	97	-	-	-
Infrastructure Fencing Parks and Open Spaces	51	-	-	-	-
Replacement Vehicles Parks and Open Spaces	151	-	-	-	-
Wellington Drive Park and Open Space	118	-	-	-	-
Total Housing, Heritage & Leisure	3,054	2,129	1,051	1,051	1,034
DISTRICT & HIGH STREET DEVELOPMENT					
Levelling Up Fund	1,900	-	-	-	42,145
Lets Grow Grants	23	15	-	-	-
Bridges and Boardwalk	110	-	-	-	-
Cycle Storage & CCTV	6	-	-	-	-
Chadsmoor Infant & Nursery Modular build (CIL)	-	-	-	-	162
Five Ways Primary Modular build (CIL)	-	-	-	-	160
Etching Hill CE Primary Modular build (CIL)	-	-	-	-	393
John Bamford Primary Modular build (CIL)	-	-	-	-	173
Rugeley Train Station Access (CIL)	-	-	-	-	162
Total District & High Street Development	2,039	15	-	-	43,195
INNOVATION & RESOURCES					
Hawks Green Rationalisation	9	-	-	-	-
Total Innovation & Resources	9	-	-	-	-
TOTAL CAPITAL PROGRAMME	5,207	2,224	1,131	1,131	44,296

Community Infrastructure Levy (CIL) Allocations Process and Recommendations



2022/23

Contents

1. Introduction
2. Invitations to Bid
3. Bids Received
4. Assessment of Bids
5. Recommendations
6. Non-parished Neighbourhood Funds

1. Introduction

- 1.1 The Council approved the Community Infrastructure Levy (CIL) Charging Schedule and Regulation 123 List (now CIL Infrastructure List – see Cabinet Report 17/10/19) of infrastructure projects eligible to receive funding at its meeting on 15/04/15.
- 1.2 CIL is intended to provide a funding stream for infrastructure needed to support the policies and proposals in the adopted Local Plan. It will partly replace funding previously obtained via Planning Obligations (Section 106 agreements and Unilateral Undertakings). CIL and Section 106 agreements can be used to fund the same piece of infrastructure, following amendments made to the CIL Regulations in September 2019.
- 1.3 The total amount of CIL receipts retained and available for expenditure at the end of 2021/22 financial year were £2,436,427.
- 1.4 The protocol for the allocation of CIL funds, approved by Cabinet (23/07/15), sets out the system which the allocations process must follow. Table 1 shows the approved processes and approximate timescales.

Table 1

Date	Action
By 30 th June	Invite bids from stakeholders for inclusion in the three-year CIL Infrastructure Capital Programme
By 1 st September	Deadline for bids for projects submitted
September	Initial assessment of submissions by officers and Cabinet Member
By 30 th September	Consultation event to share and review aspirations/priorities with stakeholders who have submitted bids.
By 31 st October	Prepare draft programme of projects
By 30 th November	Feedback to stakeholders
By 31 st December	Prepare recommendations
February	Report to Cabinet/Council

2. Invitations to Bid

- 2.1 'Invitation to Bid' letters were emailed to stakeholders who had projects identified in the CIL Infrastructure List (formerly Regulation 123 List) outlining an 8-week consultation period with the deadline for submissions being 12th August 2022. Stakeholders were also invited to make comments on the Council's existing CIL Infrastructure List for any minor amendments i.e., project costs, any alternative funding identified. No new projects were to be included as part of this year's update. Accompanying the letter was an 'Expression of Interest' form on which the bids were to be submitted. This letter was emailed to the following stakeholders:
- Staffordshire County Council (Planning, Education & Transport)
 - Cannock Chase District Council Environmental and Healthy Lifestyles
 - West Midlands Trains

- Environment Agency
 - Cannock Chase District Council Waste and Engineering Services
- 2.2 A 'Community Infrastructure Levy (CIL) Allocations Process Guidance Document' was emailed to stakeholders which is based on the protocol set out in Cabinet Report 23/07/2015 and updated 26th March 2020. This update provided clarification on retrospective bids and reflected legislative changes.

3. Bids Received

3.1

Applicant:	Parks & Open Spaces - Cannock Chase District Council
Summary:	<p>Cannock Stadium Open Space Phase 2</p> <p>Phase 1 of the Cannock Stadium development has delivered a number of play, sport and recreation facilities as well as achieving a wide range of real visible improvements to the open space.</p> <p>Phase 2 is to include:</p> <ul style="list-style-type: none"> - Eco Arts Trail - Landscaping - Eco Mulch to BMX Track - Tarmac footpaths and cycleways - Skate Park
CIL funds requested	£264,100
Delivery	Q4 2023/24
Third parties	Staffordshire CEP, Forest of Mercia
Declaration of interest	None.

