

# BUDGET 2016/17



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## **Cannock Chase District Council**

## **BUDGET 2016/2017**

#### Introduction

This booklet contains details of the Council's approved revenue and capital spending plans for the General Fund in 2016/2017.

The Council's Budget and Council Tax for 2016/2017 were set at the full meeting of the Council on 16 February and 3 March 2016.

The following paragraphs give a brief overview of the Council's spending plans for 2016/2017 and how the spending is financed.

## **Revenue and Capital**

In accordance with standard accounting practice, income and expenditure is separated between revenue and capital.

The Revenue Accounts reflect the day to day running costs of the Council such as salaries and wages, costs of running buildings and vehicles, equipment and office expenses etc.

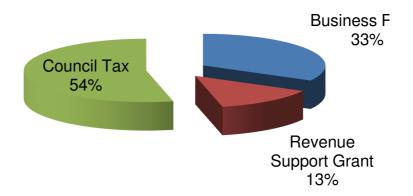
The Capital Accounts relate to major investment on the long term assets of the Council.

## **General Fund Revenue Budget**

The following table summarises the Council's General Fund Revenue Budget for 2016/2017.

2015/16	PORTFOLIO	2016/17
BUDGET		BUDGET
£'000		£'000
3,097	Corporate Improvement	3,131
174	Crime & Partnerships	179
3,017	Culture & Sport	3,194
596	Economic Development & Planning	615
2,545	Environment	2,558
502	Health & Wellbeing	479
609	Housing General Fund	568
1,422	Leader of the Council	1,341
(16)	Town Centre Regeneration	(5)
11,946	CONTROLLABLE BUDGET	12,060
756	Financing/Technical Adjustments	300
149	Transfer to / (from) Working balances	(531)
(1,347)	Government Grants	(1,444)
11,504	NET REVENUE BUDGET	10,385
	Financed by:-	
2,128	Revenue Support Grant	1,406
3,970	Business Rates	3,417
5,406	Council Tax	5,562
11,504		10,385

## Where the money comes from



The detailed General Fund Revenue Budget is set out by portfolio on pages CP01 to TC09.

#### **Council Tax**

The bill for a band D property is calculated by dividing the Council Tax Requirement by the number of Equivalent Band D Properties (Council Tax Base)

The respective amounts for this Council amount to £5,561,989 ( Council Tax Requirement ) and 27,148.87 Band D properties

Council Tax for a band D property for 2016/17 will be £204.87 which is a 1.95% increase from the previous financial year.

The Council is responsible for the billing and collection of the Council Tax for its own services as well as Staffordshire County Council, Office of the Police & Crime Commissioner Staffordshire, Stoke-on-Trent and Staffordshire Fire Authority and Parish Councils within the Borough.

2015/2016	AUTHORITY	2016/17	INCREASE	%
BAND D		BAND D		
£200.95	Cannock Chase District Council	£204.87	3.92	1.95
£1,047.28	Staffordshire County Council	£1,088.65	41.37	3.95
	Stoke-on-Trent and Staffordshire			
£68.96	Fire Authority	£70.33	1.37	1.99
£177.61	Office of the Police & Crime	£177.61	0.00	0.0
	Commissioner Staffordshire			
£1,494.80	TOTAL	£1,541.46	£ 46.66	3.1

In addition to the above, parish charges are added, where appropriate.

#### **National Non-Domestic Rates (NNDR)**

Businesses are required to pay property tax based on their rateable values at a national rate levy, which has been fixed by the government for 2016/2017 at 49.7 in the pound. (The Small Business Rates levy for 2016/2017 is 48.4 pence in the pound.)

Non Domestic Rates or Business Rates now forms part of the funding of local authorities whereby the income is shared between the Government/County Council /Fire Authority and the District Council. Cannock Chase Council have been set a predetermined overall level of Business Rates income and retains 40% of that figure; any growth above that level is then subject to a 50% levy that is paid to the Greater Birmingham & Solihull Business Rates Pool.

In 2016-17 the Council is anticipated to receive the following Business Rates Income

Business Rates Income	2016-17
	£'000
Core funding	2,786
Growth – Net Business Rates Income	218
Growth – New Burdens Funding	258
CCDC share of GB & S BRP	155
Total Business Rates Income	3,417

## **Capital Expenditure**

In 2016/2017 the Council will be spending approximately £0.6M on capital investment.

Areas of investment include multi use games area (Laburnum Avenue) and refurbishment of Heath Hayes park / pitch as well as continued spend on disabled facilities grants.

The detailed Capital Programme is set on page CAP1.

#### Fees and Charges 2016/2017

The Council's Fees and Charges are available electronically via the Council's website.

#### **Further Information**

For further information please contact the following:

**High Level Budgets and Strategy** 

Bob Kean Telephone 01543 464334

Head of Finance E-mail bobkean@cannockchasedc.gov.uk

**General Enquries** 

Emma Fullagar Telephone 01543 464720

Principal Corporate Accountant E-mail <a href="mailto:efullagar@staffordbc.gov.uk">efullagar@staffordbc.gov.uk</a>

**Capital Programme** 

Lynn Barlow Telephone: 01543 464251

HRA and Capital Accountant E-mail <a href="mailto:lynnbarlow@cannockchasedc.gov.uk">lynnbarlow@cannockchasedc.gov.uk</a>

**Head of Environmental Health and Public Protection** 

Anne Titley Telephone: 01543 464723

Senior Finance Assistant E-mail <u>annetitley@cannockchasedc.gov.uk</u>

**Head of Commissioning** 

**Head of Housing and Waste Management** 

Kate Garrow Telephone: 01543 464721

Finance Manager E-mail <u>kathryngarrow@cannockchasedc.gov.uk</u>

**Managing Director** 

**Head of Finance (Deputy Managing Director)** 

**Head of Policy and Performance Head of Economic Development** 

Carl Tooth Telephone: 01543 464593

Finance Manager E-mail <u>carltooth@cannockchasedc.gov.uk</u>

**Head of Governance** 

Becci Smith Telephone: 01543 464717

Accounting Technician E-mail <u>beccismith@cannockchasedc.gov.uk</u>

## Summary

			Indica	ative
	Page No	Original 2016-2017	Original 2017-2018	Original 2018-2019
		£	£	£
Public Buildings	CP 02 - CP 03	636,500	619,190	635,840
Legal Services	CP 04 - CP 05	87,940	89,870	90,550
Technology	CP 06 - CP 07	697,130	704,570	710,090
Finance	CP 08 - CP 09	275,010	282,060	287,910
Governance	CP 10 - CP 11	93,280	95,330	97,460
Human Resources	CP 12 - CP 13	89,770	92,150	94,770
Corporate Management	CP 14 - CP 15	58,190	58,090	57,970
Non-Distributed Costs	CP 16 - CP 17	280,000	289,600	299,500
Customer Services	CP 18 - CP 19	194,650	199,170	203,720
Corporate Services	CP 20 - CP 21	157,230	160,800	164,700
Excluded Items	CP 22 - CP 23	(745,740)	(767,930)	(790,750)
Communications	CP 24 - CP 25	206,190	211,310	216,530
Policy & Performance	CP 26 - CP 27	233,300	239,790	245,570
Local Taxation	CP 28 - CP 29	489,660	511,570	589,860
Vehicles	CP 30 - CP 31	3,300	(37,050)	(37,790)
Land Charges	CP 32 - CP 33	-	-	-
Audit	CP 34 - CP 35	196,220	201,330	206,040
Risk and Resilience	CP 36 - CP 37	178,410	172,570	167,590
Controllable Expenditure		3,131,040	3,122,420	3,239,560
Public Buildings	CP 02 - CP 03	(434,360)	(447,240)	(460,760)
Legal Services	CP 04 - CP 05	(87,940)	(89,870)	(90,550)
Technology	CP 06 - CP 07	(697,130)	(704,570)	(710,090)
Finance	CP 08 - CP 09	(275,010)	(282,060)	(287,910)
Governance	CP 10 - CP 11	(93,280)	(95,330)	(97,460)
Human Resources	CP 12 - CP 13	(89,650)	(92,030)	(94,660)
Corporate Management	CP 14 - CP 15	63,660	65,050	66,240
Non-Distributed Costs	CP 16 - CP 17	65,090	66,510	67,730
Customer Services	CP 18 - CP 19	(194,650)	(199,170)	(203,720)
Corporate Services	CP 20 - CP 21	(157,230)	(160,800)	(164,700)
Excluded Items	CP 22 - CP 23	356,530	365,500	374,740
Communications	CP 24 - CP 25	(206,190)	(211,310)	(216,530)
Policy & Performance	CP 26 - CP 27	256,900	263,300	269,860
Local Taxation	CP 28 - CP 29	592,870	600,950	608,330
Vehicles	CP 30 - CP 31	78,900	78,210	77,430
Land Charges	CP 32 - CP 33	41,880	42,850	43,600
Audit	CP 34 - CP 35	(196,220)	(201,330)	(206,040)
Risk and Resilience	CP 36 - CP 37	(178,410)	(172,570)	(167,590)
Non-Controllable Expenditure		(1,154,240)	(1,173,910)	(1,192,080)
		1,976,800	1,948,510	2,047,480
		1,570,000		

## **Public Buildings**

#### **Michael Tichford**

#### **DESCRIPTION**

This budget includes all expenditure in relation to the operational costs for construction, repairs and maintenance within the portfolio of public buildings.

It is there to ensure that the building fabric, electrical and mechanical structure is maintained effectively and efficiently ensuring all appropriate statutory compliance is achieved relating to asbestos, legionella etc.

#### **EMPLOYEES (FTE = Full Time Equivalents)**

FTE Description

- 5.2 Civic Centre
- 7.2 Public Buildings Team
- 1.2 Hawks Green Offices
- 0.7 Anson Street Public Offices Holding

#### **COST CENTRES INCLUDED IN THIS BUDGET PAGE**

- 0000 Civic Centre
- 0066 Public Buildings
- 0113 Landlord Repairs Account
- 0402 Hawks Green Offices
- 0745 Vending Civic Catering
- 0746 Former Canteen Area
- 0961 29-31 Park Road
- 0963 Miscellaneous Property Costs
- 0964 91 93 High Green
- 0965 Anson Street Public Offices Holding
- 0966 Aquarius Hednesford Community Centre
  0967 Rugeley Community Centre
  0969 Aquarius Support

## **Public Buildings**

	Michael Tichfor	-d		
	Michael Hichiol		Indica	
		Original	Original	Original
		2016-2017	2017-2018	2018-2019
		£	£	£
Controllable Expenditure				
Employee Expenses		375,590	386,430	397,120
Premises Related Expenditure				
Repairs & Mainenance - Buildings		186,020	187,880	189,760
Repairs & Mainenance - Grounds		11,050	11,350	11,630
Energy Costs		99,640	101,640	103,680
Rates		206,770	210,950	215,180
Water Services		14,430	14,720	14,750
Cleaning & Domestic Supplies		11,720	11,840	11,960
Premises Insurance		4,950	5,000	5,050
Transport Related Expenditure		5,860	5,940	6,020
Supplies & Services				
Equipment, Furniture & Materials		13,860	14,000	14,130
Clothes, Uniforms & Laundry		370	370	370
Communications & Computing		500	500	500
Grants & Subscriptions		1,500	1,500	1,520
Printing, Stationery & General Expenses		1,970	1,990	2,010
Licenses		1,380	1,390	1,400
Professional Fees		7,450	7,530	7,610
Refuse Disposal/Collection		12,790	12,920	13,050
Security Services		5,280	5,330	5,380
Training Expenses		570	580	580
Third Party Payments		15,770	15,930	16,090
Total Expenditure		977,470	997,790	1,017,790
Total Income		(340,970)	(378,600)	(381,950)
Controllable Expenditure		636,500	619,190	635,840
Non-Controllable Expenditure				
Employee Expenses		4,090	3,710	3,550
Premises Related Expenditure				
Premises Insurance		3,630	3,430	3,220
Supplies & Services		,	,	,
Communications & Computing		47,800	48,360	48,820
Support Services		,	,	,
Property Management		220,570	225,820	230,840
Strategic Management		12,540	12,900	13,280
Support Services		63,840	65,210	66,220
Central Expenses		5,140	5,230	5,320
Departmental		20,400	20,950	21,470
Depreciation & Impairment Losses		175,110	175,110	175,110
Total Expenditure		553,120	560,720	567,830
Total Income				
		(987,480)	(1,007,960)	(1,028,590)
Non-Controllable Expenditure		(434,360)	(447,240)	(460,760)
Public Buildings Net Expenditure		202,140	171,950	175,080

## **Corporate Improvement Portfolio Legal Services Judith Aupers**

## D

DESCRIPTION
Legal is a shared service led by Stafford Borough Council and the costs attributable are show under the third Party Payment line.
EMPLOYEES (FTE = Full Time Equivalents)
Not applicable

## COST CENTRES INCLUDED IN THIS BUDGET PAGE

0006 Legal Client

## **Legal Services**

	Judith Aupers		Indica	ıtive
		Original 2016-2017	Original 2017-2018	Original 2018-2019
		£	£	£
Controllable Expenditure				
Third Party Payments		233,450	239,750	244,930
Total Expenditure		233,450	239,750	244,930
Total Income		(145,510)	(149,880)	(154,380)
Controllable Expenditure	•	87,940	89,870	90,550
Non-Controllable Expenditure	•			
Employee Expenses		1,420	1,340	1,260
Supplies & Services				
Communications & Computing		9,260	9,370	9,460
Support Services				
Property Management		15,940	16,240	16,560
Strategic Management		460	470	480
Support Services		640	650	660
Total Expenditure		27,720	28,070	28,420
Total Income		(115,660)	(117,940)	(118,970)
Non-Controllable Expenditure		(87,940)	(89,870)	(90,550)
Legal Services Net Expenditure		0	0	0

## Corporate Improvement Portfolio Technology Judith Aupers

## **DESCRIPTION**

This budget provides for the Technology service (and inludes reprographics) which is led by Stafford Borough Council and the costs attributable are shown under the Third Party Payment line.

The other budget lines relate to the infrastructure elements of the technology budget which have remained as direct payments from Cannock Chase District Council to external providers.

## **EMPLOYEES (FTE = Full Time Equivalents)**

Not Applicable

## **COST CENTRES INCLUDED IN THIS BUDGET PAGE**

0009 ICT Communications 0032 Technology Client 0031 Reprographics Client

## Technology

ماخالمييا	ALIMAKA
Juaim	Aupers

	<b>Judith Aupers</b>		Indica	tive
		Original 2016-2017 £	Original 2017-2018 £	Original 2018-2019 £
Controllable Expenditure		L	2	2
Supplies & Services				
Equipment, Furniture & Materials		14,170	14,320	14,470
Communications & Computing		44,830	45,280	45,730
Contributions to Provisions		69,840	69,840	69,840
Other Fees		(20,000)	(20,000)	(20,000)
Professional Fees		20,400	20,810	21,230
Third Party Payments		751,750	763,700	773,880
Total Expenditure	_	880,990	893,950	905,150
Total Income	• •	(183,860)	(189,380)	(195,060)
Controllable Expenditure	-	697,130	704,570	710,090
Non-Controllable Expenditure	•			
Employee Expenses		3,650	3,450	3,230
Supplies & Services				
Communications & Computing		45,780	46,450	47,060
Insurances		480	460	430
Support Services				
Property Management		48,710	49,610	50,550
Support Services		29,220	29,920	30,570
Depreciation & Impairment Losses		5,130	5,130	5,130
Total Expenditure	- -	132,970	135,020	136,970
Total Income	• •	(830,100)	(839,590)	(847,060)
Non-Controllable Expenditure		(697,130)	(704,570)	(710,090)
Technology Net Expenditure	- -	0	0	0

#### **Finance**

#### **Bob Kean**

#### **DESCRIPTION**

The Finance function is managed by Cannock Chase District Council (CCDC) as lead authority under a shared service arrangement between CCDC and Stafford Borough Council.

The principal functions comprise corporate accountancy, financial planning, treasury management and financial systems.

Key responsibilities include:

- The preparation of long, medium and operational budgets resulting in the setting of the Council tax for each year
- The preparation of Annual Accounts
- Government and other returns
- The payment of invoices to creditors
- The billing, collection and recovery of sundry income due to the Council.

The service is also responsible for the day to day management of cash balances, its investment and management of its borrowing requirement.

#### **EMPLOYEES (FTE = Full Time Equivalents)**

FTE Description

23.7 Corporate Finance1.1 Head of Finance

## **COST CENTRES INCLUDED IN THIS BUDGET PAGE**

0014 Corporate Finance 0022 Head of Finance

## **Finance**

	Bob Kean		Indica	tive
		Original 2016-2017 £	Original 2017-2018 £	Original 2018-2019 £
Controllable Expenditure				
Employee Expenses		947,160	973,340	998,410
Transport Related Expenditure		21,430	21,640	21,850
Supplies & Services				
Equipment, Furniture & Materials		21,510	21,730	21,950
Communications & Computing		38,180	38,570	38,960
Expenses		2,390	2,410	2,430
Grants & Subscriptions		11,530	11,640	11,750
Printing, Stationery & General Expenses		18,330	18,510	18,690
Advertising/Promotions/Marketing		210	210	210
Hospitality		370	370	370
Professional Fees		23,150	23,380	23,610
Miscellaneous Expenses		1,400	1,410	1,420
Total Expenditure		1,085,660	1,113,210	1,139,650
Total Income		(810,650)	(831,150)	(851,740)
Controllable Expenditure		275,010	282,060	287,910
Non-Controllable Expenditure				
Employee Expenses		2,980	2,820	2,640
Supplies & Services				
Communications & Computing		89,980	90,980	91,830
Support Services				
Property Management		38,300	39,050	39,810
Strategic Management		16,830	17,300	17,820
Support Services		80,270	82,150	84,000
Total Expenditure		228,360	232,300	236,100
Total Income		(503,370)	(514,360)	(524,010)
Non-Controllable Expenditure		(275,010)	(282,060)	(287,910)
Finance Net Expenditure		0	0	0

#### Governance

#### **Judith Aupers**

## **DESCRIPTION**

This budget provides for the management of the governance function. It also includes the delivery of the shared procurement service which is part of a collaborative arrangement with Staffordshire County Council.

Key governance responsibilities include:
- Democratic and Electoral Services

- Audit
- Risk and Resilience
- Policy & Performance
- Procurement

## **EMPLOYEES (FTE = Full Time Equivalents)**

FTE Description

1.0 Head of Governance

## **COST CENTRES INCLUDED IN THIS BUDGET PAGE**

0107 Corporate Procurement 0120 Head of Governance

## Governance

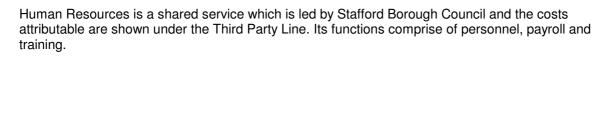
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Ju	aun	Aubers	

	Judith Aupers		Indicative	
		Original 2016-2017 £	Original 2017-2018 £	Original 2018-2019 £
Controllable Expenditure				
Employee Expenses		91,370	93,550	95,750
Transport Related Expenditure		1,020	1,030	1,040
Supplies & Services				
Equipment, Furniture & Materials		400	400	400
Communications & Computing		130	130	130
Printing, Stationery & General Expenses		110	110	110
Professional Fees		30,000	30,000	16,420
Total Expenditure		123,030	125,220	113,850
Total Income		(29,750)	(29,890)	(16,390)
Controllable Expenditure		93,280	95,330	97,460
Non-Controllable Expenditure				
Employee Expenses		280	270	250
Supplies & Services				
Communications & Computing		1,660	1,680	1,700
Support Services				
Property Management		6,560	6,680	6,810
Strategic Management		1,220	1,250	1,290
Support Services		27,400	28,040	28,670
Total Expenditure		37,120	37,920	38,720
Total Income	,	(130,400)	(133,250)	(136,180)
Non-Controllable Expenditure		(93,280)	(95,330)	(97,460)
Governance Net Expenditure		0	0	0

## Corporate Improvement Portfolio Human Resources

**Judith Aupers** 

## **DESCRIPTION**



## **EMPLOYEES (FTE = Full Time Equivalents)**

Not Applicable

## COST CENTRES INCLUDED IN THIS BUDGET PAGE

0026 Personnel Client

## **Human Resources**

Jι	dith Aupers	Indicative	
	Original 2016-2017	Original 2017-2018	Original 2018-2019
	£	£	£
Controllable Expenditure			
Third Party Payments	213,270	219,360	225,790
Total Expenditure	213,270	219,360	225,790
Total Income	(123,500)	(127,210)	(131,020)
Controllable Expenditure	89,770	92,150	94,770
Non-Controllable Expenditure			
Employee Expenses	1,700	1,600	1,500
Supplies & Services			
Communications & Computing	6,770	6,830	6,890
Support Services			
Property Management	20,230	20,620	21,020
Support Services	10,600	10,850	11,080
Total Expenditure	39,300	39,900	40,490
Total Income	(128,950)	(131,930)	(135,150)
Non-Controllable Expenditure	(89,650)	(92,030)	(94,660)
Human Resources Net Expenditure	120	120	110

## **Corporate Improvement Portfolio Corporate Management Bob Kean**

## D

DESCRIPTION
The Corporate Management budget primarily comprises of costs in respect of statutory internated and corporate bank charges.
EMPLOYEES (FTE = Full Time Equivalents)
Not applicable

## COST CENTRES INCLUDED IN THIS BUDGET PAGE

0044 Corporate Management

## **Corporate Management**

Во	Bob Kean		Indicative	
	Original 2016-2017 £	Original 2017-2018 £	Original 2018-2019 £	
Controllable Expenditure	~	~	~	
Supplies & Services				
Equipment, Furniture & Materials	1,110	1,120	1,130	
Audit Fees	52,830	53,360	53,890	
Bank Charges	30,400	30,700	31,010	
Professional Fees	7,690	7,770	7,850	
Total Expenditure	92,030	92,950	93,880	
Total Income	(33,840)	(34,860)	(35,910)	
Controllable Expenditure	58,190	58,090	57,970	
Non-Controllable Expenditure				
Support Services				
Support Services	63,660	65,050	66,240	
Total Expenditure	63,660	65,050	66,240	
Non-Controllable Expenditure	63,660	65,050	66,240	
Corporate Management Net Expenditure	121,850	123,140	124,210	

# Corporate Improvement Portfolio Non-Distributed Costs Bob Kean

## **DESCRIPTION**

	This budget provides for those costs which cannot be attributed to a particular service, specifically past service costs for retired employees.
EMF	PLOYEES (FTE = Full Time Equivalents)
	Not applicable
cos	ST CENTRES INCLUDED IN THIS BUDGET PAGE
	0049 Non-Distributed Costs

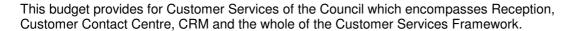
## **Non-Distributed Costs**

	Bob Kean		Indicative	
		Original 2016-2017 £	Original 2017-2018 £	Original 2018-2019 £
Controllable Expenditure		-	-	~
Employee Expenses		320,000	329,600	339,500
Total Expenditure		320,000	329,600	339,500
Total Income		(40,000)	(40,000)	(40,000)
Controllable Expenditure		280,000	289,600	299,500
Non-Controllable Expenditure				
Support Services				
Support Services		65,090	66,510	67,730
Total Expenditure		65,090	66,510	67,730
Non-Controllable Expenditure		65,090	66,510	67,730
Non-Distributed Costs Net Expenditure		345,090	356,110	367,230

## **Customer Services**

## **Mike Edmonds**

## **DESCRIPTION**



## **EMPLOYEES (FTE = Full Time Equivalents)**

FTE Description

8.6 Customer Services

## **COST CENTRES INCLUDED IN THIS BUDGET PAGE**

0064 Customer Services

## **Customer Services**

	Mike Edmonds	Indic	ative
	Original 2016-2017 £	Original 2017-2018 £	Original 2018-2019 £
Controllable Expenditure			
Employee Expenses	205,900	212,110	218,420
Premises Related Expenditure			
Repairs & Mainenance - Buildings	1,610	1,630	1,650
Supplies & Services			
Equipment, Furniture & Materials	58,470	59,060	59,650
Clothes, Uniforms & Laundry	790	800	810
Communications & Computing	3,350	3,370	3,400
Grants & Subscriptions	-	10	10
Printing, Stationery & General Expenses	2,920	2,940	2,970
Bank Charges	470	480	490
Security Services	-	10	10
Sub-Contractors	310	310	310
Miscellaneous Expenses	60	60	60
Total Expenditure	273,880	280,780	287,780
Total Income	(79,230)	(81,610)	(84,060)
Controllable Expenditure	194,650	199,170	203,720
Non-Controllable Expenditure	<del></del>		
Employee Expenses	2,410	2,270	2,140
Supplies & Services			
Communications & Computing	11,770	11,900	12,010
Support Services			
Property Management	13,790	14,050	14,330
Strategic Management	310	320	330
Support Services	10,500	10,720	10,930
Total Expenditure	38,780	39,260	39,740
Total Income	(233,430)	(238,430)	(243,460)
Non-Controllable Expenditure	(194,650)	(199,170)	(203,720)
Customer Services Net Expenditure	0	0	0
•			

## **Corporate Services**

#### **Michael Tichford**

## **DESCRIPTION**

The Corporate Support Team provide wide ranging administrative support to all Council departments - including mail and regulatory services such as street naming and numbering and processes payments received by the Council (e.g. cash, cheques, Postal Orders and BACS payments), daily banking reconciliation, booking Council rooms and civic facilities and corporate archiving.

## **EMPLOYEES (FTE = Full Time Equivalents)**

FTE Description

4.2 Corporate Support

## **COST CENTRES INCLUDED IN THIS BUDGET PAGE**

0087 Corporate Support 0112 Post & Postages Holding A/c

## **Corporate Services**

	Michael Tichford		Indicative	
		Original 2016-2017 £	Original 2017-2018 £	Original 2018-2019 £
Controllable Expenditure				
Employee Expenses		104,430	108,180	112,260
Supplies & Services				
Equipment, Furniture & Materials		11,830	11,950	12,070
Communications & Computing		63,900	64,540	65,190
Printing, Stationery & General Expenses		8,240	8,290	8,370
Miscellaneous Expenses		2,300	2,320	2,340
Total Expenditure		190,700	195,280	200,230
Total Income		(33,470)	(34,480)	(35,530)
Controllable Expenditure		157,230	160,800	164,700
Non-Controllable Expenditure				
Employee Expenses		1,190	1,120	1,060
Supplies & Services				
Communications & Computing		8,520	8,610	8,690
Support Services				
Property Management		13,360	13,610	13,880
Strategic Management		31,660	32,540	33,500
Support Services		6,190	6,320	6,440
Total Expenditure		60,920	62,200	63,570
Total Income		(218,150)	(223,000)	(228,270)
Non-Controllable Expenditure		(157,230)	(160,800)	(164,700)
Corporate Services Net Expenditure		0	0	0

## **Excluded Items**

#### **Bob Kean**

## **DESCRIPTION**

This budget covers miscellaneous costs which are not attributable to a particular service.

## **EMPLOYEES (FTE = Full Time Equivalents)**

FTE Description

Not applicable

## **COST CENTRES INCLUDED IN THIS BUDGET PAGE**

0097 Union Executive Duties 0098 Bad Debt Provision 0110 DC Recharge to Housing 0111 Income – To CDC (Used for HRA Income) 0119 Internal Leasing 0151 Budget Balances

## **Excluded Items**

	Bob Kean		Indicative	
		Original 2016-2017 £	Original 2017-2018 £	Original 2018-2019 £
Controllable Expenditure		-		
Supplies & Services				
Contributions to Provisions		95,480	95,480	95,480
Total Expenditure		95,480	95,480	95,480
Total Income		(841,220)	(863,410)	(886,230)
Controllable Expenditure		(745,740)	(767,930)	(790,750)
Non-Controllable Expenditure				
Supplies & Services				
Communications & Computing		22,210	22,460	22,660
Support Services				
Property Management		2,380	2,430	2,470
Support Services		9,120	9,330	9,520
Central Expenses		643,200	657,170	671,390
Depreciation & Impairment Losses		56,980	56,980	56,980
Total Expenditure		733,890	748,370	763,020
Total Income		(377,360)	(382,870)	(388,280)
Non-Controllable Expenditure		356,530	365,500	374,740
<b>Excluded Items Net Expenditure</b>		(389,210)	(402,430)	(416,010)

## **Communications**

#### **Steve Shilvock**

#### **DESCRIPTION**

PR and Marketing is primarily concerned with Communications both internally amongst Council staff and externally with its customers.

It also promotes the Council and its good practices with the outside world.

Services include updating the Council's own Intranet and its external Internet site, managing Freedom of Information request from external sources and ensuring that the Council complies with the Data Protection Act legislation.

## **EMPLOYEES (FTE = Full Time Equivalents)**

FTE Description

5.2 PR & Marketing

## **COST CENTRES INCLUDED IN THIS BUDGET PAGE**

0012 Data Protection Act 0108 Corporate Publicity 0130 Internet System 0903 PR & Marketing

## Communications

	Steve Shilvock		Indica	ntivo
	:	Original 2016-2017 £	Original 2017-2018 £	Original 2018-2019 £
Controllable Expenditure				
Employee Expenses		178,230	183,100	188,090
Transport Related Expenditure		2,860	2,910	2,950
Supplies & Services				
Equipment, Furniture & Materials		11,300	11,420	11,530
Clothes, Uniforms & Laundry		270	270	270
Communications & Computing		3,270	3,310	3,350
Expenses		1,530	1,550	1,570
Grants & Subscriptions		500	510	520
Printing, Stationery & General Expenses		1,760	1,770	1,780
Advertising/Promotions/Marketing		4,450	4,500	4,550
Hospitality		290	290	290
Professional Fees		4,010	4,050	4,090
Sub-Contractors		750	760	770
Miscellaneous Expenses	_	310	310	310
Total Expenditure	_	209,530	214,750	220,070
Total Income		(3,340)	(3,440)	(3,540)
Controllable Expenditure	_	206,190	211,310	216,530
Non-Controllable Expenditure				
Employee Expenses		1,760	1,660	1,560
Supplies & Services				
Communications & Computing		12,150	12,280	12,390
Support Services				
Property Management		8,400	8,560	8,730
Strategic Management		150	150	150
Support Services		88,810	90,900	93,010
Departmental		6,310	6,490	6,680
Total Expenditure		117,580	120,040	122,520
Total Income	_	(323,770)	(331,350)	(339,050)
Non-Controllable Expenditure	_	(206,190)	(211,310)	(216,530)
Communications Net Expenditure	=	0	0	0
	<del>-</del>			

## **Policy & Performance**

## **Judith Aupers**

#### **DESCRIPTION**

The Policy budget includes the Strategic Development of policy across the District in line with national and local priorities.

The Performance management function ensures that the targets and priorities contained in the Corporate Plan and other strategic policies are monitored and achieved.

Corporate Consultation budget is concerned with involving the Community with the work of the Council, gathering their opinions and involving them with the running and development of the District.

## **EMPLOYEES (FTE = Full Time Equivalents)**

FTE Description

5.0 Performance Management

## **COST CENTRES INCLUDED IN THIS BUDGET PAGE**

0004 Performance Management

0118 Corporate Consultation

0132 Corporate Policy Planning & Review

## **Policy & Performance**

	Judith Aupers	Indicative	
	Original 2016-2017 £	Original 2017-2018 £	Original 2018-2019 £
Controllable Expenditure	_	-	_
Employee Expenses	203,420	209,620	215,110
Transport Related Expenditure	1,240	1,250	1,260
Supplies & Services			
Equipment, Furniture & Materials	7,410	7,430	7,510
Communications & Computing	580	580	580
Expenses	3,760	3,760	3,800
Printing, Stationery & General Expenses	3,520	3,550	3,580
Advertising/Promotions/Marketing	12,260	12,380	12,500
Professional Fees	1,110	1,110	1,120
Miscellaneous Expenses	-	110	110
Total Expenditure	233,300	239,790	245,570
Controllable Expenditure	233,300	239,790	245,570
Non-Controllable Expenditure			
Employee Expenses	1,420	1,340	1,260
Supplies & Services			
Communications & Computing	16,170	16,340	16,480
Support Services			
Property Management	6,680	6,800	6,930
Strategic Management	116,200	119,250	122,010
Support Services	286,020	293,510	300,460
Departmental	83,670	86,370	89,350
Total Expenditure	510,160	523,610	536,490
Total Income	(253,260)	(260,310)	(266,630)
Non-Controllable Expenditure	256,900	263,300	269,860
Policy & Performance Net Expenditure	490,200	503,090	515,430

## **Local Taxation**

#### **Bob Kean**

#### **DESCRIPTION**

These services form part of the Revenues and Benefits shared service led by Cannock Chase Council.

The Local Taxation & Benefits Manager has overall responsibility for the principal functions and day to day operations of the shared service.

Key responsibilities include:

- Billina
- Monitoring of the tax and property base to identify chargeable property and thereby maximise income
- Discounts, reliefs, exemptions and reductions
- Reminders and other payment warning methods
- Negotiation of repayment plans for arrears
- Recovery and enforcement actions
- Advice and guidance to customers on all of the above

#### **EMPLOYEES (FTE = Full Time Equivalents)**

FTE Description

25.0 Council Tax/Business rates Admin10.1 Revenues Misc Admin1.0 Local Taxation Manager39.1 Housing Benefits7.3 Welfare Benefits/Fairer Charging

## **COST CENTRES INCLUDED IN THIS BUDGET PAGE**

0037 Housing Benefits
0134 Council Tax Administration
0136 Revenues Misc Admin
0137 Local Taxation and Benefits Manager
0159 Welfare Benefits/Fairer Charging

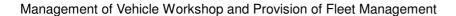
## **Local Taxation**

	<b>Bob Kean</b>		Indica	tivo
		Original 2016-2017 £	Original 2017-2018 £	Original 2018-2019 £
Controllable Expenditure		_	_	_
Employee Expenses		2,415,220	2,478,950	2,549,450
Transport Related Expenditure		44,760	45,100	45,550
Supplies & Services		,	,	10,000
Equipment, Furniture & Materials		70,080	70,780	71,490
Clothes, Uniforms & Laundry		2,050	2,070	2,090
Communications & Computing		95,330	96,210	97,170
Expenses		6,690	6,760	6,830
Grants & Subscriptions		12,290	12,420	12,550
Printing, Stationery & General Expenses		60,760	61,360	61,980
Advertising/Promotions/Marketing		6,570	6,640	6,710
Audit Fees		23,270	23,500	23,730
Bank Charges		1,610	1,630	1,650
Hospitality		30	30	30
Legal Costs		14,250	14,390	14,530
Other Fees		(71,700)	(129,490)	(130,790)
Professional Fees		63,720	64,360	65,000
Security Services		12,690	12,820	12,950
Sub-Contractors		68,170	68,860	69,550
Training Expenses		3,290	3,330	3,330
Miscellaneous Expenses		31,680	31,880	32,210
Capital Financing Costs		6,580	6,580	6,580
Capital I mancing Costs		6,580	6,580	6,580
Total Expanditura				
Total Expenditure		2,867,340	2,878,180	2,952,590
Total Income		(2,377,680)	(2,366,610)	(2,362,730)
Controllable Expenditure		489,660	511,570	589,860
Non-Controllable Expenditure				
Employee Expenses		14,670	13,880	13,040
Supplies & Services				
Communications & Computing		359,420	363,310	366,530
Support Services				
Property Management		57,170	58,290	59,430
Strategic Management		47,840	49,180	50,640
Support Services		104,200	106,560	108,840
Central Expenses		6,980	7,080	7,180
Departmental		447,930	463,120	478,060
Total Expenditure		1,038,210	1,061,420	1,083,720
Total Income		(445,340)	(460,470)	(475,390)
Non-Controllable Expenditure		592,870	600,950	608,330
Local Taxation Net Expenditure		1,082,530	1,112,520	1,198,190

## Corporate Improvement Portfolio Vehicles

## **Nirmal Samrai**

## **DESCRIPTION**



## **EMPLOYEES (FTE = Full Time Equivalents)**

FTE Description

3.2 Vehicle Workshop

## COST CENTRES INCLUDED IN THIS BUDGET PAGE

0403 Vehicle Workshop 0404 Fleet Management

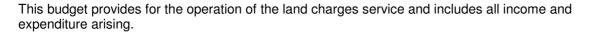
## **Vehicles**

	Nirmal Samrai		Indica	tive
		Original 2016-2017 £	Original 2017-2018 £	Original 2018-2019 £
Controllable Expenditure				
Employee Expenses		120,370	123,530	126,790
Premises Related Expenditure				
Repairs & Mainenance - Buildings		4,500	4,550	4,600
Cleaning & Domestic Supplies		640	650	660
Transport Related Expenditure		14,450	14,590	14,890
Supplies & Services				
Equipment, Furniture & Materials		20,270	20,540	20,750
Clothes, Uniforms & Laundry		90	90	90
Communications & Computing		180	180	180
Printing, Stationery & General Expenses		630	630	630
Other Fees		-	(37,000)	(37,000)
Training Expenses		20,490	20,880	20,880
Miscellaneous Expenses		1,610	1,630	1,650
Third Party Payments		560	570	580
Total Expenditure		183,790	150,840	154,700
Total Income		(180,490)	(187,890)	(192,490)
Controllable Expenditure	•	3,300	(37,050)	(37,790)
Non-Controllable Expenditure	•			
Employee Expenses		910	860	800
Transport Related Expenditure		22,880	21,580	20,260
Supplies & Services				
Communications & Computing		990	1,000	1,010
Support Services			,,,,,,	1,010
Property Management		25,020	24,940	24,820
Support Services		15,620	16,090	16,530
Central Expenses		8,440	8,560	8,680
Departmental		5,040	5,180	5,330
Total Expenditure	•	78,900	78,210	77,430
Non-Controllable Expenditure	-	78,900	78,210	77,430
Vehicles Net Expenditure	:	82,200	41,160	39,640
1	:	,		

#### **Land Charges**

#### **Michael Tichford**





#### **EMPLOYEES (FTE = Full Time Equivalents)**

FTE Description

1.0 Land Charges

#### COST CENTRES INCLUDED IN THIS BUDGET PAGE

0932 Land Charges - Local Searches

## **Land Charges**

	Michael Tichford		Indicative	
	2016	ginal 5-2017 £	Original 2017-2018 £	Original 2018-2019 £
Controllable Expenditure		~	~	~
Employee Expenses		26,230	26,890	27,590
Supplies & Services				
Equipment, Furniture & Materials		7,870	7,950	8,030
Printing, Stationery & General Expenses		2,840	2,880	2,920
Advertising/Promotions/Marketing		580	590	600
Other Fees		27,830	28,110	28,390
Professional Fees		1,080	1,090	1,100
Total Expenditure		66,430	67,510	68,630
Total Income	(	66,430)	(67,510)	(68,630)
Controllable Expenditure		0	0	0
Non-Controllable Expenditure				
Employee Expenses		310	290	280
Supplies & Services				
Communications & Computing		2,850	2,880	2,900
Support Services		,	•	,
Property Management		1,720	1,750	1,780
Strategic Management		3,060	3,140	3,230
Support Services		11,640	11,880	12,010
Central Expenses		2,570	2,610	2,650
Departmental		19,730	20,300	20,750
Total Expenditure		41,880	42,850	43,600
Non-Controllable Expenditure		41,880	42,850	43,600
Land Charges Net Expenditure		41,880	42,850	43,600

#### **Audit**

#### **Judith Aupers**

#### **DESCRIPTION**

This budget encompasses the cost to the authority of the Internal Audit function.

The objective of the Internal Audit function is to give assurance to the Council on the adequacy of its governance arrangements. Internal Audit conducts an independent appraisal of all the Council's activities, financial and otherwise. It provides a service to the whole of the Council and all levels of management. The Internal Audit function operates in accordance with the Public Sector Internal Audit Standards. The function is managed by Cannock Chase District Council as lead authority under a shared service arrangement with Stafford Borough Council. The expenditure includes the total operational costs of the service, with Stafford Borough Council's contribution shown under income.