3.2

Applicant:	Parks & Open Spaces - Cannock Chase District Council
Summary:	<p>Laburnum Avenue Open Space</p> <p>The scheme is the refurbishment of the site to include: Replacing the existing play area with fully inclusive play space; removal and replacement of the existing derelict boardwalks; cutting back the existing woodland, creating well defined open areas; resurfacing the existing car park to alleviate potholes; replacing the football pitch drainage to create a Sunday league pitch; adding additional footpaths and cycleways; installing bins, benches and site furniture; and complimentary landscaping to include tree lined avenues, hedgerow planting and grass verges.</p>
CIL funds requested	£187,258
Delivery	Q4 2023/24
Third parties	Football Foundation, Forest of Mercia
Declaration of interest	None.

4. Assessment of Bids

- 4.1 The approved protocol sets out that a group of both officers and members will assess bids received and conclude whether they recommend that CIL funds are allocated to the project or not based on the following criteria:
- The connection to relevant Local Plan (Part 1) policies will be considered together with an overall assessment of the economic, social, and environmental benefits of the project.
 - The amount of CIL requested and its relationship to other sources of funding will be considered, including potential leverage of match funding and use of Section 106 funds.
 - Evidence of deliverability and arrangements for ongoing maintenance/management
 - Priority will be given to Capital schemes, although revenue funding via maintenance of associated assets will also be eligible.
- 4.2 The membership of the CIL Joint Member/Officer Working Group consisted of the following:
- Head of Economic Prosperity – Chair
 - Head of Finance
 - Cabinet Member – Portfolio Holder for District Development
 - Planning Services Manager and/or Planning Policy Manager
- 4.3 Initial assessments of the bids received were carried out on 8th September 2022. This was an opportunity for the group to highlight any questions they may have for stakeholders or matters they think require further clarification.
- 4.4 The issues raised for further clarification for each bid were emailed to the relevant stakeholder to give them the opportunity to provide additional information to inform the final assessment of bids.
- 4.5 Responses from stakeholders were presented to the CIL Joint Member/Officer Working Group at the final assessment of bids arranged on 10th November, along with any further evidence/information stakeholders had provided.

5. Recommendations

- 5.1 The outcome and recommendations to Council are set in Table 4. The total amount of CIL monies recommended to be allocated to each project is outlined in Table 3 below:

Table 3

Cannock Stadium - Phase 2 - Eco arts trail, landscaping, eco mulch to BMX track, tarmac footpaths and cycleways and skate park.	Up to £264,100
Laburnum Avenue Community Woodland - Replacing existing play area, replacement of derelict boardwalks, cutting back existing woodland, resurfacing existing carpark, replacing football pitch drainage, adding additional footpaths and cycleways, installing bins, benches and site furniture and complimentary landscaping	Up to £196,620.90
TOTAL	Up to £460,720.90

Table 4

Bid	Recommendation	Conditions	Reasons for Recommendations
<p>Cannock Stadium - Phase 2 - Eco arts trail, landscaping, eco mulch to BMX track, tarmac footpaths and cycleways and skate park.</p>	<p>Up to £264,100 of CIL funds are allocated to this project.</p>	<ul style="list-style-type: none"> - There will be no additional revenue costs implications on Cannock Chase District Council as a result of this project. - The project shall be completed within three years from the date a recommendation was made to approve funding for the project. 	<ul style="list-style-type: none"> - Moderate links to several Local Plan Policies demonstrated – Links Infrastructure Delivery Plan (IDP), Cannock Chase Corporate Plan and Local Plan Part 1 - Moderate economic, social and environmental benefits demonstrated – scheme involves public consultation and community engagement; local contractors and suppliers will be encouraged to provide costs for carrying out the works, although this is not guaranteed; Focused on using resources and staffing from within Cannock Chase area; The scheme will help reduce carbon emissions by planting juvenile trees and shrubs; Provides safe, good quality open spaces which provides opportunities for residents to lead healthy and active lifestyles. - Provides leverage of match funding – 38% from Staffordshire County Council, Forest of Mercia, and Cannock Chase District Council Section 106 funds. - Other sources of funding unlikely to be found within next 5 years if CIL funding not provided. - All identified constraints can be readily overcome. - Cabinet approval, permission to spend and permission to enter into contracts have all been approved. - Some financial and programme risks identified but have outlined measures to manage these. - No project partners