#### **EMPLOYEES (FTE = Full Time Equivalents)**

FTE Description

6.8 Internal Audit

#### **COST CENTRES INCLUDED IN THIS BUDGET PAGE**

0020 Audit

#### **Audit**

	Judith Aupers		Indica	tive
		Original 2016-2017 £	Original 2017-2018 £	Original 2018-2019 £
Controllable Expenditure				
Employee Expenses		286,940	294,290	301,820
Transport Related Expenditure		7,660	7,730	7,800
Supplies & Services				
Equipment, Furniture & Materials		1,880	1,900	1,920
Communications & Computing		180	180	180
Expenses		40	40	40
Grants & Subscriptions		2,980	3,010	3,040
Printing, Stationery & General Expenses		2,140	2,170	2,190
Professional Fees	<u>-</u>	23,380	23,610	23,850
Total Expenditure	<u>-</u>	325,200	332,930	340,840
Total Income	-	(128,980)	(131,600)	(134,800)
Controllable Expenditure	-	196,220	201,330	206,040
Non-Controllable Expenditure	_	_		
Employee Expenses		980	920	870
Supplies & Services				
Communications & Computing		2,500	2,520	2,540
Support Services				
Property Management		6,680	6,800	6,930
Support Services		24,090	24,630	25,180
Total Expenditure		34,250	34,870	35,520
Total Income	- -	(230,470)	(236,200)	(241,560)
Non-Controllable Expenditure	-	(196,220)	(201,330)	(206,040)
Audit Net Expenditure	= _	0	0	0

#### **Risk and Resilience**

#### **Judith Aupers**

#### **DESCRIPTION**

This budget encompasses the cost to the authority of the risk and resilience function.

The function is managed by Cannock Chase District Council (CCDC) as lead authority under a shared service arrangement between CCDC and Stafford Borough Council. The expenditure includes the total operational costs of the service, with Stafford Borough Council's contribution between shown under income.

The principal functions covered are:

- Insurance Underwriting
- Insurance Claims Handling
- Risk Management
- Civil Contingencies
- Corporate Health and Safety (CCDC only)

#### **EMPLOYEES (FTE = Full Time Equivalents)**

FTE Description

- 1.0 Civil Contingencies
- 1.0 Insurance / Risk Management
- 1.0 Corporate Health & Safety
- 1.5 Risk and Resilience Management

#### **COST CENTRES INCLUDED IN THIS BUDGET PAGE**

0016 Insurance

0057 Civil Contingencies

0065 Corporate Health & Safety

0138 Risk & Resilience Management

9501 Insurance Premiums

## **Risk and Resilience**

	Judith Aupers		Indic	ative
	Orig 2016- £	2017	Original 2017-2018 £	Original 2018-2019 £
Controllable Expenditure	_		_	_
Employee Expenses	17	2,700	179,020	185,910
Premises Related Expenditure				
Repairs & Mainenance - Buildings		140	140	140
Transport Related Expenditure		3,060	3,090	3,120
Supplies & Services				
Equipment, Furniture & Materials		6,070	4,920	4,790
Clothes, Uniforms & Laundry		120	120	120
Communications & Computing		7,260	6,300	6,360
Expenses		130	130	130
Contributions to Provisions		0,000	50,000	50,000
Printing, Stationery & General Expenses		2,080	2,100	2,120
Advertising/Promotions/Marketing		2,300	2,320	-
Hospitality		100	100	100
Insurances		4,020	610,200	616,270
Professional Fees	6	5,500	66,030	66,690
Training Expenses		600	610	610
Miscellaneous Expenses		4,660	4,710	4,750
Total Expenditure	91	8,740	929,790	941,110
Total Income	(74	0,330)	(757,220)	(773,520)
Controllable Expenditure	17	8,410	172,570	167,590
Non-Controllable Expenditure				
Employee Expenses		840	800	750
Supplies & Services				
Communications & Computing		3,590	3,630	3,670
Support Services				
Property Management		8,070	8,200	8,330
Support Services	7	0,240	72,290	74,350
Total Expenditure	8	2,740	84,920	87,100
Total Income	(26	1,150)	(257,490)	(254,690)
Non-Controllable Expenditure	(17	8,410)	(172,570)	(167,590)
Risk and Resilience Net Expenditure		0	0	0

## **Crime & Partnerships Portfolio**

## **Summary**

			Indica	dicative	
	Page No	Original 2016-2017 £	Original 2017-2018 £	Original 2018-2019 £	
Partnerships	CR 02 - CR 03	179,140	184,590	189,010	
Controllable Expenditure		179,140	184,590	189,010	
Partnerships	CR 02 - CR 03	109,620	111,980	114,250	
Non-Controllable Expenditure		109,620	111,980	114,250	
		288,760	296,570	303,260	

## **Crime & Partnerships Portfolio**

#### **Partnerships**

#### Steve Shilvock

#### **DESCRIPTION**

The Partnerships Team has developed a Community Safety Plan to address the safety needs and priorities of the District. The services below are used to implement the Plan the main aims of which are as follows:

"Lead the delivery of the Community Safety Outcomes" firstly by increasing assurances within the community, secondly by improving the living environment and thirdly by reducing offending.

"Work with Partners" to improve health and increase economic opportunity across the District.

The Health and Wellbeing and Economic Development and Planning portfolio delivery plans include the Councils planned contributions to the LSP's Health and Wellbeing and Economic Opportunity priorities.

#### **EMPLOYEES (FTE = Full Time Equivalents)**

FTE Description

- 3.0 Partnership Development Unit
- 1.0 LSP Manager
- 0.2 Domestic Violence Co-Located Team

#### **COST CENTRES INCLUDED IN THIS BUDGET PAGE**

0124 Partnership Development Unit

0126 LSP Manager

0149 Crime Prevention

1351 Safer Communities

1356 Domestic Violence - Co-Located Team

## **Crime & Partnerships Portfolio**

## **Partnerships**

01	OI: :1 1-	
Steve	Shilvock	

Steve Shilvock Indicative	Indicative	
Original Original Original	original 18-2019 £	
Controllable Expenditure		
Employee Expenses 148,480 153,430	157,380	
Premises Related Expenditure		
Energy Costs 4,100 4,180	4,220	
Rents 13,000 13,260	13,530	
Rates 970 990	1,010	
Water Services 820 840	860	
Cleaning & Domestic Supplies 910 920	930	
Transport Related Expenditure 2,310 2,330	2,350	
Supplies & Services		
Equipment, Furniture & Materials 2,240 2,260	2,280	
Communications & Computing 2,050 2,070	2,090	
Hospitality 510 520	530	
Security Services 610 620	630	
Miscellaneous Expenses 3,140 3,170	3,200	
Total Expenditure 179,140 184,590	189,010	
Controllable Expenditure 179,140 184,590	189,010	
Non-Controllable Expenditure		
Employee Expenses 1,470 1,390	1,300	
Supplies & Services		
Communications & Computing 4,970 5,010	5,050	
Support Services		
Property Management 13,130 13,370	13,630	
Strategic Management 8,830 9,050	9,250	
Support Services 134,730 138,000	141,210	
Central Expenses 6,240 6,340	6,440	
Departmental 3,620 3,700	3,780	
Total Expenditure 172,990 176,860	180,660	
Total Income (63,370) (64,880)	(66,410)	
	114,250	
Non-Controllable Expenditure 109,620 111,980	117,230	

## Summary

			Indica	ntive
	Page No	Original 2016-2017 £	Original 2017-2018 £	Original 2018-2019 £
D 1 00 0	1 D 00 1 D 00	_	~	_
Parks & Open Spaces	LR 02 - LR 03	1,168,910	1,199,500	1,225,870
Stadium	LR 04 - LR 05	68,340	68,340	68,720
Cemeteries	LR 06 - LR 07	13,140	12,300	11,360
Contract Monitoring	LR 08 - LR 09	152,980	159,070	163,990
Leisure Management Contract	LR 10 - LR 11	1,705,030	1,738,220	1,843,910
Leisure, Planning & Marketing	LR 12 - LR 13	98,250	101,910	105,590
Civic Ballroom	LR 14 - LR 15	(12,990)	(13,110)	(13,380)
Controllable Expenditure		3,193,660	3,266,230	3,406,060
Parks & Open Spaces	LR 02 - LR 03	217,310	223,530	228,750
Cemeteries	LR 06 - LR 07	132,040	135,170	138,140
Contract Monitoring	LR 08 - LR 09	(152,980)	(159,070)	(163,990)
Leisure Management Contract	LR 10 - LR 11	760,140	762,300	764,470
Leisure, Planning & Marketing	LR 12 - LR 13	(96,100)	(99,740)	(103,400)
Civic Ballroom	LR 14 - LR 15	63,430	64,640	65,910
Non-Controllable Expenditure		923,840	926,830	929,880
		4,117,500	4,193,060	4,335,940

#### Parks & Open Spaces

#### Mike Edmonds

#### **DESCRIPTION**

Provision and Management of Parks and Open Spaces within the District

#### **EMPLOYEES (FTE = Full Time Equivalents)**

FTE Description

- 2.8 Public Open Spaces Admin
- 3.0 HLF Stage 2
- 1.0 Public and Open Spaces Manager

#### **COST CENTRES INCLUDED IN THIS BUDGET PAGE**

- 0391 Public Opens Spaces Admin
- 0420 Public and Open Spaces Manager
- 0628 Parks and Open Spaces
- 0732 Cannock Parks
- 0733 Hednesford Parks
- 0734 Rugeley Parks
- 0740 Shoal Hill Common
- 0751 Norton Canes Community Centre
- 0754 Land Restoration Trust Keys Park
- 0763 HLF Stage 2 Hednesford Park
- 0771 Tree Maintenance

## Parks & Open Spaces

	Mike Edmonds	<b>;</b>	Indica	ntivo
		Original 2016-2017	Original 2017-2018	Original 2018-2019
Controllable Expenditure		£	£	£
Employee Expenses		259,460	264,620	267,450
		200,400	204,020	201,400
Premises Related Expenditure		11 070	11 000	10 110
Repairs & Mainenance - Buildings		11,870 750,850	11,990 769 710	12,110 785 700
Repairs & Mainenance - Grounds		,	768,710 7,190	785,700 7 200
Energy Costs		7,050	2,670	7,300
Rents Rates		2,620		2,720
		7,690	7,850	8,020
Water Services		970 250	990 350	1,010 350
Cleaning & Domestic Supplies		350		
Transport Related Expenditure		10,520	10,540	10,670
Supplies & Services				
Equipment, Furniture & Materials		23,330	23,870	24,880
Clothes, Uniforms & Laundry		2,430	2,430	2,450
Communications & Computing		3,870	3,900	3,930
Grants & Subscriptions		2,070	2,090	2,110
Miscellaneous Expenses		2,440	2,440	4,050
Contributions to Provisions		42,340	47,540	47,570
Printing, Stationery & General Expenses		2,650	2,660	1,700
Advertising/Promotions/Marketing		6,650	7,900	6,650
Floral Work		15,180	15,330	15,480
Hospitality		930	940	950
Licenses		210	210	210
Other Fees		6,810	6,880	6,950
Professional Fees		3,000	-	-
Refuse Disposal/Collection		9,810	9,900	10,000
Miscellaneous Expenses		2,450	2,450	2,480
Third Party Payments		155,770	159,450	163,130
Total Expenditure	•	1,331,320	1,362,900	1,387,870
Total Income		(162,410)	(163,400)	(162,000)
Controllable Expenditure		1,168,910	1,199,500	1,225,870
Non-Controllable Expenditure	•			
Employee Expenses		1,720	1,640	1,530
Premises Related Expenditure				
Premises Insurance		450	420	400
Supplies & Services			0	
Communications & Computing		8,580	8,660	8,740
Support Services		0,000	0,000	0,7 10
Property Management		18,110	18,490	18,880
Strategic Management		770	790	810
Support Services		22,340	22,830	23,320
Central Expenses		20,910	21,210	21,510
Departmental		311,850	321,300	329,820
·		21,700	21,700	21,700
Depreciation & Impairment Losses				
Total Income	:	406,430	(103.510)	426,710
Total Income		(189,120)	(193,510)	(197,960)
Non-Controllable Expenditure	:	217,310	223,530	228,750
Parks & Open Spaces Net Expenditure		1,386,220	1,423,030	1,454,620

## Culture and Sport Portfolio Stadium

#### **Mike Edmonds**

#### **DESCRIPTION**

This budget is to maintain the former Stadium site.

#### **EMPLOYEES (FTE = Full Time Equivalents)**

FTE Description

Not Applicable

#### COST CENTRES INCLUDED IN THIS BUDGET PAGE

0762 Stadium

#### Stadium

	Mike Edmonds	Indicative	
	Original 2016-2017 £	Original 2017-2018 £	Original 2018-2019 £
Controllable Expenditure			
Premises Related Expenditure Repairs & Mainenance - Grounds	30,000	30,000	30,000
Supplies & Services			
Other Fees	38,340	38,340	38,720
Total Expenditure	68,340	68,340	68,720
Controllable Expenditure	68,340	68,340	68,720
Stadium Net Expenditure	68,340	68,340	68,720

#### **Cemeteries**

#### **Mike Edmonds**

#### **DESCRIPTION**

Provision, Maintenance and Management of Cemeteries and Closed Church Yards and also covers the provision of Bereavement Services

#### **EMPLOYEES (FTE = Full Time Equivalents)**

FTE Description

4.0 Cemeteries

#### **COST CENTRES INCLUDED IN THIS BUDGET PAGE**

0406 Cemeteries 0407 Closed Cemeteries

0422 Provision for a New Cemetery

#### **Cemeteries**

	Mike Edmonds	Indica	ative
	Original 2016-2017	Original 2017-2018	Original 2018-2019
Controllable Expenditure	£	£	£
Employee Expenditure	91,140	93,780	96,470
Premises Related Expenditure	01,110	00,100	00,110
Repairs & Mainenance - Buildings	19,410	19,500	19,700
Repairs & Mainenance - Buildings  Repairs & Mainenance - Grounds	15,240	15,650	16,060
Energy Costs	3,570	3,640	3,640
Rates	8,450	8,620	8,790
Water Services	2,120	2,160	2,160
Cleaning & Domestic Supplies	700	710	720
Transport Related Expenditure	5,260	5,370	5,480
Supplies & Services	-,	-,-	- <b>,</b>
Equipment, Furniture & Materials	9,240	9,330	9,420
Clothes, Uniforms & Laundry	610	620	630
Communications & Computing	890	900	910
Printing, Stationery & General Expenses	560	570	580
Refuse Disposal/Collection	8,960	9,050	9,140
Training Expenses	100	100	100
Total Expenditure	166,250	170,000	173,800
Total Income	(153,110)	(157,700)	(162,440)
Controllable Expenditure	13,140	12,300	11,360
Non-Controllable Expenditure			
Employee Expenses	1,220	1,150	1,080
Premises Related Expenditure	,	,	,
Premises Insurance	180	170	160
Supplies & Services	100	170	100
Communications & Computing	1,500	1,520	1,530
Support Services	1,000	1,020	1,000
Property Management	1,080	1,110	1,140
Support Services	7,600	7,770	7,910
Central Expenses	6,610	6,710	6,810
Departmental	108,510	111,400	114,170
Depreciation & Impairment Losses	5,340	5,340	5,340
Total Expenditure	132,040	135,170	138,140
Non-Controllable Expenditure	132,040	135,170	138,140
Cemeteries Net Expenditure	145,180	147,470	149,500
•			

# Culture and Sport Portfolio Contract Monitoring Mike Edmonds

#### **DESCRIPTION**



#### **EMPLOYEES (FTE = Full Time Equivalents)**

FTE Description

4.0 Contract Monitoring

#### COST CENTRES INCLUDED IN THIS BUDGET PAGE

0418 Contract Monitoring

## **Contract Monitoring**

	Mike Edmonds	i	Indica	tive
		Original 2016-2017 £	Original 2017-2018 £	Original 2018-2019 £
Controllable Expenditure				
Employee Expenses		166,660	173,610	179,430
Premises Related Expenditure				
Repairs & Mainenance - Grounds		10,470	10,580	10,690
Transport Related Expenditure		12,730	12,930	13,130
Supplies & Services				
Equipment, Furniture & Materials		2,810	2,840	2,870
Clothes, Uniforms & Laundry		190	190	190
Communications & Computing		90	90	90
Printing, Stationery & General Expenses		20	20	20
Advertising/Promotions/Marketing	_	120	120	120
Total Expenditure	_	193,090	200,380	206,540
Total Income	-	(40,110)	(41,310)	(42,550)
Controllable Expenditure	-	152,980	159,070	163,990
Non-Controllable Expenditure	•			
Employee Expenses		1,140	1,070	1,010
Supplies & Services				
Communications & Computing		2,500	2,520	2,540
Support Services				
Property Management		3,680	3,750	3,830
Support Services		21,030	21,550	22,030
Departmental		38,780	39,750	40,770
Total Expenditure	- -	67,130	68,640	70,180
Total Income		(220,110)	(227,710)	(234,170)
Non-Controllable Expenditure	• -	(152,980)	(159,070)	(163,990)
Contract Monitoring Net Expenditure	=	0	0	0

#### **Leisure Management Contract**

#### **Mike Edmonds**

#### **DESCRIPTION**

These budgets pay for the contractual payments associated with the contract to run leisure services.

#### **EMPLOYEES (FTE = Full Time Equivalents)**

Not Applicable

#### **COST CENTRES INCLUDED IN THIS BUDGET PAGE**

- 0601 Sports Development
- 0636 Prince of Wales Theatre
- 0731 Leisure Planning & Marketing
- 0736 Arts and Creative Industries
- 0738 Cannock Golf Course
- 0739 Museum of Cannock Chase
- 0741 Chase Leisure Centre
- 0747 Rugeley Leisure Centre

## **Leisure Management Contract**

	Mike Edmonds		Indicative	
	Origina 2016-20 <sup>-</sup> £	•	Original 2018-2019 £	
Controllable Expenditure	2	~	2	
Premises Related Expenditure				
Repairs & Mainenance - Grounds	161,6	164,840	168,130	
Supplies & Services				
Professional Fees	1,705,0	1,736,650	1,840,690	
Total Expenditure	1,866,6	1,901,490	2,008,820	
Total Income	(161,6	(163,270)	(164,910)	
Controllable Expenditure	1,705,0	1,738,220	1,843,910	
Non-Controllable Expenditure				
Premises Related Expenditure				
Premises Insurance	7,7	7,310	6,870	
Support Services				
Central Expenses	13,9	14,130	14,320	
Departmental	70,2	72,650	75,070	
Depreciation & Impairment Losses	668,2	668,210	668,210	
Total Expenditure	760,1	40 762,300	764,470	
Non-Controllable Expenditure	760,1	40 762,300	764,470	
Leisure Management Contract Net Expend	ture 2,465,1	70 2,500,520	2,608,380	

## Culture and Sport Portfolio Leisure, Planning & Marketing

#### **Mike Edmonds**

#### **DESCRIPTION**

The Head of Commissioning overseas the delivery of the Leisure and Culture Contract on behalf of the Council, manages other leisure related capital schemes and projects and is the designated lead for safeguarding children.

#### **EMPLOYEES (FTE = Full Time Equivalents)**

FTE Description

1.0 Head of Commissioning

#### **COST CENTRES INCLUDED IN THIS BUDGET PAGE**

0604 Childrens Fund 0701 Head of Commissioning

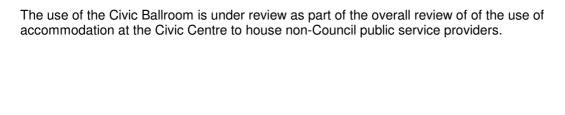
## Leisure, Planning & Marketing

	Mike Edmonds	Indicative		
	Original 2016-2017 £	Original 2017-2018 £	Original 2018-2019 £	
Controllable Expenditure	_	_	_	
Employee Expenses	89,710	93,240	96,790	
Transport Related Expenditure	1,090	1,100	1,110	
Supplies & Services				
Equipment, Furniture & Materials	780	790	800	
Communications & Computing	140	140	140	
Printing, Stationery & General Expenses	590	600	610	
Professional Fees	3,790	3,870	3,950	
Miscellaneous Expenses	2,150	2,170	2,190	
Total Expenditure	98,250	101,910	105,590	
Controllable Expenditure	98,250	101,910	105,590	
Non-Controllable Expenditure				
Employee Expenses	280	270	250	
Supplies & Services				
Communications & Computing	2,550	2,570	2,590	
Support Services				
Property Management	3,250	3,310	3,380	
Strategic Management	24,560	25,270	25,890	
Support Services	1,030	1,050	1,070	
Total Expenditure	31,670	32,470	33,180	
Total Income	(127,770)	(132,210)	(136,580)	
Non-Controllable Expenditure	(96,100)	(99,740)	(103,400)	
Leisure, Planning & Marketing Net Expend	diture 2,150	2,170	2,190	

## Culture and Sport Portfolio Civic Ballroom

#### **Michael Tichford**

#### **DESCRIPTION**



#### **EMPLOYEES (FTE = Full Time Equivalents)**

Not Applicable

#### COST CENTRES INCLUDED IN THIS BUDGET PAGE

0737 Civic Ballroom

#### **Civic Ballroom**

	Michael Tichford		Indicative	
		Original 2016-2017 £	Original 2017-2018 £	Original 2018-2019 £
Controllable Expenditure				
Premises Related Expenditure				
Repairs & Mainenance - Buildings		580	590	600
Total Expenditure		580	590	600
Total Income		(13,570)	(13,700)	(13,980)
Controllable Expenditure		(12,990)	(13,110)	(13,380)
Non-Controllable Expenditure		_		
Support Services				
Property Management		62,330	63,520	64,770
Central Expenses		1,100	1,120	1,140
Total Expenditure		63,430	64,640	65,910
Non-Controllable Expenditure		63,430	64,640	65,910
Civic Ballroom Net Expenditure		50,440	51,530	52,530

## **Economic Development and Planning Portfolio**

## Summary

			Indicative	
	Page No	Original 2016-2017 £	Original 2017-2018 £	Original 2018-2019 £
Economic Development	EC 02 - EC 03	152,130	157,310	162,370
Management & Support	EC 04 - EC 05	395,300	406,910	417,260
Development Control	EC 06 - EC 07	21,350	(29,000)	(27,140)
Building Control	EC 08 - EC 09	108,700	110,210	112,130
Industrial Sites	EC 10 - EC 11	(96,350)	(96,100)	(95,970)
Christmas Illuminations	EC 12 - EC 13	34,290	34,630	34,960
Controllable Expenditure		615,420	583,960	603,610
Economic Development	EC 02 - EC 03	46,110	46,660	47,170
Management & Support	EC 04 - EC 05	(395,300)	(406,910)	(416,260)
Development Control	EC 06 - EC 07	458,590	470,380	479,860
Building Control	EC 08 - EC 09	51,070	51,840	52,540
Industrial Sites	EC 10 - EC 11	49,510	50,320	50,810
Christmas Illuminations	EC 12 - EC 13	4,770	4,880	5,010
Non-Controllable Expenditure		214,750	217,170	219,130
		830,170	801,130	822,740

## Economic Development and Planning Portfolio Economic Development

#### **Michael Tichford**

#### **DESCRIPTION**

The Councils Economic Development service aims to encourage and promote business investment and employment creation within the District.

The budget head enables the Economic Development Service to co-ordinate and implement a range of initiatives which are intended to secure investment in the District, create jobs, enable businesses to expand, strengthen the Districts town centres and exploit the locational advantages of the District.

Much of this agenda is now delivered through the Council's participation in the work of the Local Enterprise Partnerships which should support future investment in the District.

Tourism is involved with raising the profile of the District and promoting investment and employment in the District through encouraging both the local community and visitors to spend more leisure resources within the area.

#### **EMPLOYEES (FTE = Full Time Equivalents)**

FTE Description

3.5 Economic Development

#### **COST CENTRES INCLUDED IN THIS BUDGET PAGE**

0125 Bids Administration 0646 Tourism 0919 Economic Development 0972 Economic Development - Projects

## **Economic Development and Planning Portfolio**

## **Economic Development**

	Michael Tichfor	d	Indica	tive
		Original 2016-2017 £	Original 2017-2018 £	Original 2018-2019 £
Controllable Expenditure				·-
Employee Expenses		130,490	135,450	140,260
Transport Related Expenditure		5,910	5,970	6,030
Supplies & Services				
Equipment, Furniture & Materials		840	850	860
Communications & Computing		50	50	50
Expenses		210	210	210
Grants & Subscriptions		2,830	2,860	2,890
Printing, Stationery & General Expenses		130	130	130
Advertising/Promotions/Marketing		1,970	1,990	2,010
Hospitality		370	370	370
Other Fees		13,080	9,270	9,310
Training Expenses		2,140	2,160	2,160
Miscellaneous Expenses		3,460	3,500	3,540
Total Expenditure		161,480	162,810	167,820
Total Income	•	(9,350)	(5,500)	(5,450)
Controllable Expenditure		152,130	157,310	162,370
Non-Controllable Expenditure	•			
Employee Expenses		990	940	880
Supplies & Services				
Communications & Computing		5,160	5,210	5,260
Support Services		,	,	,
Property Management		7,540	7,690	7,840
Strategic Management		1,680	1,730	1,780
Support Services		9,800	10,030	10,240
Central Expenses		13,940	14,140	14,340
Departmental		162,470	167,440	172,230
Total Expenditure	•	201,580	207,180	212,570
Total Income		(155,470)	(160,520)	(165,400)
Non-Controllable Expenditure		46,110	46,660	47,170
<b>Economic Development Net Expenditure</b>	•	198,240	203,970	209,540
	•			

## Economic Development and Planning Portfolio Management & Support

#### **Michael Tichford**

#### **DESCRIPTION**

The Planning Policy Team is heavily involved in the production of the Cannock Chase Local Plan which will help shape the physical, economic, social and environmental characteristics of the District for the period 2006 to 2028.

The Head of Economic Development provides managerial support to the Planning, Building Control, Economic Development, Property Services and Corporate Support teams.

Funding is currently used to support the preparation costs of the Local Plan, a proportion of New Homes Bonus funding will also be used in the future.

Additionally, the service and its management are involved in the delivery of the "Community Infrastructure Levy" in the District.

#### **EMPLOYEES (FTE = Full Time Equivalents)**

FTE Description

4.7 Planning Policy Team1.0 Head of Economic Development

#### **COST CENTRES INCLUDED IN THIS BUDGET PAGE**

0900 Process Team (LPP) 0901 Planning Delivery 0974 Head of Economic Development

## **Economic Development and Planning Portfolio**

## Management & Support

	Michael Tichford	Indica	ative
	Original 2016-2017 £	Original 2017-2018 £	Original 2018-2019 £
Controllable Expenditure	~	~	~
Employee Expenses	348,890	360,160	369,150
Transport Related Expenditure	10,230	10,290	10,390
Supplies & Services			
Equipment, Furniture & Materials	5,390	5,450	5,510
Clothes, Uniforms & Laundry	200	200	200
Communications & Computing	420	420	420
Printing, Stationery & General Expenses	6,210	6,270	6,330
Hospitality	970	990	1,010
Other Fees	8,640	8,730	8,820
Professional Fees	102,800	102,830	103,860
Training Expenses	1,800	1,820	1,820
Transfer Payments			
Other Transfer Payments	9,750	9,750	9,750
Total Expenditure	495,300	506,910	517,260
Total Income	(100,000)	(100,000)	(100,000)
Controllable Expenditure	395,300	406,910	417,260
Non-Controllable Expenditure			
Employee Expenses	2,060	1,960	1,830
Supplies & Services			
Communications & Computing	6,460	6,520	6,570
Support Services			
Property Management	16,180	16,480	16,790
Strategic Management	24,560	25,270	25,890
Support Services	6,210	6,350	6,480
Departmental	129,000	132,480	135,660
Total Expenditure	184,470	189,060	193,220
Total Income	(579,770)	(595,970)	(609,480)
Non-Controllable Expenditure	(395,300)	(406,910)	(416,260)
Management & Support Net Expenditure	0	0	1,000

## Economic Development and Planning Portfolio Development Control

#### **Michael Tichford**

#### **DESCRIPTION**

This service and its management is responsible for providing advice on planning proposals, and the processing of planning applications and other related matters.

It is also responsible for the investigation of complaints regarding breaches of planning control and where necessary the taking of enforcement action on planning matters.

Additionally, the service and its management are involved in the preparatory work for the introduction of the "Community Infrastructure Levy" in the District.

#### **EMPLOYEES (FTE = Full Time Equivalents)**

FTE Description

1.0 DLC Manager

7.5 Development Control

#### **COST CENTRES INCLUDED IN THIS BUDGET PAGE**

0902 DLC Manager 0909 Development Control

## **Economic Development and Planning Portfolio**

## **Development Control**

	Michael Tichford	Indic	ative
	Original 2016-2017 £	Original 2017-2018 £	Original 2018-2019 £
Controllable Expenditure			
Employee Expenses	250,790	159,880	168,170
Transport Related Expenditure	5,650	5,710	5,770
Supplies & Services			
Equipment, Furniture & Materials	14,430	14,570	14,720
Communications & Computing	560	570	580
Printing, Stationery & General Expenses	6,100	6,170	6,240
Advertising/Promotions/Marketing	4,120		4,200
Professional Fees	7,910	7,990	8,070
Total Expenditure	289,560	199,050	207,750
Total Income	(268,210	(228,050)	(234,890)
Controllable Expenditure	21,350	(29,000)	(27,140)
Non-Controllable Expenditure			
Employee Expenses	2,130	2,010	1,890
Supplies & Services			
Communications & Computing	53,330	54,370	54,850
Support Services			
Property Management	18,340	18,730	19,120
Strategic Management	5,210	5,360	5,550
Support Services	22,500	23,080	23,570
Central Expenses	16,510	16,660	16,820
Departmental	340,570	350,170	358,060
Total Expenditure	458,590	470,380	479,860
Non-Controllable Expenditure	458,590	470,380	479,860
Development Control Net Expenditure	479,940	441,380	452,720

## Economic Development and Planning Portfolio Building Control

#### **Michael Tichford**

#### **DESCRIPTION**

This Building Control service is now managed by Cannock Chase District Council (CCDC), as lead authority under a shared service arrangement between CCDC and Stafford Borough Council.

The Building Control Unit is responsible for the enforcement of Building Regulations through a process of plan checking and site inspection. The unit is also responsible for addressing dangerous structures and control of demolition work.

#### **EMPLOYEES (FTE = Full Time Equivalents)**

FTE Description

12.9 Building Control

#### **COST CENTRES INCLUDED IN THIS BUDGET PAGE**

0907 Building Control

## **Economic Development and Planning Portfolio**

## **Building Control**

	Michael Tichford	Indica	tive
	Original 2016-2017 £	Original 2017-2018 £	Original 2018-2019 £
Controllable Expenditure			
Employee Expenses	484,870	498,830	512,740
Transport Related Expenditure	39,440	39,950	40,470
Supplies & Services			
Equipment, Furniture & Materials	5,470	5,530	5,590
Clothes, Uniforms & Laundry	680	690	700
Communications & Computing	11,690	11,800	11,910
Grants & Subscriptions	5,910	5,970	6,030
Contributions to Provisions	1,920	-	-
Printing, Stationery & General Expenses	5,100	5,150	5,200
Advertising/Promotions/Marketing	2,020	2,040	2,060
Professional Fees	28,280	28,560	28,850
Training Expenses	1,300	1,310	1,310
Total Expenditure	586,680	599,830	614,860
Total Income	(477,980)	(489,620)	(502,730)
Controllable Expenditure	108,700	110,210	112,130
Non-Controllable Expenditure			
Employee Expenses	1,620	1,530	1,430
Supplies & Services			
Communications & Computing	7,800	7,880	7,940
Support Services	·	•	·
Strategic Management	3,360	3,450	3,550
Support Services	19,210	19,630	20,000
Central Expenses	19,080	19,350	19,620
Total Expenditure	51,070	51,840	52,540
Non-Controllable Expenditure	51,070	51,840	52,540
Building Control Net Expenditure	159,770	162,050	164,670

## Economic Development and Planning Portfolio Industrial Sites

#### **Michael Tichford**

#### **DESCRIPTION**

This budget provides for the management and costs of administering the various Industrial Units in the ownership of the Council.

It also includes joint ownership schemes with the County Council where a Management Fee is charged (i.e. Delta Way Business Centre).

#### **EMPLOYEES (FTE = Full Time Equivalents)**

Not Applicable

#### COST CENTRES INCLUDED IN THIS BUDGET PAGE

0947 Industrial Sites

## **Economic Development and Planning Portfolio**

## **Industrial Sites**

	Michael Tichford	i	Indica	tive
		Original 2016-2017 £	Original 2017-2018 £	Original 2018-2019 £
Controllable Expenditure				
Premises Related Expenditure				
Repairs & Mainenance - Buildings		1,420	1,430	1,440
Repairs & Mainenance - Grounds		1,700	1,750	1,800
Rates		1,450	1,600	1,630
Supplies & Services				
Miscellaneous Expenses		4,070	4,110	4,150
Capital Financing Costs		1,610	1,610	1,610
Interest		1,610	1,610	1,610
Total Expenditure	_	10,250	10,500	10,630
Total Income	<del>-</del>	(106,600)	(106,600)	(106,600)
Controllable Expenditure	_	(96,350)	(96,100)	(95,970)
Non-Controllable Expenditure	_			
Support Services				
Property Management		5,110	5,240	5,360
Support Services		31,750	32,390	32,720
Central Expenses		2,570	2,610	2,650
Depreciation & Impairment Losses		10,080	10,080	10,080
Total Expenditure	_	49,510	50,320	50,810
Non-Controllable Expenditure	_	49,510	50,320	50,810
Industrial Sites Net Expenditure	=	(46,840)	(45,780)	(45,160)

## **Economic Development and Planning Portfolio Christmas Illuminations**

#### Nirmal Samrai

Provision of Christr	nas Illuminatior	s in line	with Council	<b>Agreed Policy</b>
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## **EMPLOYEES (FTE = Full Time Equivalents)**

Not Applicable

#### COST CENTRES INCLUDED IN THIS BUDGET PAGE

4629 Christmas Illuminations

## **Economic Development and Planning Portfolio**

## **Christmas Illuminations**

	Nirmal Samrai		Indica	ntive
		Original 2016-2017 £	Original 2017-2018 £	Original 2018-2019 £
Controllable Expenditure		~	~	~
Premises Related Expenditure				
Energy Costs		1,700	1,710	1,710
Supplies & Services				
Equipment, Furniture & Materials		32,590	32,920	33,250
Total Expenditure		34,290	34,630	34,960
Controllable Expenditure	_	34,290	34,630	34,960
Non-Controllable Expenditure	_			
Support Services				
Support Services		260	260	260
Central Expenses		730	740	750
Departmental	_	3,780	3,880	4,000
Total Expenditure	_ _	4,770	4,880	5,010
Non-Controllable Expenditure	<u>-</u>	4,770	4,880	5,010
Christmas Illuminations Net Expenditure	=	39,060	39,510	39,970

## **Summary**

			Indica	ntive
	Page No	Original 2016-2017 £	Original 2017-2018 £	Original 2018-2019 £
Waste & Recycling	EN 02 - EN 03	1,709,600	1,511,280	1,721,910
Regulatory Services	EN 04 - EN 05	604,610	618,110	631,920
Cleansing Services	EN 06 - EN 07	371,540	380,130	388,770
Drainage Services	EN 08 - EN 09	8,170	8,280	8,360
Street Cleansing	EN 10 - EN 11	-	-	-
Countryside Management	EN 12 - EN 13	174,530	181,930	187,950
Allotments	EN 14 - EN 15	(1,990)	(1,950)	(2,060)
Conservation Areas	EN 16 - EN 17	143,790	147,350	150,980
Public Clocks	EN 18 - EN 19	4,820	4,930	5,020
Off Street Parking	EN 20 - EN 21	(343,900)	(408,530)	(442,930)
Hawks Green Depot	EN 22 - EN 23	(5,140)	(6,740)	(8,440)
Licensing	EN 24 - EN 25	(108,340)	(112,980)	(115,310)
Grounds Maintenance	EN 26 - EN 27	-	-	-
Controllable Expenditure		2,557,690	2,321,810	2,526,170
Waste & Recycling	EN 02 - EN 03	411,140	410,440	410,000
Regulatory Services	EN 04 - EN 05	(6,890)	(7,350)	(8,000)
Cleansing Services	EN 06 - EN 07	48,220	49,510	50,870
Drainage Services	EN 08 - EN 09	8,280	8,510	8,750
Street Cleansing	EN 10 - EN 11	22,200	22,020	21,870
Countryside Management	EN 12 - EN 13	77,090	78,720	80,340
Allotments	EN 14 - EN 15	2,320	2,370	2,420
Conservation Areas	EN 16 - EN 17	(143,790)	(147,350)	(150,980)
Public Clocks	EN 18 - EN 19	12,390	12,660	12,890
Off Street Parking	EN 20 - EN 21	130,580	133,820	137,340
Hawks Green Depot	EN 22 - EN 23	5,140	6,740	8,440
Licensing	EN 24 - EN 25	91,040	92,830	94,560
Grounds Maintenance	EN 26 - EN 27	122,260	122,420	122,850
Non-Controllable Expenditure		779,980	785,340	791,350
		3,337,670	3,107,150	3,317,520

## **Environment Portfolio Waste & Recycling**

#### **Nirmal Samrai**

#### **DESCRIPTION**

Provision of Waste management to the District

#### **EMPLOYEES (FTE = Full Time Equivalents)**

5.7 Waste Management

#### COST CENTRES INCLUDED IN THIS BUDGET PAGE

0305 Waste Management0331 Garden Waste and Waste Recycling

0334 Refuse Collection - General

0426 District Roads

## Waste & Recycling

	Nirmal Samrai		Indica	ntive
		Original 2016-2017 £	Original 2017-2018 £	Original 2018-2019 £
Controllable Expenditure		_	_	_
Employee Expenses		233,320	238,800	244,480
Premises Related Expenditure				
Repairs & Mainenance - Buildings		570	580	590
Transport Related Expenditure		6,580	6,630	6,680
Supplies & Services				
Equipment, Furniture & Materials		243,260	144,700	146,150
Clothes, Uniforms & Laundry		230	230	230
Communications & Computing		1,660	1,680	1,700
Printing, Stationery & General Expenses		2,230	2,250	2,270
Advertising/Promotions/Marketing		9,110	9,200	9,290
Professional Fees		2,200	2,220	2,240
Miscellaneous Expenses		290	290	290
Third Party Payments		2,245,470	2,149,050	2,216,970
Total Expenditure		2,744,920	2,555,630	2,630,890
Total Income		(1,035,320)	(1,044,350)	(908,980)
Controllable Expenditure		1,709,600	1,511,280	1,721,910
Non-Controllable Expenditure				
Employee Expenses		9,250	8,730	8,190
Supplies & Services				
Communications & Computing		13,680	13,820	13,940
Support Services				
Property Management		20,780	20,710	20,590
Strategic Management		12,230	12,570	12,940
Support Services		41,510	42,390	43,520
Central Expenses		121,800	123,560	125,300
Departmental		112,540	116,670	121,420
Depreciation & Impairment Losses		331,560	331,560	331,560
Total Expenditure		663,350	670,010	677,460
Total Income		(252,210)	(259,570)	(267,460)
Non-Controllable Expenditure		411,140	410,440	410,000
Waste & Recycling Net Expenditure		2,120,740	1,921,720	2,131,910

#### **Regulatory Services**

#### Steve Shilvock

#### **DESCRIPTION**

The Head of Environmental Health is responsible for the Food & Safety, Licensing, Environmental Protection, Private Sector Housing and Partnership & Communications services.

The Head of EH also contains the training and IT equipment budgets for all of the Environmental Health Service.

The dog warden service provides for the collection, kennelling and, if appropriate, destruction of stray dogs, investigation and enforcement of dog fouling and organisation of dog related education initiatives.

Environmental Protection Service is responsible for the investigation and enforcement action in relation to statutory nuisance, the regulation of certain permitted industrial processes, the management of local air quality and the investigation and remediation of contaminated land.