Bid	Recommendation	Conditions	Reasons for Recommendations
<p>Laburnum Avenue Community Woodland - Replacing existing play area, replacement of derelict boardwalks, cutting back existing woodland, resurfacing existing carpark, replacing football pitch drainage, adding additional footpaths and cycleways, installing bins, benches and site furniture and complimentary landscaping</p>	<p>Up to £196,620.90 of CIL funds are allocated to this project.</p>	<ul style="list-style-type: none"> - There will be no additional revenue costs implications on Cannock Chase District Council as a result of this project. <p>The project shall be completed within three years from the date a recommendation was made to approve funding for the project.</p>	<ul style="list-style-type: none"> - Moderate links to several Local Plan Policies demonstrated – Links Infrastructure Delivery Plan (IDP), Cannock Chase Corporate Plan and Local Plan Part 1 - Moderate economic, social and environmental benefits demonstrated – scheme involves public consultation and community engagement; local contractors and suppliers will be encouraged to provide costs for carrying out the works, although this is not guaranteed; Focused on using resources and staffing from within Cannock Chase area; The scheme will help reduce carbon emissions by planting juvenile trees and shrubs; Provides safe, good quality open spaces which provides opportunities for residents to lead healthy and active lifestyles. - Provides significant leverage of match funding – 70% from Forest of Mercia, Cannock Chase District Council Section 106 funds and Football Foundation (requires match funding from CIL) - Other sources of funding unlikely to be found within next 5 years if CIL funding not provided. - Constraints identified that appear readily overcome, but with some concerns. - Cabinet approval, permission to spend and permission to enter into contracts all approved. - Some financial and programme risks identified but have outlined measures to manage these. - Project partners with clear role/commitment demonstrated.

- 5.2. Letters were emailed on 21st November 2021, informing bidders of the outcome of their application. Successful applicants were informed that this was only support in principle and would be subject to Council approval and the conditions outlined in Table 3.
- 5.3. Payment of funding will be in arrears therefore evidence of the projects delivery will need to be provided before funds are released.

6. Non-parished Neighbourhood Funds

- 6.1 In parished areas, 15% of CIL funds (25% when a neighbourhood plan has been made) are transferred to Parish Councils in respect of that area. In areas that are unparished, it was agreed by Council (see Cabinet report 23/7/15) that these funds would be retained by Cannock Chase District Council and spent in consultation with ward members.
- 6.2 CIL neighbourhood funds can be spent on projects on the CIL Infrastructure List, projects in which bids have been received or local projects that fall within the following definition:
'The Local Council have a duty to spend CIL income on providing, improving, replacing, operating or maintaining infrastructure that supports the development of the Local Council area or anything else concerned with addressing the demands that development places on the area.'
- 6.3 All Members for the relevant Ward must agree on the spend of the CIL funding from their area. A project proposal must then be submitted by the relevant infrastructure provider and approved for spend by Cabinet.

Business Rates Retention – Retained Income

		2023/24	2024/25	2025/26
		50% Scheme	50% Scheme	50% Scheme
		£	£	£
<u>A. Business Rates Collection Fund</u>				
Gross Rates		47,958,600	48,917,770	49,896,130
Less	<u>Reliefs etc.</u>			
	Mandatory relief	(5,893,370)	(6,011,240)	(6,131,460)
	Discretionary relief	(22,090)	(22,530)	(22,980)
	Exemptions	(1,724,180)	(1,758,660)	(1,793,830)
	Cost Of Collection	(139,620)	(142,390)	(145,210)
	Losses on collection	(1,903,310)	(1,941,380)	(1,980,210)
Non Domestic Rating Income		38,276,030	39,041,570	39,822,440
Less	<u>amount due to</u>			
	Government	(19,138,020)	(19,520,790)	(19,520,790)
	County	(3,444,840)	(3,513,740)	(3,513,740)
	Fire	(382,760)	(390,420)	(390,420)
Net Business attributable to CCDC		15,310,410	15,616,620	16,397,490
<u>B. General Fund determination of retained Business Rates</u>				
Net Business Rates attributable to CCDC		15,310,410	15,616,620	15,928,950
Less	Tariff	(9,847,761)	(10,044,720)	(10,245,610)
	Reset	-	-	(996,525)
Core Funding		(3,159,539)	(3,222,730)	(3,287,180)
Growth		2,303,110	2,349,170	1,399,635
Plus	Small Business Rates Relief	1,467,590	1,496,940	1,526,880
Amount subject to Pool Levy		3,770,700	3,846,110	2,926,515
	Pool Levy	(1,885,350)	(1,923,060)	(1,463,260)
Business Rates Growth		1,885,350	1,923,050	1,463,255
Business Rates Pool Distribution		754,140	769,220	585,300
Retained Business Rates				
	Core Funding	3,159,539	3,222,730	3,287,180
	Growth	1,885,350	1,923,050	1,463,255
	Business Rates Pool Distribution	754,140	769,220	585,300
	Business Rates Pool Agreement	215,000	215,000	215,000
		6,014,029	6,130,000	5,550,735