The provision of advice in relation to pollution related issues including pest and dog control issues.

The Environmental Protection Manager is responsible for the staff, budget, resources and equipment within the Environmental Protection, Dog Warden and Pest Control Services.

#### **EMPLOYEES (FTE = Full Time Equivalents)**

FTE Description

- 9.1 Environmental Protection
- 1.0 Head of Environmental Health
- 1.0 Environmental Protection Manager

#### **COST CENTRES INCLUDED IN THIS BUDGET PAGE**

0307 Dog Warden Service

0309 Environmental Protection/Pollution Control

0312 Pest Control

0399 National Assistance Act Burials

0400 Head of Environmental Health

0408 Environmental Protection Manager

## **Regulatory Services**

	Steve Shilvock		Indica	tivo
	:	Original 2016-2017 £	Original 2017-2018 £	Original 2018-2019 £
Controllable Expenditure		_	_	_
Employee Expenses		516,350	529,360	542,690
Premises Related Expenditure				
Repairs & Mainenance - Buildings		28,400	28,680	28,970
Transport Related Expenditure		18,580	18,780	18,980
Supplies & Services				
Equipment, Furniture & Materials		14,590	14,740	14,890
Clothes, Uniforms & Laundry		110	110	110
Communications & Computing		2,490	2,510	2,530
Expenses		1,190	1,200	1,210
Printing, Stationery & General Expenses		4,980	5,030	5,080
Advertising/Promotions/Marketing		860	870	880
Bank Charges		10	10	10
Hospitality		370	370	370
Legal Costs		60	60	60
Professional Fees		34,870	35,220	35,570
Miscellaneous Expenses	_	1,380	1,390	1,400
Total Expenditure	_	624,240	638,330	652,750
Total Income	<del></del>	(19,630)	(20,220)	(20,830)
Controllable Expenditure	_	604,610	618,110	631,920
Non-Controllable Expenditure	_			
Employee Expenses		3,110	2,950	2,760
Supplies & Services				
Communications & Computing		39,580	40,010	40,370
Support Services		•	•	•
Property Management		12,690	12,930	13,180
Strategic Management		24,560	25,270	25,890
Support Services		55,980	57,270	58,440
Central Expenses		9,900	10,040	10,180
Departmental		103,090	105,410	107,740
Total Expenditure		248,910	253,880	258,560
Total Income	<del>-</del>	(255,800)	(261,230)	(266,560)
Non-Controllable Expenditure		(6,890)	(7,350)	(8,000)
Regulatory Services Net Expenditure	<del>=</del>	597,720	610,760	623,920

## **Cleansing Services**

#### Mike Edmonds

#### **DESCRIPTION**

The A dischibits and the terms of the Landau dischibits and the landau	and the second and the
The Authority has a duty to ensure that relevant land and highways are, so far a kept clear of litter and refuse.	as is practicable,
EMPLOYEES (FTE = Full Time Equivalents)	
LIMI LOTELS (FFE = Full Time Equivalents)	
Not Applicable	

#### COST CENTRES INCLUDED IN THIS BUDGET PAGE

0321 Street Cleansing

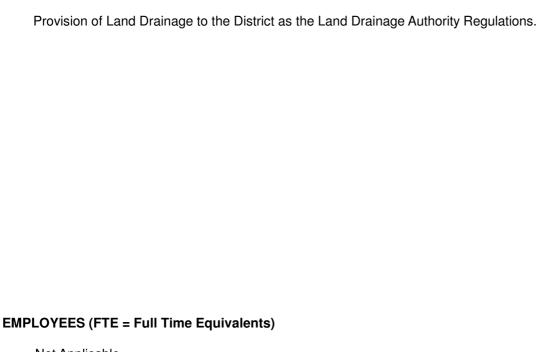
## **Cleansing Services**

	Mike Edmonds	Indic	cative	
	Original 2016-2017 £	Original 2017-2018 £	Original 2018-2019 £	
Controllable Expenditure				
Premises Related Expenditure				
Repairs & Mainenance - Buildings	5,570	5,630	5,690	
Supplies & Services				
Equipment, Furniture & Materials	4,990	4,990	5,040	
Miscellaneous Expenses	340	350	350	
Third Party Payments	360,640	369,160	377,690	
Total Expenditure	371,540	380,130	388,770	
Controllable Expenditure	371,540	380,130	388,770	
Non-Controllable Expenditure				
Support Services				
Support Services	4,190	4,280	4,360	
Central Expenses	6,240	6,330	6,420	
Departmental	37,790	38,900	40,090	
Total Expenditure	48,220	49,510	50,870	
Non-Controllable Expenditure	48,220	49,510	50,870	
Cleansing Services Net Expenditure	419,760	429,640	439,640	

## **Drainage Services**

**Nirmal Samrai** 

DESCR	IPT	ION
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### Not Applicable

#### COST CENTRES INCLUDED IN THIS BUDGET PAGE

0328 Land Drainage (Flood Defence and Watercourses)

## **Drainage Services**

	Nirmal Samrai		Indica	ative	
		Original 2016-2017 £	Original 2017-2018 £	Original 2018-2019 £	
Controllable Expenditure					
Premises Related Expenditure					
Repairs & Mainenance - Buildings		8,170	8,280	8,360	
Total Expenditure		8,170	8,280	8,360	
Controllable Expenditure		8,170	8,280	8,360	
Non-Controllable Expenditure	•				
Support Services					
Central Expenses		730	740	750	
Departmental		7,550	7,770	8,000	
Total Expenditure		8,280	8,510	8,750	
Non-Controllable Expenditure		8,280	8,510	8,750	
<b>Drainage Services Net Expenditure</b>	: 	16,450	16,790	17,110	

## **Environment Portfolio**Street Cleansing

#### **Nirmal Samrai**

#### **DESCRIPTION**

Trading account provision of Streetcleansing.

#### **EMPLOYEES (FTE = Full Time Equivalents)**

FTE Description

17.3 Streetcleansing

#### COST CENTRES INCLUDED IN THIS BUDGET PAGE

0425 Streetcleansing (TA)

## **Street Cleansing**

	Nirmal Samrai		Indica	ntive
		Original 2016-2017 £	Original 2017-2018 £	Original 2018-2019 £
Controllable Expenditure				
Employee Expenses		387,000	397,860	408,830
Premises Related Expenditure				
Water Services		3,070	3,130	3,190
Transport Related Expenditure		148,790	151,000	153,060
Supplies & Services				
Equipment, Furniture & Materials		20,720	20,880	21,090
Clothes, Uniforms & Laundry		2,970	3,000	3,030
Communications & Computing		1,400	1,410	1,420
Total Expenditure	- -	563,950	577,280	590,620
Total Income	-	(563,950)	(577,280)	(590,620)
Controllable Expenditure	-	0	0	0
Non-Controllable Expenditure	•			
Employee Expenses		4,910	4,630	4,350
Support Services				
Property Management		11,270	11,250	11,210
Support Services		6,020	6,140	6,310
Total Expenditure	- -	22,200	22,020	21,870
Non-Controllable Expenditure	-	22,200	22,020	21,870
Street Cleansing Net Expenditure	=	22,200	22,020	21,870

## **Countryside Management**

#### Mike Edmonds



Provision of Countryside Management and Landscapes Services

#### **EMPLOYEES (FTE = Full Time Equivalents)**

FTE Description

5.0 Countryside Management Services

#### COST CENTRES INCLUDED IN THIS BUDGET PAGE

0419 Countryside Management - Services

## **Countryside Management**

2016-2017 2017	Indica	tivo
~	Indica iginal 7-2018 £	Original 2018-2019 £
	~	2
•	155,250	161,500
Premises Related Expenditure		
Repairs & Mainenance - Buildings 1,780	1,800	1,820
Energy Costs 3,120	3,180	3,240
Rates 3,290	3,360	3,430
Water Services 370	380	390
Cleaning & Domestic Supplies 100	100	100
Premises Insurance 230	230	230
Transport Related Expenditure 12,300	12,540	12,790
Supplies & Services		
Equipment, Furniture & Materials 490	500	510
Clothes, Uniforms & Laundry 230	230	230
Communications & Computing 730	740	750
Printing, Stationery & General Expenses 1,960	1,980	2,000
Refuse Disposal/Collection 1,120	1,130	1,140
·	55,500	56,050
Total Expenditure 229,110 2	236,920	244,180
Total Income (54,580)	(54,990)	(56,230)
Controllable Expenditure 174,530 1	181,930	187,950
Non-Controllable Expenditure		
Employee Expenses 1,420	1,340	1,260
Premises Related Expenditure		
Premises Insurance 90	90	80
Supplies & Services		
Communications & Computing 2,260	2,280	2,300
Support Services		
oupport oct vices	280	290
Property Management 270		
···	150	150
Property Management 270	150 6,160	150 6,290
Property Management 270 Strategic Management 150 Support Services 6,030 Central Expenses 4,770		
Property Management 270 Strategic Management 150 Support Services 6,030 Central Expenses 4,770 Departmental 56,320	6,160 4,840 57,800	6,290 4,910 59,280
Property Management 270 Strategic Management 150 Support Services 6,030 Central Expenses 4,770	6,160 4,840	6,290 4,910
Property Management 270 Strategic Management 150 Support Services 6,030 Central Expenses 4,770 Departmental 56,320  Depreciation & Impairment Losses 5,780	6,160 4,840 57,800	6,290 4,910 59,280
Property Management       270         Strategic Management       150         Support Services       6,030         Central Expenses       4,770         Departmental       56,320         Depreciation & Impairment Losses       5,780         Total Expenditure       77,090	6,160 4,840 57,800 <b>5,780</b>	6,290 4,910 59,280 <b>5,780</b>

## Environment Portfolio Allotments

**Mike Edmonds** 

DES	CRI	PT	ON
	•		•

Provision of Allotments within the District	

## **EMPLOYEES (FTE = Full Time Equivalents)**

Not Applicable

#### COST CENTRES INCLUDED IN THIS BUDGET PAGE

0634 Allotments

## **Allotments**

Mike Edmo	าทสด	

	Mike Edmonds		Indica	ntive
		Original 2016-2017 £	Original 2017-2018 £	Original 2018-2019 £
Controllable Expenditure			·-	
Premises Related Expenditure				
Repairs & Mainenance - Buildings		640	650	660
Repairs & Mainenance - Grounds		230	230	240
Rents		600	610	620
Water Services		1,040	1,060	1,060
Total Expenditure	_	2,510	2,550	2,580
Total Income	- -	(4,500)	(4,500)	(4,640)
Controllable Expenditure	-	(1,990)	(1,950)	(2,060)
Non-Controllable Expenditure	•			
Support Services				
Property Management		270	280	290
Support Services		800	820	830
Departmental		1,250	1,270	1,300
Total Expenditure	- -	2,320	2,370	2,420
Non-Controllable Expenditure	-	2,320	2,370	2,420
Allotments Net Expenditure	= _	330	420	360
	<u> </u>			

# Environment Portfolio Grounds Maintenance Mike Edmonds

#### **EMPLOYEES (FTE = Full Time Equivalents)**

FTE Description

25.9 Grounds Maintenance

#### COST CENTRES INCLUDED IN THIS BUDGET PAGE

0424 CSD Grounds Maintenance (TA)

## **Grounds Maintenance**

	Mike Edmonds	Indica	tive
	Original 2016-2017 £	Original 2017-2018 £	Original 2018-2019 £
Controllable Expenditure	Ł	L	L
Employee Expenses	574,510	592,790	609,620
Premises Related Expenditure	•	,	ŕ
Repairs & Mainenance - Buildings	6,850	6,880	6,950
Energy Costs	3,000	3,000	3,000
Rents	14,460	14,710	15,000
Rates	6,030	6,090	6,210
Water Services	1,010	1,010	1,010
Transport Related Expenditure	152,390	153,330	155,480
Supplies & Services			
Equipment, Furniture & Materials	51,100	51,560	52,070
Clothes, Uniforms & Laundry	10,100	10,200	10,300
Communications & Computing	1,220	1,230	1,240
Printing, Stationery & General Expenses	560	570	580
Refuse Disposal/Collection	6,120	6,180	6,240
Sub-Contractors	71,780	72,500	73,230
Miscellaneous Expenses	68,030	69,410	70,100
Total Expenditure	967,160	989,460	1,011,030
Total Income	(967,160)	(989,460)	(1,011,030)
Controllable Expenditure	0	0	0
Non-Controllable Expenditure			
Employee Expenses	6,820	6,380	6,110
Support Services			
Property Management	3,710	3,700	3,680
Support Services	8,780	8,950	9,230
Departmental	12,770	13,210	13,650
Depreciation & Impairment Losses	90,180	90,180	90,180
Total Expenditure	122,260	122,420	122,850
Non-Controllable Expenditure	122,260	122,420	122,850
<b>Grounds Maintenance Net Expenditure</b>	122,260	122,420	122,850

## Environment Portfolio Conservation Areas

#### **Mike Edmonds**

#### **DESCRIPTION**

Provision of Conservation Areas within the District

#### **EMPLOYEES (FTE = Full Time Equivalents)**

FTE Description

3.0 Conservation & Tree Preservation

#### COST CENTRES INCLUDED IN THIS BUDGET PAGE

0916 Conservation Areas & Tree Pres Orders

## **Conservation Areas**

	Mike Edmonds	Indica	ntive
	Original 2016-2017 £	Original 2017-2018 £	Original 2018-2019 £
Controllable Expenditure	-	-	~
Employee Expenses	136,160	139,640	143,190
Transport Related Expenditure	5,590	5,650	5,710
Supplies & Services			
Equipment, Furniture & Materials	1,810	1,830	1,850
Clothes, Uniforms & Laundry	230	230	230
Total Expenditure	143,790	147,350	150,980
Controllable Expenditure	143,790	147,350	150,980
Non-Controllable Expenditure			
Employee Expenses	850	800	750
Supplies & Services			
Communications & Computing	1,450	1,460	1,470
Support Services			
Property Management	3,950	4,030	4,120
Support Services	9,070	9,250	9,380
Departmental	15,090	15,440	15,790
Total Expenditure	30,410	30,980	31,510
Total Income	(174,200)	(178,330)	(182,490)
Non-Controllable Expenditure	(143,790)	(147,350)	(150,980)
Conservation Areas Net Expenditure	0	0	0

## Environment Portfolio Public Clocks

**Nirmal Samrai** 

<b>DESCRIPTION</b>	ON
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Maintenance of Public Clocks

## **EMPLOYEES (FTE = Full Time Equivalents)**

Not Applicable

#### COST CENTRES INCLUDED IN THIS BUDGET PAGE

0917 Public Clocks

## **Public Clocks**

Nirmal Samra	Nirmal Samrai		Indicative	
	Original 2016-2017 £	Original 2017-2018 £	Original 2018-2019 £	
Controllable Expenditure				
Premises Related Expenditure				
Repairs & Mainenance - Buildings	1,230	1,240	1,250	
Repairs & Mainenance - Grounds	3,110	3,200	3,280	
Energy Costs	480	490	490	
Total Expenditure	4,820	4,930	5,020	
Controllable Expenditure	4,820	4,930	5,020	
Non-Controllable Expenditure				
Support Services				
Support Services	12,020	12,280	12,500	
Central Expenses	370	380	390	
Total Expenditure	12,390	12,660	12,890	
Non-Controllable Expenditure	12,390	12,660	12,890	
Public Clocks Net Expenditure	17,210	17,590	17,910	

## Environment Portfolio Off Street Parking

#### **Nirmal Samrai**

#### **DESCRIPTION**

Provision of Enforcement of Pay and Display Car Parks, Equipment provision for all Pay and Display Car Parks and Maintenance and Energy costs of all Council owned Car Parks

## **EMPLOYEES (FTE = Full Time Equivalents)**

Not Applicable

#### COST CENTRES INCLUDED IN THIS BUDGET PAGE

0933 Off Street Parking Services

## **Off Street Parking**

	Nirmal Samrai		Indica	itive
		Original 2016-2017 £	Original 2017-2018 £	Original 2018-2019 £
Controllable Expenditure		_	_	_
Premises Related Expenditure				
Repairs & Mainenance - Buildings		21,770	21,980	22,200
Repairs & Mainenance - Grounds		38,870	39,430	39,980
Energy Costs		16,220	16,540	16,870
Rents		3,310	3,620	3,690
Rates		164,420	167,750	171,110
Water Services		2,750	2,780	2,810
Transport Related Expenditure		-	10	10
Supplies & Services				
Equipment, Furniture & Materials		9,060	9,120	9,210
Printing, Stationery & General Expenses		1,530	1,560	1,580
Professional Fees		98,060	98,710	99,700
Third Party Payments		16,590	16,990	17,380
Total Expenditure	•	372,580	378,490	384,540
Total Income		(716,480)	(787,020)	(827,470)
Controllable Expenditure	•	(343,900)	(408,530)	(442,930)
Non-Controllable Expenditure	•			
Support Services				
Property Management		540	550	560
Support Services		14,700	15,000	15,290
Central Expenses		23,850	24,190	24,530
Departmental		81,980	84,570	87,450
Depreciation & Impairment Losses		9,510	9,510	9,510
Total Expenditure		130,580	133,820	137,340
Non-Controllable Expenditure		130,580	133,820	137,340
Off Street Parking Net Expenditure	:	(213,320)	(274,710)	(305,590)

## Environment Portfolio Hawks Green Depot

#### **Nirmal Samrai**

DESCRIPTION		
	DESCRIPTION	ı

Covers Tenancy of the Depot i.e. Security, Energy costs and Health and Safety
EMPLOYEES (FTE = Full Time Equivalents)
Not Applicable

#### COST CENTRES INCLUDED IN THIS BUDGET PAGE

0401 Hawks Green Depot

## **Hawks Green Depot**

Nirmal Sar	mrai	Indica	ntivo
	Original 2016-2017 £	Original 2017-2018	Original 2018-2019 £
Controllable Expenditure	~	~	~
Employee Expenses	5,810	5,930	6,050
Premises Related Expenditure			
Repairs & Mainenance - Buildings	10,470	10,580	10,690
Energy Costs	33,020	33,680	34,360
Rates	43,980	44,870	45,770
Water Services	12,960	13,220	13,480
Cleaning & Domestic Supplies	160	160	160
Premises Insurance	670	680	690
Supplies & Services			
Equipment, Furniture & Materials	600	610	620
Communications & Computing	5,100	5,150	5,200
Professional Fees	1,970	2,010	2,050
Refuse Disposal/Collection	960	970	980
Security Services	6,880	6,950	7,020
Total Expenditure	122,580	124,810	127,070
Total Income	(127,720)	(131,550)	(135,510)
Controllable Expenditure	(5,140)	(6,740)	(8,440)
Non-Controllable Expenditure			
Premises Related Expenditure			
Premises Insurance	490	470	440
Supplies & Services			
Communications & Computing	4,510	4,570	4,610
Support Services			
Property Management	55,000	56,020	57,020
Support Services	3,220	3,290	3,350
Departmental	7,550	7,770	8,000
Depreciation & Impairment Losses	8,710	8,710	8,710
Total Expenditure	79,480	80,830	82,130
Total Income	(74,340)	(74,090)	(73,690)
Non-Controllable Expenditure	5,140	6,740	8,440
Hawks Green Depot Net Expenditure	0	0	0

## Licensing

#### **Steve Shilvock**

#### **DESCRIPTION**

The Licensing unit carries out all administrative, compliance and enforcement in relation to the licensing and registration functions of the Council.

This includes taxis and minicabs, alcohol and regulated entertainment, street trading, gambling, sex establishments, pet shops and other animal licensing.

The unit also register tattooists, body piercing and hairdressers

#### **EMPLOYEES (FTE = Full Time Equivalents)**

FTE Description

4.3 Licensing

#### **COST CENTRES INCLUDED IN THIS BUDGET PAGE**

0313 Licensing

## Licensing

Steve Shilvock		Indic	ative
	Original	Original	Origi
	2016-2017	2017-2018	2018-2
	£	t	£

		inaica	ilive
	Original 2016-2017 £	Original 2017-2018 £	Original 2018-2019 £
Controllable Expenditure	_	_	_
Employee Expenses	155,170	159,010	162,950
Transport Related Expenditure	4,440	4,480	4,530
Supplies & Services			
Equipment, Furniture & Materials	5,040	5,090	5,140
Communications & Computing	530	540	550
Grants & Subscriptions	750	760	770
Printing, Stationery & General Expenses	2,220	2,240	2,260
Advertising/Promotions/Marketing	790	800	810
Bank Charges	600	610	620
Professional Fees	13,770	13,910	14,050
Total Expenditure	183,310	187,440	191,680
Total Income	(291,650)	(300,420)	(306,990)
Controllable Expenditure	(108,340)	(112,980)	(115,310)
Non-Controllable Expenditure			
Employee Expenses	1,250	1,180	1,110
Supplies & Services			
Communications & Computing	3,270	3,300	3,330
Support Services		·	·
Property Management	5,390	5,490	5,600
Strategic Management	610	630	650
Support Services	16,100	16,450	16,740
Central Expenses	7,700	7,810	7,920
Departmental	56,720	57,970	59,210
Total Expenditure	91,040	92,830	94,560
Non-Controllable Expenditure	91,040	92,830	94,560
Licensing Net Expenditure	(17,300)	(20,150)	(20,750)

## **Summary**

			Indica	itive
	Page No	Original 2016-2017 £	Original 2017-2018 £	Original 2018-2019 £
Benefits Payments	HW 02 - HW 03	(92,180)	(81,320)	(81,320)
Food Safety	HW 04 - HW 05	333,990	342,010	350,200
Management & Administration	HW 06 - HW 07	48,520	49,770	51,020
Mortuary	HW 08 - HW 09	(18,160)	(16,880)	(15,520)
CCTV	HW 10 - HW 11	264,150	269,870	274,680
Social Alarms	HW 12 - HW 13	(57,390)	(60,150)	(60,430)
Controllable Expenditure		478,930	503,300	518,630
Food Safety	HW 04 - HW 05	85,580	87,070	88,440
Management & Administration	HW 06 - HW 07	(48,520)	(49,770)	(51,020)
Mortuary	HW 08 - HW 09	28,670	29,010	29,350
CCTV	HW 10 - HW 11	55,560	56,330	57,020
Social Alarms	HW 12 - HW 13	21,690	21,890	22,070
Non-Controllable Expenditure		142,980	144,530	145,860
		621,910	647,830	664,490

#### **Benefits Payments**

#### **Bob Kean**

#### **DESCRIPTION**

These services form part of the Revenues and Benefits shared service led by Cannock Chase Council.

This includes the Benefits function which administers the

- Assessment of Housing Benefit and Council Tax Reductions
- Recovery of Benefit Overpayments
- Benefit Customer Services, dealing with all Benefit enquiries
- Welfare Benefits and Fairer Charging delivered on behalf of Staffordshire County Council
- Compliance Service, identifying and investigating irregularities in the Revenues and Benefits Service

Housing Benefit Payments are currently reimbursed to the Council by the Department for Work and Pensions.

War pensioners benefits and discretionary rate relief costs are met by the Council. The Welfare Reform Act 2012 aims to reform the benefit system - "Universal Credit" is a major feature of the Welfare Reform Act.

Universal Credit us an integrated working-age credit that will provide a basic allowance with additional elements for children, disability, housing and caring. It will support people both in and out of work, replacing Working Tax Credit, Child Tax Credit, Housing Benefit, Income Support, income based Jobseekers Allowance and income related Employment and Support Allowance. The Government is planning a phased apprroach to the introduction of Universal Credit over a period of years. UC is currently paid to new claimants who are single and have no special needs or circumstances. The next phase of the roll-out will include couples and families, though this will not happen before the end of 2016-17 in Cannock Chase or Stafford.

Council Tax benefit was replaced by Local Council Tax Reduction wef 1/4/13.

#### **EMPLOYEES (FTE = Full Time Equivalents)**

Not applicable

#### **COST CENTRES INCLUDED IN THIS BUDGET PAGE**

0041 Housing Benefit Payments 0131 Rent Rebates

## **Benefits Payments**

	Bob Kean		Indica	ative
		Original 2016-2017 £	Original 2017-2018 £	Original 2018-2019 £
Controllable Expenditure		_	_	_
Transfer Payments Housing Benefits		21,773,870	16,393,230	16,276,110
Total Expenditure		21,773,870	16,393,230	16,276,110
Total Income		(21,866,050)	(16,474,550)	(16,357,430)
Controllable Expenditure		(92,180)	(81,320)	(81,320)
Benefits Payments Net Expenditure		(92,180)	(81,320)	(81,320)

#### **Food Safety**

#### **Steve Shilvock**

#### **DESCRIPTION**

This section undertakes inspections, investigations and project work associated with food hygiene and health and safety.

In addition, officers undertake business support, advice and visits.

Officers deal with welfare funerals, public health, nuisances, food premises and enforcement of smoke free legislation.

#### **EMPLOYEES (FTE = Full Time Equivalents)**

FTE Description

5.5 Food & safety

1.0 Food & Safety Manager

#### **COST CENTRES INCLUDED IN THIS BUDGET PAGE**

0302 Food and Safety0421 Food and Safety Manager

## **Food Safety**

Steve	Shilvock

	Steve Shilvock	Indica	ntive
	Original 2016-2017 £	Original 2017-2018 £	Original 2018-2019 £
Controllable Expenditure			
Employee Expenses	298,910	306,560	314,380
Transport Related Expenditure	9,640	9,740	9,840
Supplies & Services			
Equipment, Furniture & Materials	17,510	17,690	17,870
Clothes, Uniforms & Laundry	520	530	540
Communications & Computing	830	840	850
Grants & Subscriptions	120	120	120
Printing, Stationery & General Expenses	1,640	1,660	1,680
Bank Charges	10	10	10
Professional Fees	4,810	4,860	4,910
Total Expenditure	333,990	342,010	350,200
Controllable Expenditure	333,990	342,010	350,200
Non-Controllable Expenditure			
Employee Expenses	1,840	1,740	1,630
Supplies & Services			
Communications & Computing	5,030	5,070	5,080
Support Services			
Property Management	11,400	11,610	11,830
Support Services	13,480	13,780	14,050
Central Expenses	6,970	7,070	7,170
Departmental	115,840	118,390	120,910
Total Expenditure	154,560	157,660	160,670
Total Income	(68,980)	(70,590)	(72,230)
Non-Controllable Expenditure	85,580	87,070	88,440
Food Safety Net Expenditure	419,570	429,080	438,640

## Health and Wellbeing Portfolio Management & Administration

#### **Steve Shilvock**

#### **DESCRIPTION**

This section provides administrative support for all of the Environmental Health Service, with the exception of the licensing unit.

The section also includes the systems administrator for the Environmental Health Software system.

#### **EMPLOYEES (FTE = Full Time Equivalents)**

FTE Description

2.6 Management & Admin

#### COST CENTRES INCLUDED IN THIS BUDGET PAGE

0304 Management and Administration

## **Management & Administration**

	Steve Shilvock	Indica	ative
	Original 2016-2017 £	Original 2017-2018 £	Original 2018-2019 £
Controllable Expenditure	_	-	-
Employee Expenses	46,540	47,770	49,000
Transport Related Expenditure	1,160	1,170	1,180
Supplies & Services			
Clothes, Uniforms & Laundry	150	150	150
Grants & Subscriptions	670	680	690
Total Expenditure	48,520	49,770	51,020
Controllable Expenditure	48,520	49,770	51,020
Non-Controllable Expenditure			
Employee Expenses	740	700	650
Supplies & Services			
Communications & Computing	1,140	1,150	1,160
Support Services			
Property Management	7,120	7,260	7,400
Support Services	770	790	810
Total Expenditure	9,770	9,900	10,020
Total Income	(58,290)	(59,670)	(61,040)
Non-Controllable Expenditure	(48,520)	(49,770)	(51,020)
Management & Administration Net Expend	diture 0	0	0

# Health and Wellbeing Portfolio Mortuary

### **Steve Shilvock**

### **DESCRIPTION**

The Public Mortuary and Coroners Court facilities are provided to the Coroner.

The service consists of a Mortuary Technician and the management and maintenance of buildings, equipment, refuse collection etc.

### **EMPLOYEES (FTE = Full Time Equivalents)**

FTE Description

1.5 Mortuary

### COST CENTRES INCLUDED IN THIS BUDGET PAGE

0405 Mortuary

### **Health and Wellbeing Portfolio**

### **Mortuary**

	Steve Shilvock	Indica	ntive
	Original 2016-2017 £	Original 2017-2018 £	Original 2018-2019 £
Controllable Expenditure	~	~	~
Employee Expenses	38,240	39,090	39,960
Premises Related Expenditure			
Repairs & Mainenance - Buildings	4,160	4,200	4,240
Repairs & Mainenance - Grounds	1,130	1,160	1,190
Energy Costs	4,540	4,630	4,720
Rates	6,730	6,870	7,010
Water Services	1,330	1,360	1,390
Cleaning & Domestic Supplies	360	360	360
Supplies & Services			
Equipment, Furniture & Materials	3,200	3,230	3,260
Clothes, Uniforms & Laundry	510	520	530
Communications & Computing	1,230	1,240	1,250
Contributions to Provisions	2,600	2,600	2,600
Hospitality	160	160	160
Professional Fees	10,070	10,170	10,270
Refuse Disposal/Collection	1,000	1,010	1,020
Total Expenditure	75,260	76,600	77,960
Total Income	(93,420)	(93,480)	(93,480)
Controllable Expenditure	(18,160)	(16,880)	(15,520)
Non-Controllable Expenditure			
Employee Expenses	280	270	250
Premises Related Expenditure			
Premises Insurance	160	150	150
Supplies & Services	100	100	100
Communications & Computing	750	760	770
Support Services	700	700	770
Property Management	540	550	560
Support Services	3,490	3,570	3,650
Central Expenses	2,570	2,610	2,650
Departmental	9,640	9,860	10,080
Depreciation & Impairment Losses	11,240	11,240	11,240
Total Expenditure	28,670	29,010	29,350
·			
Non-Controllable Expenditure	28,670	29,010	29,350
Mortuary Net Expenditure	10,510	12,130	13,830

# Health and Wellbeing Portfolio CCTV

### **Mike Edmonds**

### **DESCRIPTION**

Provision of CCTV Monitoring and Maintenance of Equipment

### **EMPLOYEES (FTE = Full Time Equivalents)**

FTE Description

4.7 CCTV

1.2 Central Control Administrator

### COST CENTRES INCLUDED IN THIS BUDGET PAGE

0937 CCTV 0973 Central Control Administration

### **Health and Wellbeing Portfolio**

### **CCTV**

	Mike Edmonds	Indica	ative
	Original 2016-2017 £	Original 2017-2018 £	Original 2018-2019 £
Controllable Expenditure	-	-	~
Employee Expenses	156,370	160,750	165,180
Premises Related Expenditure			
Repairs & Mainenance - Buildings	2,590	2,620	2,640
Energy Costs	8,040	8,200	8,360
Rents	20,560	20,560	20,970
Rates	6,060	6,180	6,300
Water Services	200	200	200
Cleaning & Domestic Supplies	620	630	640
Transport Related Expenditure	1,020	1,030	1,040
Supplies & Services			
Equipment, Furniture & Materials	10,740	10,960	11,070
Communications & Computing	27,710	28,260	28,540
Contributions to Provisions	10,000	10,000	10,000
Printing, Stationery & General Expenses	730	740	750
Miscellaneous Expenses	47,860	48,820	48,820
Total Expenditure	292,500	298,950	304,510
Total Income	(28,350)	(29,080)	(29,830)
Controllable Expenditure	264,150	269,870	274,680
Non-Controllable Expenditure			
Employee Expenses	1,640	1,550	1,460
Premises Related Expenditure			
Premises Insurance	120	120	110
Supplies & Services			
Communications & Computing	22,540	22,770	22,990
Support Services			
Property Management	1,090	1,110	1,130
Support Services	23,570	24,080	24,540
Central Expenses	6,600	6,700	6,790
Total Expenditure	55,560	56,330	57,020
Non-Controllable Expenditure	55,560	56,330	57,020
CCTV Net Expenditure	319,710	326,200	331,700
•		-	

# Health and Wellbeing Portfolio Social Alarms

### **Mike Edmonds**

### **DESCRIPTION**

Provision of Social Alarms Monitoring, Installation and Maintenance.

Provision of Out of Hours Service for Cannock Chase District Council, Lichfield District Council, Stafford Borough Council and Newcastle Borough Council.

### **EMPLOYEES (FTE = Full Time Equivalents)**

FTE Description

7.8 Social Alarms

### COST CENTRES INCLUDED IN THIS BUDGET PAGE

0960 Social Alarms

### **Health and Wellbeing Portfolio**

### **Social Alarms**

	Mike Edmonds	5	Indica	ative
		Original 2016-2017 £	Original 2017-2018 £	Original 2018-2019 £
Controllable Expenditure				
Employee Expenses		182,400	187,110	191,950
Transport Related Expenditure		2,480	2,510	2,540
Supplies & Services				
Equipment, Furniture & Materials		32,930	31,530	31,850
Communications & Computing		27,460	27,470	27,750
Expenses		60	60	60
Printing, Stationery & General Expenses		920	920	930
Professional Fees		1,110	1,110	1,120
Total Expenditure		247,360	250,710	256,200
Total Income		(304,750)	(310,860)	(316,630)
Controllable Expenditure		(57,390)	(60,150)	(60,430)
Non-Controllable Expenditure				
Employee Expenses		2,210	2,090	1,960
Supplies & Services				
Communications & Computing		3,020	3,050	3,080
Support Services				
Support Services		6,920	7,070	7,210
Central Expenses		9,540	9,680	9,820
Total Expenditure		21,690	21,890	22,070
Non-Controllable Expenditure		21,690	21,890	22,070
Social Alarms Net Expenditure		(35,700)	(38,260)	(38,360)

### Summary

			Indicative	
	Page No	Original 2016-2017 £	Original 2017-2018 £	Original 2018-2019 £
Private Sector Housing	HG 02 - HG 03	212,680	218,240	223,900
Circular 8/95	HG 04 - HG 05	37,520	37,900	38,280
Housing Services	HG 06 - HG 07	317,340	327,500	336,670
Controllable Expenditure		567,540	583,640	598,850
Private Sector Housing	HG 02 - HG 03	75,930	77,340	78,730
Circular 8/95	HG 04 - HG 05	1,470	1,490	1,510
Housing Services	HG 06 - HG 07	45,740	43,980	42,020
Non-Controllable Expenditure		123,140	122,810	122,260
		690,680	706,450	721,110

### **Private Sector Housing**

### Steve Shilvock

### **DESCRIPTION**

This budget enables work to be undertaken across the District to ensure standards are met and maintained in Private Sector Housing and provision of disabled adaptations.

Environmental Enforcement budget enables quick and effective action to remedy urgent and / or long term problems associated with private sector housing across the District.

### **EMPLOYEES (FTE = Full Time Equivalents)**

FTE Description

4.7 Private Sector Housing

### **COST CENTRES INCLUDED IN THIS BUDGET PAGE**

0303 Private Sector Housing

0393 Environmental Enforcement

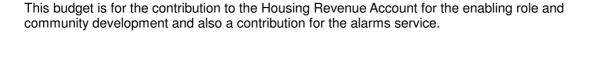
### **Private Sector Housing**

	Steve Shilvock	Indicative	
	Original 2016-2017 £	Original 2017-2018 £	Original 2018-2019 £
Controllable Expenditure			
Employee Expenses	185,320	190,470	195,710
Transport Related Expenditure	9,190	9,280	9,370
Supplies & Services			
Equipment, Furniture & Materials	1,610	1,630	1,650
Clothes, Uniforms & Laundry	470	480	490
Communications & Computing	320	320	320
Printing, Stationery & General Expenses	260	260	260
Audit Fees	1,230	1,240	1,250
Hospitality	160	160	160
Professional Fees	14,120	14,400	14,690
Total Expenditure	212,680	218,240	223,900
Controllable Expenditure	212,680	218,240	223,900
Non-Controllable Expenditure			
Employee Expenses	1,560	1,470	1,380
Supplies & Services	·	·	•
Communications & Computing	5,180	5,230	5,280
Support Services			
Property Management	8,650	8,810	8,990
Support Services	4,120	4,210	4,270
Central Expenses	4,410	4,480	4,550
Departmental	52,010	53,140	54,260
Total Expenditure	75,930	77,340	78,730
Non-Controllable Expenditure	75,930	77,340	78,730
Private Sector Housing Net Expenditure	288,610	295,580	302,630

# Housing General Fund Portfolio Circular 8/95

### **Nirmal Samrai**

### **DESCRIPTION**



### **EMPLOYEES (FTE = Full Time Equivalents)**

Not Applicable

### COST CENTRES INCLUDED IN THIS BUDGET PAGE

1201 Housing GF - Circ' 8/95 Contribution To HRA

### Circular 8/95

	Nirmal Samrai		Indicative	
		Original 2016-2017 £	Original 2017-2018 £	Original 2018-2019 £
Controllable Expenditure				
Supplies & Services				
Miscellaneous Expenses		37,520	37,900	38,280
Total Expenditure		37,520	37,900	38,280
Controllable Expenditure	•	37,520	37,900	38,280
Non-Controllable Expenditure	•			
Support Services				
Central Expenses		1,470	1,490	1,510
Total Expenditure		1,470	1,490	1,510
Non-Controllable Expenditure		1,470	1,490	1,510
Circular 8/95 Net Expenditure		38,990	39,390	39,790

### **Housing Services**

### **Nirmal Samrai**

### **DESCRIPTION**

The Homelessness and Housing Advice Service considers application from homeless households and implements actions to prevent and reduce levels of homelessness in the District.

Housing Strategy develops and monitors the Council's housing strategy and facilitates the Council's affordable housing function.

The Head of Housing manages the Council's Housing functions both General Fund and Housing revenue Account.

### **EMPLOYEES (FTE = Full Time Equivalents)**

- FTE Description
- 5.3 Homelessness & Housing Advice
- 1.9 Housing Strategy
- 1.0 Head of Housing services

### **COST CENTRES INCLUDED IN THIS BUDGET PAGE**

- 1313 Homelessness and Housing Advice
- 1315 Housing Strategy
- 2101 Head of Housing Services

### **Housing Services**

	Nirmal Samrai		Indica	tive
		Original 2016-2017 £	Original 2017-2018 £	Original 2018-2019 £
Controllable Expenditure			222 442	
Employee Expenses		320,900	333,110	343,880
Transport Related Expenditure		3,660	3,690	3,720
Supplies & Services				
Equipment, Furniture & Materials		1,750	1,760	1,770
Communications & Computing		1,400	1,410	1,420
Grants & Subscriptions		51,610	52,130	52,650
Printing, Stationery & General Expenses		2,350	2,370	2,390
Audit Fees		4,130	4,170	4,210
Professional Fees		6,050	6,110	6,170
Miscellaneous Expenses	_	37,440	37,810	38,190
Total Expenditure	<u>-</u>	429,290	442,560	454,400
Total Income	-	(111,950)	(115,060)	(117,730)
Controllable Expenditure	-	317,340	327,500	336,670
Non-Controllable Expenditure	•			
Employee Expenses		2,380	2,250	2,110
Supplies & Services				
Communications & Computing		12,560	12,660	12,750
Support Services		•	•	•
Property Management		24,920	25,140	25,360
Strategic Management		24,560	25,270	25,890
Support Services		11,440	11,570	11,980
Central Expenses		6,600	6,700	6,790
Departmental		119,890	124,110	126,730
Total Expenditure	•	202,350	207,700	211,610
Total Income	-	(156,610)	(163,720)	(169,590)
Non-Controllable Expenditure	-	45,740	43,980	42,020
Housing Services Net Expenditure	=	363,080	371,480	378,690

### Summary

			Indica	ntive
	Page No	Original 2016-2017 £	Original 2017-2018 £	Original 2018-2019 £
Democratic Services	LE 02 - LE 03	570,130	578,140	586,300
Elections	LE 04 - LE 05	256,130	153,820	263,990
Executive Management & Support	LE 08 - LE 09	321,270	328,590	336,130
e-Government	LE 10 - LE 11	19,710	19,910	20,110
Grants & Contributions	LE 12 - LE 13	174,230	175,970	177,730
Controllable Expenditure		1,341,470	1,256,430	1,384,260
Democratic Services	LE 02 - LE 03	335,480	343,240	350,200
Elections	LE 04 - LE 05	59,030	60,000	60,960
Asset Management	LE 06 - LE 07	-	-	-
Executive Management & Support	LE 08 - LE 09	(278,880)	(285,640)	(292,660)
e-Government	LE 10 - LE 11	(19,710)	(19,910)	(20,110)
Grants & Contributions	LE 12 - LE 13	6,640	6,770	6,890
Non-Controllable Expenditure		102,560	104,460	105,280
		1,444,030	1,360,890	1,489,540

# Leader of the Council Portfolio Democratic Services Judith Aupers

### **DESCRIPTION**

This budget provides for the democratic services costs of the authority.