Other General Fund Earmarked Reserves

	31/03/2023	31/03/2024	31/03/2025	31/03/2026
Revenue	£'000	£'000	£'000	£'000
Building Maintenance Reserve	656	608	608	608
Bond	298	308	319	330
Budget Support	182	179	179	179
Contingency	1,554	1,529	1,529	1,529
Corporate	356	670	505	340
Partner	80	80	80	80
Ring fenced	116	116	116	116
Service Grant	92	92	92	92
Rollovers	155	155	155	155
Shared Services	549	549	549	549
Other	3,184	2,039	2,023	2,005
Donations	6	6	6	6
Grants	1,939	1,833	1,723	1,610
Trading	144	144	144	144
Section 106	2,033	2,017	2,000	1,983
Sub Total	11,344	10,325	10,028	9,726
Capital				
Capital	1,012	896	805	805
CIL	2,589	2,040	2,040	2,040
RCCO	14	14	14	14
Earmarked	1,108	1,108	1,108	1,108
Sub Total	4,723	4,058	3,967	3,967
Grand Total	16,067	14,383	13,995	13,693

Report of the Chief Finance Officer on the Robustness of the Budget Estimates and the Adequacy of the Council's Reserves

Introduction

Section 25 of the Local Government Act 2003 places a duty on the Chief Financial Officer (or Section 151 Officer, the Head of Finance) to make a report to the Council on the robustness of budget estimates and the adequacy of the Council's reserves. The Council must have regard to this report when making its decisions about budgets and council tax for the forthcoming year. This is because the Council is setting the council tax before the commencement of the year and cannot increase it during the year. An understanding of the risks of increased expenditure during the year in terms of likelihood and impact is therefore important.

Robustness of Budget Estimates

The Council's budget estimates for 2023-24, including the forecast outturn for 2022-23, have been prepared by appropriately qualified and experienced staff in consultation with service managers. Budgets have been discussed and fully managed by the Leadership Team.

The budget for 2023-24 has been constructed based upon the maintenance of existing level of service, adjusted for known changes in 2023-24. It is considered to accurately reflect likely expenditure in 2023-24, being based on historic information, experience of expenditure in previous years and latest projections where appropriate.

The indicative budgets for 2024-25 and 2025-26 are similarly based upon the best information available at this moment in time.

The full risk assessment of the Council's Budget 2023-24 has been carried out and is included in APPENDIX 9.

The impact of the National Living Wage has been incorporated into the budget. Allowance has also been made for staff incremental progression. Sufficient provision has been built in for current employer pension contributions, in line with the 2023 actuarial valuation. Different vacancy rates have been assumed for Council services based on past experience.

Inflation on contractor costs has been allowed based on the projected retail/ consumer prices index increases and on energy budgets based on anticipated tariff increases as well as specific reviews of particularly high value contracts such as the Independent Healthy Living contract. Any differential inflationary uplift as required by contracts has been reflected. No other inflation has been provided for other expenditure budgets.

Some fees and charges will increase from April 2023. Given the demand-led nature of some of the more significant income budgets, such as for parking, development control and land charges, prudent but realistic assumptions have been made about estimated

income. Major sources of income will continue to be closely monitored throughout the year with a view to protecting overall income to the Council as far as possible.

Investment income of £750,000 has been included within 2023-24 budgets. This has been based on current projections of bank rate which are anticipated to continue to increase through 2022-23 and are forecast to remain at those levels throughout 2023-24 as the Bank of England tries to reduce inflation. Prudent assumptions about cash flow have been made and the advice of the Council's treasury management consultants has been taken into account in determining the average rate of return.

No specific contingency budget is provided in 2023-24 as it is considered that the Council's overall revenue balances are sufficient to act as an overall contingency (see below). However, robust budget monitoring arrangements, including Business Rates monitoring, are in place and will continue throughout the year. In addition to budget monitoring by officers, all Cabinet members will receive a monthly update and there will be quarterly reports to the Cabinet and Scrutiny Committees via "Performance Reports".

Significant expenditure and income budgets will be monitored closely during the year. Any projected variances will be addressed in a timely manner.

The Council has a Risk Management Strategy and has identified its key corporate risks. Significant financial risks will be managed appropriately. In addition, some financial risks will be mitigated by the Council's insurance arrangements.