This covers the committee administration function and also payments of expenses to the elected Members of the Council under a scheme of payments and allowances approved annually by the Council.

### **EMPLOYEES (FTE = Full Time Equivalents)**

FTE Description

3.4 Committee Administration

### **COST CENTRES INCLUDED IN THIS BUDGET PAGE**

0005 Committee Administration

0133 Members

0045 Democratic Representation & Management

### **Democratic Services**

	<b>Judith Aupers</b>		Indica	tive
		Original 016-2017 £	Original 2017-2018 £	Original 2018-2019 £
Controllable Expenditure		-	_	_
Employee Expenses		180,520	184,630	188,860
Transport Related Expenditure		3,690	3,730	3,770
Supplies & Services				
Equipment, Furniture & Materials		33,860	34,200	34,550
Communications & Computing		2,080	2,100	2,120
Expenses		345,130	348,580	352,060
Printing, Stationery & General Expenses		2,510	2,530	2,550
Advertising/Promotions/Marketing		1,040	1,050	1,060
Hospitality		20	20	20
Professional Fees		1,080	1,090	1,100
Miscellaneous Expenses		200	210	210
Total Expenditure	_	570,130	578,140	586,300
Controllable Expenditure		570,130	578,140	586,300
Non-Controllable Expenditure				
Employee Expenses		960	910	850
Supplies & Services				
Communications & Computing		38,100	38,520	38,880
Support Services		•	•	,
Property Management		84,900	86,540	88,250
Strategic Management		82,730	84,960	86,970
Support Services		260,550	266,910	273,150
Departmental		53,070	54,660	55,890
Total Expenditure		520,310	532,500	543,990
Total Income	_	(184,830)	(189,260)	(193,790)
Non-Controllable Expenditure	<u> </u>	335,480	343,240	350,200
<b>Democratic Services Net Expenditure</b>	<del></del>	905,610	921,380	936,500

## Leader of the Council Portfolio Elections

### **Judith Aupers**

### **DESCRIPTION**

This budget relates to electoral services.

This includes the elections unit, electoral registration and cost of holding the elections.

The council is reimbursed for all the cost of running elections except the district council elections which are a cost to the authority.

### **EMPLOYEES (FTE = Full Time Equivalents)**

FTE Description

2.6 Elections Unit0.7 Electoral Registration

### **COST CENTRES INCLUDED IN THIS BUDGET PAGE**

0011 Elections Unit 0051 Electoral Registration 0078 Elections – District

### **Elections**

	<b>Judith Aupers</b>		Indica	tive
		Original 2016-2017 £	Original 2017-2018 £	Original 2018-2019 £
Controllable Expenditure				
Employee Expenses		134,890	102,170	140,910
Premises Related Expenditure				
Rents		10,350	-	10,560
Transport Related Expenditure		3,690	150	3,760
Supplies & Services				
Equipment, Furniture & Materials		3,830	2,010	3,890
Communications & Computing		47,100	29,540	47,870
Expenses		1,400	1,400	1,410
Printing, Stationery & General Expenses		19,340	6,830	19,760
Advertising/Promotions/Marketing		540	320	540
Hospitality		200	-	200
Other Fees		12,500	12,500	12,630
Miscellaneous Expenses		23,360	-	23,590
Total Expenditure	_	257,200	154,920	265,120
Total Income	_ _	(1,070)	(1,100)	(1,130)
Controllable Expenditure	_	256,130	153,820	263,990
Non-Controllable Expenditure	_			
Employee Expenses		970	910	860
Supplies & Services				
Communications & Computing		14,570	14,700	14,820
Support Services		,	,	,
Property Management		10,860	11,040	11,230
Strategic Management		1,790	1,830	1,870
Support Services		142,010	145,470	148,850
Central Expenses		5,500	5,580	5,660
Departmental		1,700	1,760	1,820
Total Expenditure	_	177,400	181,290	185,110
Total Income	=	(118,370)	(121,290)	(124,150)
Non-Controllable Expenditure	_	59,030	60,000	60,960
Elections Net Expenditure	=	315,160	213,820	324,950
	_			

# Leader of the Council Portfolio Asset Management

### **Michael Tichford**

### **DESCRIPTION**

### COST CENTRES INCLUDED IN THIS BUDGET PAGE

0047 Asset Management

### **Asset Management**

	Michael Tichford	Indicative	
	Original 2016-2017 £	Original 2017-2018 ຄ	Original 2018-2019
Non-Controllable Expenditure	~	~	~
Support Services			
Property Management	43,840	44,960	46,000
Strategic Management	6,890	7,080	7,290
Departmental	8,370	8,580	8,790
Total Expenditure	59,100	60,620	62,080
Total Income	(59,100)	(60,620)	(62,080)
Non-Controllable Expenditure	0	0	0
Asset Management Net Expenditure	0	0	0

### **Executive Management & Support**

### **Tony McGovern**

### **DESCRIPTION**

The Executive Management and Support budgets reflects the salary and sundry costs associated with the Managing Director and Support team together with the Civic budgets

### **EMPLOYEES (FTE = Full Time Equivalents)**

FTE Description

3.6 Executive Management & Support

### **COST CENTRES INCLUDED IN THIS BUDGET PAGE**

- 0122 Corporate Initiatives
- 0123 Managing Director
- 0129 Subscriptions to LA Association
- 0099 Civic Regalia
- 0100 Remembrance Activities
- 0101 Chairman Hospitality
- 0102 Vice-Chairman Hospitality
- 0103 Leader Hospitality
- 0105 Official Car
- 0106 Executive and Civic Support

### **Executive Management & Support**

Tony McGove	Tony McGovern		Indicative		
	Original 2016-2017 £	Original 2017-2018 £	Original 2018-2019 £		
Controllable Expenditure					
Employee Expenses	258,550	265,060	271,700		
Transport Related Expenditure	1,410	1,430	1,440		
Supplies & Services					
Equipment, Furniture & Materials	39,830	40,240	40,650		
Communications & Computing	910	910	920		
Expenses	6,820	6,840	6,920		
Grants & Subscriptions	16,060	16,220	16,380		
Printing, Stationery & General Expenses	3,390	3,410	3,450		
Civic Expenses	850	860	870		
Hospitality	6,070	6,120	6,180		
Other Fees	25,000	25,000	25,000		
Professional Fees	11,960	12,080	12,200		
Miscellaneous Expenses	420	420	420		
Total Expenditure	371,270	378,590	386,130		
Total Income	(50,000)	(50,000)	(50,000)		
Controllable Expenditure	321,270	328,590	336,130		
Non-Controllable Expenditure					
Employee Expenses	1,500	1,430	1,330		
Supplies & Services					
Communications & Computing	6,670	6,730	6,790		
Support Services	,	·	•		
Property Management	26,070	26,570	27,090		
Strategic Management	82,110	84,280	86,230		
Support Services	73,220	74,880	76,410		
Departmental	7,770	8,030	8,270		
Total Expenditure	197,340	201,920	206,120		
Total Income	(476,220)	(487,560)	(498,780)		
Non-Controllable Expenditure	(278,880)	(285,640)	(292,660)		
Executive Management & Support Net Expenditure	42,390	42,950	43,470		

### **Leader of the Council Portfolio** e-Government

### **Judith Aupers**

			ION
u	டப	-	

DESCRIPTION
E Government is the use of information and communications technologies to improve the activitie of the Council.
EMPLOYEES (FTE = Full Time Equivalents)
Not Applicable

### COST CENTRES INCLUDED IN THIS BUDGET PAGE

0114 e Government

### e-Government

	Judith Aupers		Indica	Indicative		
		Original 2016-2017 £	Original 2017-2018 £	Original 2018-2019 £		
Controllable Expenditure		~	~	~		
Supplies & Services						
Other Fees	_	19,710	19,910	20,110		
Total Expenditure		19,710	19,910	20,110		
Controllable Expenditure		19,710	19,910	20,110		
Non-Controllable Expenditure	•					
Support Services						
Support Services		6,930	7,080	7,210		
Departmental		1,830	1,870	1,900		
Total Expenditure		8,760	8,950	9,110		
Total Income		(28,470)	(28,860)	(29,220)		
Non-Controllable Expenditure		(19,710)	(19,910)	(20,110)		
e-Government Net Expenditure		0	0	0		

# Leader of the Council Portfolio Grants & Contributions Bob Kean

### **DESCRIPTION**

This area aims to provide the support needed by local voluntary and community sector organisations to enable them to flourish and continue to meet the needs of the community.

Examples of bodies supported include the Citizens Advice Bureau, Chase Council for Voluntary Services, St Giles Hospice, Chase Advice Centre, Cannock Chase Sports and Cannock Chase Arts Council etc.

### **EMPLOYEES (FTE = Full Time Equivalents)**

Not Applicable

### COST CENTRES INCLUDED IN THIS BUDGET PAGE

1320 Grants & Contributions

### **Grants & Contributions**

	Bob Kean		Indica	Indicative		
		Original 2016-2017 £	Original 2017-2018 £	Original 2018-2019 £		
Controllable Expenditure						
Supplies & Services						
Grants & Subscriptions		174,150	175,890	177,650		
Advertising/Promotions/Marketing		80	80	80		
Total Expenditure		174,230	175,970	177,730		
Controllable Expenditure		174,230	175,970	177,730		
Non-Controllable Expenditure						
Support Services						
Support Services		3,710	3,800	3,880		
Central Expenses		2,930	2,970	3,010		
Total Expenditure		6,640	6,770	6,890		
Non-Controllable Expenditure		6,640	6,770	6,890		
Grants & Contributions Net Expenditure		180,870	182,740	184,620		

### Summary

			Indicative		
	Page No	Original 2016-2017 £	Original 2017-2018 £	Original 2018-2019 £	
Markets	TC 02 - TC 03	(64,870)	(77,720)	(72,330)	
Town Centre Management	TC 04 - TC 05	83,730	88,200	92,690	
Bus Shelters	TC 06 - TC 07	(14,700)	(15,380)	(16,130)	
Miscellaneous Properties	TC 08 - TC 09	(9,540)	(9,700)	(9,490)	
Controllable Expenditure		(5,380)	(14,600)	(5,260)	
Markets	TC 02 - TC 03	115,060	116,200	117,320	
Town Centre Management	TC 04 - TC 05	79,950	81,590	83,040	
Bus Shelters	TC 06 - TC 07	15,650	16,060	16,540	
Miscellaneous Properties	TC 08 - TC 09	9,710	9,940	10,170	
Non-Controllable Expenditure		220,370	223,790	227,070	
		214,990	209,190	221,810	

### **Markets**

### **Michael Tichford**

### **DESCRIPTION**

The Council operates markets in both Cannock and Rugeley.

An indoor market is operational on Tuesday, Friday and Saturday in Cannock and Tuesday, Thursday, Friday and Saturday in Rugeley.

The Market Shops are open all week and a licensed privately operated market is open 3 days a week in the centre of Rugeley.

### **EMPLOYEES (FTE = Full Time Equivalents)**

**FTE Description** 

5.5 Property Services - Markets

### **COST CENTRES INCLUDED IN THIS BUDGET PAGE**

0409 Property Services - Markets

0410 Market Hall Cannock

0411 P.O.W. Market

0412 Rugeley Outside Market

0413 Rugeley Market Hall

0414 Rugeley Market Shops

0415 Cannock Markets Shops

### Markets

	Michael Tichfor	·d	Indica	tivo
		Original 2016-2017 £	Original 2017-2018 £	Original 2018-2019 £
Controllable Expenditure		_	_	_
Employee Expenses		119,370	123,840	127,370
Premises Related Expenditure				
Repairs & Mainenance - Buildings		19,660	19,850	20,040
Energy Costs		50,330	51,330	52,000
Rates		63,880	45,170	46,070
Water Services		6,680	6,820	6,880
Cleaning & Domestic Supplies		1,050	1,060	1,070
Premises Insurance		1,220	1,240	1,260
Transport Related Expenditure		2,830	2,860	2,890
Supplies & Services				
Equipment, Furniture & Materials		5,400	5,460	5,520
Clothes, Uniforms & Laundry		200	200	200
Communications & Computing		1,610	1,620	1,630
Printing, Stationery & General Expenses		820	830	840
Advertising/Promotions/Marketing		3,900	3,940	3,980
Refuse Disposal/Collection		39,660	40,060	40,460
Security Services		18,960	19,140	19,320
Total Expenditure		335,570	323,420	329,530
Total Income		(400,440)	(401,140)	(401,860)
Controllable Expenditure		(64,870)	(77,720)	(72,330)
Non-Controllable Expenditure				
Employee Expenses		1,590	1,500	1,410
Premises Related Expenditure		•	•	•
Premises Insurance		970	910	860
Supplies & Services		0.0	0.0	
Communications & Computing		2,260	2,280	2,300
Support Services		2,200	2,200	2,000
Property Management		16,680	17,110	17,510
Strategic Management		3,360	3,450	3,550
Support Services		14,140	14,480	14,810
Central Expenses		11,000	11,160	11,320
Departmental		185,390	191,200	196,020
Depreciation & Impairment Losses		54,270	54,270	54,270
Total Expenditure		289,660	296,360	302,050
Total Income		(174,600)	(180,160)	(184,730)
Non-Controllable Expenditure		115,060	116,200	117,320
Markets Net Expenditure		50,190	38,480	44,990
In		,	,	-,

### **Town Centre Management**

### **Michael Tichford**

### **DESCRIPTION**

This budget includes the management and maintenance of the Council's properties in the Town Centres of Cannock, Rugeley and Hednesford.

It also includes an income share of 26% of the rentals of some of the Shops in Market Hall Street, Cannock.

### **EMPLOYEES (FTE = Full Time Equivalents)**

Not Applicable

### COST CENTRES INCLUDED IN THIS BUDGET PAGE

0920 Town Centre Management

### **Town Centre Management**

	Michael Tichford	Indica	dicative	
	Original 2016-2017 £	Original 2017-2018 £	Original 2018-2019 £	
Controllable Expenditure				
Premises Related Expenditure				
Repairs & Mainenance - Buildings	16,280	16,440	16,600	
Energy Costs	3,630	3,700	3,700	
Rents	221,000	225,420	229,930	
Cleaning & Domestic Supplies	3,460	3,530	3,600	
Premises Insurance	800	810	820	
Supplies & Services				
Contributions to Provisions	15,000	15,000	15,000	
Licenses	210	210	210	
Total Expenditure	260,380	265,110	269,860	
Total Income	(176,650)	(176,910)	(177,170)	
Controllable Expenditure	83,730	88,200	92,690	
Non-Controllable Expenditure				
Support Services				
Property Management	9,410	9,650	9,870	
Support Services	39,920	40,790	41,530	
Central Expenses	7,700	7,810	7,920	
Departmental	13,720	14,140	14,520	
Depreciation & Impairment Losses	9,200	9,200	9,200	
Total Expenditure	79,950	81,590	83,040	
Non-Controllable Expenditure	79,950	81,590	83,040	
Town Centre Management Net Expenditu	ıre <u>163,680</u>	169,790	175,730	

# Town Centre Regeneration Portfolio Bus Shelters

**Nirmal Samrai** 

DESCRIPTION
Repairs to Bus Shelters
EMPLOYEES (FTE = Full Time Equivalents)
Not Applicable

### COST CENTRES INCLUDED IN THIS BUDGET PAGE

0939 Bus Shelters

### **Bus Shelters**

Nirmal Samrai	Indica	Indicative		
Original 2016-2017 £	Original 2017-2018 £	Original 2018-2019 £		
2,640	2,670	2,700		
1,400	1,430	1,460		
22,110	22,600	23,050		
26,150	26,700	27,210		
(40,850)	(42,080)	(43,340)		
(14,700)	(15,380)	(16,130)		
20	20	20		
1,940	1,980	2,020		
1,100	1,120	1,140		
12,590	12,940	13,360		
15,650	16,060	16,540		
15,650	16,060	16,540		
950	680	410		
	Original 2016-2017 £  2,640 1,400 22,110 26,150 (40,850) (14,700)  20  1,940 1,100 12,590 15,650  15,650	Original 2016-2017         Original 2017-2018           £         £           2,640         2,670           1,400         1,430           22,110         22,600           26,150         26,700           (40,850)         (42,080)           (14,700)         (15,380)           20         20           1,100         1,120           12,590         12,940           15,650         16,060           15,650         16,060		

# Town Centre Regeneration Portfolio Miscellaneous Properties

### **Michael Tichford**

### **DESCRIPTION**

These are numerous former Leisure properties that are no longer part of Leisure's portfolio, this budget is for their maintenance and running costs.

Where possible some of these properties are let out by Property Services.