I can therefore confirm that the budget estimates as presented are robust.

Adequacy of the Council's Reserves

The Chartered Institute of Public Finance and Accountancy (CIPFA) has issued guidance on local authority reserves and balances. It sets out three main purposes for which reserves are held: -

- A working balance to help cushion the impact of uneven cash flows and avoid unnecessary temporary borrowing.
- A contingency to cushion the impact of unexpected events or emergencies.
- A means of building up funds to meet known or predicted liabilities, known as earmarked reserves.

The Council is projected to hold total General Fund reserves of £16.067 million at 31 March 2023 and £14.383 million at 31 March 2024.

The Council also has a planned four-year capital programme which is financially sustainable based on current capital resources and a prudent assessment of future capital resources. The financial strategy includes the use of unallocated reserves and a Revenue Contribution to Capital Outlay to supplement capital resources and mitigate any borrowing requirement; nevertheless, Prudential Borrowing to finance the Council's capital programme will be used where there is a robust business case.

The successful Levelling Up Fund bid has enabled the inclusion of the project in the capital programme. At an overall cost of £44 million, this project presents a substantial challenge to deliver; but it also presents financial risks. It is essential that costs are controlled and milestones are met, to avoid the prospect of defaulting on Government requirements, additional borrowing and/or additional revenue contributions.

The quantum of the Levelling Up bid, its financial risks and the future debt repayments on borrowing, coupled with the ongoing additional costs of (in particular) inflation and waste management, represent burdens on the Financial Plan. When combined with the uncertainty of a fundamental Government review of local government finance, the medium term outlook is very challenging. There is no scope over the Financial Plan period for further discretionary projects or expenditure that could have a negative effect on reserves.

The Council has set a policy of a minimum level of general reserves of £1 million. The Budget for 2023-24 has been constructed on the basis that there will be a level of general reserves in excess of £1 million.

I can therefore confirm that the Council's reserves are adequate.

Chris Forrester Deputy Chief Executive and S151 Officer

Council Tax Base 2023-24

Parish	Band D Equivalents
Brereton and Ravenhill	1,985.83
Bridgtown	639.65
Brindley Heath	252.72
Cannock Wood	407.44
Heath Hayes and Wimblebury	4,067.82
Hednesford	5,906.84
Norton Canes	2,676.24
Rugeley	5,316.64
Unparished	8,597.87
Total	29,851.05

Working Balance - Financial Risks facing the Authority

Risk	Level of risk	Explanation of risk / justification for cover
Inflation	High	Inflation has been included in the Financial Plan in accordance with Government policy.
Investment interest	Medium	The amount earned depends on the prevailing interest rates and the level of cash balances held. Prudent assumptions have been made.
Major income sources:		
• Planning fees	Medium	Dependent on economic conditions.
• Land charges fees	Low	Dependent on the housing market / basis of determining recoverable expenses/ proposed transfer to Land Registry.
• Car parking	Medium	Certain amount of volatility based on demand.
• Markets	High	Dependent on occupancy levels.
• Environmental services	Low	Licensing income dependent on renewals.
• Bereavement services	Medium	Some risk as it is a major source of income.
Spending pressures:		
• Waste and recycling targets	Medium	The Council will need to reach recycling targets in order to maximise income from recycling credits and avoid penalties. Recycling Credit regime operated by County Council. Estimated costs for dual streaming and the contract extension increase uncertainty.
• Leisure management	High	Difficulties for the service provider, grounded in Covid 19 but continuing into the near future due to increased energy costs, will require financial support from the Council.
• Levelling Up	High	The Levelling Up programme is a major investment programme over a number of years with substantial Council contributions. It includes obligations to Government, requires engagement of partners and carries high expectations locally. It therefore represents a major financial risk.

Item No. 3.62

Risk	Level of risk	Explanation of risk / justification for cover
Funding Sources:		
<ul style="list-style-type: none">• New Homes Bonus	High	Although allocations for 2022-23 can be predicted accurately, the future level of funding is now not only dependent upon completions of new properties but what incentive scheme will exist instead of New Homes Bonus.
<ul style="list-style-type: none">• Business Rates Scheme and Resets	High	A new scheme is proposed to be introduced in April 2023. In addition, a reset of growth achieved under the current system is likely to take place around the same time. How the reset is implemented could have material implications.
<ul style="list-style-type: none">• Volatility in Business Rates	High	The Council will be exposed to volatility or reduction in its business rates due to the failure or temporary closure of a key businesses and successful backdated appeals against Rateable Values. Greater control of Business Rates gives councils greater freedoms and removes dependency on central funding, but it passes on a greater risk to core funding if Business Rates income falls.