### **EMPLOYEES (FTE = Full Time Equivalents)**

Not Applicable

### **COST CENTRES INCLUDED IN THIS BUDGET PAGE**

0735 Bandstand

0962 Miscellaneous Amenity Premises

0968 Rugeley Squash and Fitness Centre

0970 Leisure Entertainment Properties

### **Miscellaneous Properties**

	Michael Tichford		Indicative		
	Original 2016-201 £	•	Original 2018-2019 £		
Controllable Expenditure	~	~	~		
Premises Related Expenditure					
Repairs & Mainenance - Buildings	2,27	70 2,300	2,330		
Repairs & Mainenance - Grounds		110	110		
Energy Costs	88	900	920		
Rates	8,70	00 8,880	9,060		
Water Services	6	60	60		
Supplies & Services					
Security Services	47	70 480	490		
Miscellaneous Expenses	2	20 20	20		
Total Expenditure	12,51	12,750	12,990		
Total Income	(22,05	50) (22,450)	(22,480)		
Controllable Expenditure	(9,54	(9,700)	(9,490)		
Non-Controllable Expenditure					
Premises Related Expenditure					
Premises Insurance	1	10 10	10		
Support Services					
Property Management	8,88	9,090	9,300		
Support Services	45	,	470		
Central Expenses	37	70 380	390		
Total Expenditure	9,71	9,940	10,170		
Non-Controllable Expenditure	9,71	9,940	10,170		
Miscellaneous Properties Net Expenditu	re17	70 240	680		

### **GENERAL FUND AND SECTION 106 CAPITAL BUDGETS**

	2015/16	2016/17	2017/18 Indica	2018/19 ative
ENVIRONMENT	£000	2000	2000	£000
Additional Cemetery Provision	1,500	_	_	_
Stile Cop Cemetery Phase 2	155	_	_	_
Home Security	63	36	36	36
Wolseley Road POS Improvements (s106)	-	20	-	-
Total	1,718	56	36	36
HOUSING				
Disabled Facilities Grants	414	328	328	328 *
Private Sector Decent Homes	135	-	-	-
Total	549	328	328	328
CULTURE AND SPORT				
Hednesford Park Improvements	1,868	_	_	_
Hednesford Signal Box	6	-	-	-
Artificial Pitch Cardinal Griffin (part s106 funding)	4	-	-	-
Multi Use Games Area, Laburnum Avenue (s106)	-	121	-	-
Refurbishment Heath Hayes Park/Pitch	-	34	81	-
Replacement Vehicles	80	-	-	-
Hednesford ATP	1,353	-	-	-
Stadium Development	1,380	-	-	
Total	4,691	155	81	<u>-</u>
ECONOMIC DEVELOPMENT & PLANNING				
Rail Freight Hub	1,000	-	-	-
Total	1,000	-	-	-
CORPORATE IMPROVEMENT				
Civic Centre Accomodation Sharing	201	-	-	-
ICT - San Server	70			
E Payments Upgrade	35			
Total	306	-	-	-
TOWN CENTRE REGENERATION				
Town Centre Improvement	75	-	-	-
Rugeley Town Centre Conservation	154	-	-	-
Bus Shelter Refurbishment	24	24	-	-
Rugeley Pedestrian/Cycle Linkage (s106)	391		-	-
Total	644	24	-	-
TOTAL CAPITAL PROGRAMME	8,908	563	445	364

<sup>\*</sup> subject to Better Care Fund allocation

# **Corporate Improvement Portfolio**

	2016/17 Indicative	Real Terms / Efficiency Variations	2016/17 Budget	2017/18 Indicative	Real Terms / Efficiency Variations	2017/18 Budget	Inflation	Real Terms / Efficiency Variations	2018/2019 Budget
	£000's	£0003	£000's	£000's	£000's	£000's	£000's	£000's	£000's
<b>Employee Costs</b>	5,754	- 306	5,448	5,906	- 307	5,599	59	98	5,756
Premises Related Costs	578	- 36	542	588	- 38	550	9	-	559
Transport Related Costs	105	- 3	102	106	- 3	103	1	1	105
Supplies and Services	1,775	202	1,977	1,855	44	1,899	17	- 16	1,900
Third Party Payments	1,215	-	1,215	1,239	-	1,239	25	- 3	1,261
Capital Financing	6	-	6	6	-	6		-	6
Total Expenditure	9,433	- 143	9,290	9,700	- 304	9,396	111	80	9,587
Income	- 6,256	97	- 6,159	- 6,342	68	- 6,274	- 127	54	- 6,347
Net Expenditure	3,177	- 46	3,131	3,358	- 236	3,122	- 16	134	3,240

## **Corporate Improvement Portfolio**

## **Proposed Real Terms / Efficiency Variations**

	£'000	£'000
Real Term Variations  Senior management restructure Living wage increase Reduction in Utilities Land charges reduced income to break even		-39 10 -35 26 -8
Lease of High Green Reduction in added years pension payments Vehicle workshop reduced net income Expenditure Income	-27 72	-o -11
Additional shared service contributions Removal of budget balances Reduced income from vacation of Anson Street minor variations		-40 -23 32 -3
<u>2017/18 Change</u>		
	£'000	£'000
Senior management restructure Living wage increase Reduction in Utilities Revenue impact of capital programme Land charges reduced income to break even Lease of High Green Reduction in added years pension payments Vehicle workshop reduced net income Expenditure Income Additional shared service contributions Removal of budget balances minor variations	-64 72	-39 10 -35 -120 28 -8 -8 -8 -40 -23 -9
2017/18 to 2018/19 Change		
Real Term Variations Staffing variations and Increments Increase in Superannuation Reduced Housing Benefit Administration Grant Shared services increased contributions	£'000	£'000 24 74 51 -15 134

# **Crime & Partnerships Portfolio**

	2016/17 Indicative	Real Terms / Efficiency Variations	2016/17 Budget	2017/18 Indicative	Real Terms / Efficiency Variations	2017/18 Budget	Inflation	Real Terms / Efficiency Variations	2018/2019 Budget
	£000's	2000's	s'0003	\$'0003	2000's	£000's	£0003	£000's	£0003
Employee Costs	185	- 37	148	191	- 38	153	2	2	157
Premises Related Costs	23	- 3	20	23	- 3	20	-	1	21
Transport Related Costs	2	-	2	2	-	2	-	-	2
Supplies and Services	9	-	9	9	-	9	-	-	9
Third Party Payments	-	-	-	-	-	-	-	-	-
Capital Financing	-	-	-	-	-	-	-	-	-
Total Expenditure	219	- 40	179	225	- 41	184	2	3	189
Income	- 37	37	-	- 37	37	-	-	-	-
Net Expenditure	182	- 3	179	188	- 4	184	2	3	189

## **Crime & Partnerships Portfolio**

## **Proposed Real Terms / Efficiency Variations**

	£'000	£'000
Real Term Variations  Crime prevention officer funded from reserves ends March 2016  Expenditure Income minor variations	-37 37	0 -3 -3
<u>2017/18 Change</u>		
	£'000	£'000
Real Term Variations  Crime prevention officer funded from reserves ends March 2016  Expenditure Income minor variations	-37 37	0 -4 <b>-4</b>
2017/18 to 2018/19 Change		
	£'000	£'000
Real Term Variations Increase in Superannuation minor variations	Į	2 1 <b>3</b>

# **Culture & Sport Portfolio**

	2016/17 Indicative	Real Terms / Efficiency Variations	2016/17 Budget	2017/18 Indicative	Real Terms / Efficiency Variations	2017/18 Budget	Inflation	Real Terms / Efficiency Variations	2018/2019 Budget
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£0003
<b>Employee Costs</b>	604	3	607	619	6	625	6	9	640
Premises Related Costs	1,029	5	1,034	1,049	7	1,056	20	2	1,078
Transport Related Costs	30	-	30	30	-	30	1	- 1	30
Supplies and Services	1,906	- 8	1,898	1,938	- 3	1,935	43	63	2,041
Third Party Payments	159	- 3	156	163	- 4	159	-	4	163
Capital Financing	-	-	-	-	-	-	-	-	-
Total Expenditure	3,728	- 3	3,725	3,799	6	3,805	70	77	3,952
Income	- 519	- 12	- 531	- 529	- 10	- 539	- 9	2	- 546
Net Expenditure	3,209	- 15	3,194	3,270	- 4	3,266	61	79	3,406

# **Culture & Sport Portfolio**

### **Proposed Real Terms / Efficiency Variations**

	£'000	£'000
Real Term Variations  Closed cemeteries Inflation savings Leisure Management contract cost Reduced utility costs minor variations		10 -24 -4 3 <b>-15</b>
2017/18 Change		
	£'000	£'000
Real Term Variations  Closed cemeteries Inflation savings Leisure Management contract cost Reduced utility costs Staffing variations minor variations		10 -21 -4 6 5
2017/18 to 2018/19 Change		
Deal Town Veriations	£'000	£'000
Real Term Variations Increase in Superannuation Year 7 Leisure Management contract fee per agreement minor variations		9 62 8 <b>79</b>

# **Economic Development Portfolio**

	2016/17 Indicative	Real Terms / Efficiency Variations	2016/17 Budget	2017/18 Indicative	Real Terms / Efficiency Variations	2017/18 Budget	Inflation	Real Terms / Efficiency Variations	2018/2019 Budget
	£000's	£0003	£000's	£000's	£000's	£000's	£000's	£000's	£000's
<b>Employee Costs</b>	1,217	- 2	1,215	1,156	- 2	1,154	12	24	1,190
Premises Related Costs	7	- 1	6	7	-	7	-	-	7
Transport Related Costs	66	- 5	61	67	- 5	62	1	-	63
Supplies and Services	328	- 44	284	330	- 50	280	3	- 1	282
Third Party Payments	10	-	10	10	-	10	-	-	10
Capital Financing	1	-	1	1	-	1	-	-	1
Total Expenditure	1,629	- 52	1,577	1,571	- 57	1,514	16	23	1,553
Income	- 1,050	88	- 962	- 1,023	93	- 930	- 20	1	- 949
Net Expenditure	579	36	615	548	36	584	- 4	24	604

## **Economic Development Portfolio**

## **Proposed Real Terms / Efficiency Variations**

	£'000	£'000
Real Term Variations Section 106 funding Expenditure Income Net reduction planning fee income minor variations	10 -10	35 1 <b>36</b>
<u>2017/18 Change</u>		
	£'000	£'000
Real Term Variations Section 106 funding Expenditure Income Net reduction planning fee income minor variations	10 -10	35 1 <b>36</b>
2017/18 to 2018/19 Change		
Deal Town Variations	\$:000	£'000
Real Term Variations Staffing variations (including increments) Increase in Superannuation minor variations	Į	3 18 3 <b>24</b>

# **Environment Portfolio**

	2016/17 Indicative	Real Terms / Efficiency Variations	2016/17 Budget	2017/18 Indicative	Real Terms / Efficiency Variations	2017/18 Budget	Inflation	Real Terms / Efficiency Variations	2018/2019 Budget
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£0003
Employee Costs	2,894	- 737	2,157	2,966	- 747	2,219	22	38	2,279
Premises Related Costs	450	- 8	442	458	- 8	450	8	-	458
Transport Related Costs	960	- 611	349	972	- 620	352	5	-	357
Supplies and Services	3,490	- 2,722	768	3,584	- 2,908	676	7	- 1	682
Third Party Payments	832	1,791	2,623	847	1,688	2,535	38	39	2,612
Capital Financing	-	-	-	-	-	-	-	-	-
Total Expenditure	8,626	- 2,287	6,339	8,827	- 2,595	6,232	80	76	6,388
Income	- 5,970	2,189	- 3,781	- 6,072	2,162	- 3,910	- 60	108	- 3,862
Net Expenditure	2,656	- 98	2,558	2,755	- 433	2,322	20	184	2,526

## **Environment Portfolio**

## **Proposed Real Terms / Efficiency Variations**

	£'000	£'000
Real Term Variations		
Letting of new refuse contract		
Employees	-753	
Transport	-578	
Supplies	-2861	
Third Party	1861	
Income	2186	-145
Senior management restructure		20
Waste		
Food waste	-162	
Trade waste income	71	
Annual MRF costs	12	-79
Reduction off street parking income		25
Parking additional net enforcement costs		12
Environmental Improvements		100
St Joseph Church rent		-12
Streetcleansing reduced fuel costs		-17
minor variations	-	-2
	-	-98
<u>2017/18 Change</u>		
	£'000	£'000
Real Term Variations	2000	2000
Letting of new refuse contract		
Employees	-768	
Transport	-586	
Supplies	-2947	
Third Party	1757	
Income	2232	-312
Senior management restructure		20
Waste		
Food waste	-162	
Trade waste income	71	
Annual MRF costs	12	-79
Increased off street parking income		-45
Parking additional net enforcement costs		12
St Joseph Church rent		-12
Streetcleansing reduced fuel costs		-17
	_	-433
2017/18 to 2018/19 Change		
<del></del>	£'000	£'000
Real Term Variations	£ 000	£ 000
Increase in Superannuation		31
Reduced income from green waste		164
Increased off street parking income		-40
Waste additional properties		20
minor variations		9
		184
	-	

# Health & Wellbeing Portfolio

	2016/17 Indicative	Real Terms / Efficiency Variations	2016/17 Budget	2017/18 Indicative	Real Terms / Efficiency Variations	2017/18 Budget	Inflation	Real Terms / Efficiency Variations	2018/2019 Budget
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
<b>Employee Costs</b>	720	3	723	738	3	741	8	11	760
Premises Related Costs	59	- 3	56	60	- 3	57	1	-	58
Transport Related Costs	14	-	14	15	-	15	-	-	15
Supplies and Services	205	-	205	205	-	205	2	-	207
Transfer Payments	22,709	- 935	21,774	17,702	- 1,309	16,393	-	- 117	16,276
Capital Financing	-	-		-		-		-	
Total Expenditure	23,707	- 935	22,772	18,720	- 1,309	17,411	11	- 106	17,316
Income	- 23,222	929	- 22,293	- 18,211	1,303	- 16,908	- 7	118	- 16,797
Net Expenditure	485	- 6	479	509	- 6	503	4	12	519

## **Health & Wellbeing Portfolio**

## **Proposed Real Terms / Efficiency Variations**

	£'000	£'000
Real Term Variations  Reduced utility costs Change in benefit payments (rent rebates 1% reduction)  Expenditure Income minor variations	-935 935	-2 0 -4 <b>-6</b>
<u>2017/18 Change</u>		
	£'000	£'000
Real Term Variations  Reduced utility costs Change in benefit payments (rent rebates 1% reduction)  Expenditure Income minor variations	-1309 1309	-2 0 -4 <b>-6</b>
2017/18 to 2018/19 Change		
	£'000	£'000
Real Term Variations Increase in Superannuation Change in benefit payments (rent rebates 1% reduction) Expenditure Income minor variations	-117 117	10 0 2 12

# **Housing General Fund Portfolio**

	2016/17 Indicative	Real Terms / Efficiency Variations	2016/17 Budget	2017/18 Indicative	Real Terms / Efficiency Variations	2017/18 Budget	Inflation	Real Terms / Efficiency Variations	2018/2019 Budget
	£000's	£0003	£000's	£000's	£000's	£000's	£000's	£000's	£0003
<b>Employee Costs</b>	561	- 55	506	576	- 52	524	5	11	540
Premises Related Costs		-	-	-	-	-	-	-	-
Transport Related Costs	13	-	13	13	-	13		-	13
Supplies and Services	161	-	161	162	-	162	2	-	164
Third Party Payments	-	-	-	-	-	-	-	-	-
Capital Financing	-	-	-	-	-	-	-	-	-
Total Expenditure	735	- 55	680	751	- 52	699	7	11	717
Income	- 112	-	- 112	- 115	-	- 115	- 3	-	- 118
Net Expenditure	623	- 55	568	636	- 52	584	4	11	599

## **Housing General Fund Portfolio**

## **Proposed Real Terms / Efficiency Variations**

	£'000	£'000
Real Term Variations Senior management restructure Staffing variations minor variations		-49 -9 3 <b>-55</b>
2017/18 Change		
	£'000	£'000
Real Term Variations Senior management restructure Staffing variations minor variations		-49 -9 6 <b>-52</b>
2017/18 to 2018/19 Change		
	£'000	£'000
Real Term Variations Increase in Superannuation minor variations		7 4 11

# **Leader of the Council Portfolio**

	2016/17 Indicative	Real Terms / Efficiency Variations	2016/17 Budget	2017/18 Indicative	Real Terms / Efficiency Variations	2017/18 Budget	Inflation	Real Terms / Efficiency Variations	2018/2019 Budget
	£000's	£0003	£000's	£000's	£000's	£000's	£000's	£000's	£0003
Employee Costs	576	- 2	574	553	- 1	552	6	43	601
Premises Related Costs	10	-	10	-	-	-	-	11	11
Transport Related Costs	10	- 1	9	7	- 2	5	-	4	9
Supplies and Services	802	- 3	799	753	- 3	750	7	57	814
Third Party Payments	-	-	-	-	-	-	-	-	-
Capital Financing	-	-	-	-	-	-	-	-	-
Total Expenditure	1,398	- 6	1,392	1,313	- 6	1,307	13	115	1,435
Income	- 1	- 50	- 51	- 1	- 50	- 51		-	- 51
Net Expenditure	1,397	- 56	1,341	1,312	- 56	1,256	13	115	1,384

## **Leader of the Council Portfolio**

## **Proposed Real Terms / Efficiency Variations**

	£'000	£'000
Real Term Variations  Senior management restructure Combined authority Members allowances Apprenticeships Expenditure Income minor variations	50 -50	-53 25 -26 0 -2 -56
<u>2017/18 Change</u>		
	£'000	£'000
Real Term Variations  Senior management restructure Combined authority Members allowances Apprenticeships Expenditure Income minor variations	50 -50	-53 25 -26 0 -2 <b>-56</b>
2017/18 to 2018/19 Change		
	£'000	£'000
Real Term Variations Increase in Superannuation District elections	ļ	8 107 <b>115</b>

# **Town Centre Regeneration Portfolio**

	2016/17 Indicative	Real Terms / Efficiency Variations	2016/17 Budget	2017/18 Indicative	Real Terms / Efficiency Variations	2017/18 Budget	Inflation	Real Terms / Efficiency Variations	2018/2019 Budget
	£000's	£0003	£000's	£000's	£000's	£000's	£000's	£000's	£0003
<b>Employee Costs</b>	115	5	120	119	5	124	1	2	127
Premises Related Costs	413	13	426	421	- 7	414	8	-	422
Transport Related Costs	3	-	3	3	-	3		-	3
Supplies and Services	86	-	86	87	-	87		1	88
Third Party Payments	-	-	-	-	-	-	-	-	-
Capital Financing	-	-	-	-	-	-	-	-	-
Total Expenditure	617	18	635	630	- 2	628	9	3	640
Income	- 650	10	- 640	- 655	12	- 643	- 2	-	- 645
Net Expenditure	- 33	28	- 5	- 25	10	- 15	7	3	- 5

## **Town Centre Regeneration Portfolio**

## **Proposed Real Terms / Efficiency Variations**

	£'000	£'000
Real Term Variations  Cannock markets shops rates payable on empty premises Living wage Reduced utility costs Reduced rental income Town Centre management minor variations		20 4 -5 12 -3 <b>28</b>
<u>2017/18 Change</u>		
	£'000	£'000
Real Term Variations Living wage Reduced utility costs Reduced rental income Town Centre management minor variations		4 -5 12 -1
2017/18 to 2018/19 Change		
	£'000	£'000
Real Term Variations Increase in Superannuation minor variations		2 1 3

OTHER GENERAL FU		BKEU BEGE	DVES	
OTHER GENERAL I C	1/04/16	1/04/17	1/04/18	1/04/19
	£'000	£'000	£'000	£'000
Building Maintenance	318	318	318	318
Landlord's contingency and refurbishment				
reserve utilisation to be reviewed as part of the				
comprehensive Asset Management Review				
Internal Leasing Reserve/ IT	411	481	550	550
Fund to enable procurement of new Information				
Technology hardware, and internal leasing				
requirements of the Council, to be reimbursed by				
annual charge to revenue				
Actuarial Valuation	140	140	0	0
Reserve to mitigate impact of next Actuarial				
Valuation				
Budget Support	165	76	0	0
General Reserve earmarked for additional Local				
Plan expenditure				
Insurance Liabilities	190	190	190	190
Estimated amount of further claims to be				
received re earlier years to be funded by CCDC				
as part of excess policy				
Corporate Initiatives	202	152	102	52
Fund to meet the costs and assessments /				
feasibility work for corporate/ legislative initiatives				
Communications	124	124	124	124
Reserve to assist with the replacement and				
development of all communication systems				
Discretionary Rate Relief	120	120	120	120
Reserve to meet the costs to CCDC arising from				
reliefs granted under the Localism Act				
Central Training	20	20	20	20
Fund to meet non recurring corporate training				
initiatives				
Hednesford Regeneration	20	0	0	0
Balance of contribution received in relation to				
additional works required as part of regeneration				
scheme.				
CCTV Replacement	40	40	40	40
Reserve to assist with the replacement and re-	T	T	T	
location of CCTV				
Economic Development LEP	42	42	42	42
Balance of monies relating to support provided to				
GB&S LEP				
Project Development Reserve (LEP	100	100	100	100
Rolling fund to develop business cases				
re LEP investment bids				

OTHER GENERAL FUND EARMARKED RESERVES							
	1/04/16	1/04/17	1/04/18	1/04/19			
	£'000	£'000	£'000	£'000			
Rail Revenue	23	23	23	23			
Reserve to meet the potential one off additional contributions in relation to the incremental rail services							
LAMS	72	72	72	72			
Interest set a side re Local authority Mortgage Scheme							
Homelessness	20	0	0	0			
Balances carried forward to fund additional homelessness prevention measures							
Civic Duties and Hospitality	17	17	17	17			
Reserve to meet additional one off costs relating to civic Duties							
Other	84	72	64	64			
Total	2,108	1,987	1,782	1,732			

	Business Rates Reten	tion - Retained I	ncome	
		2016-17	2017-18	2018-19
A.Bus	iness Rates Collection Fund	£	£	£
Gross	Rates	-40,124,280	-38,985,530	-39,765,060
Less	Reliefs etc.	.0, .2 .,200	00,000,000	30,7 33,033
	Mandatory Relief	3,444,100	3,512,970	3,583,240
	Discretionary relief	91,670	93,510	95,380
	Exemptions	620,050	632,460	645,110
	Cost Of Collection	140,970	143,790	146,670
	Losses on collection	1,232,280	1,256,920	1,282,060
Busin	ess Rates Collectable	-34,595,210	-33,345,880	-34,012,600
Less	amount due to			
	Government	17,297,610	16,672,940	17,006,300
	County	3,113,570	3,001,130	3,061,130
	Fire	345,950	333,460	340,130
Net Bu	usiness attributable to CCDC	-13,838,080	-13,338,350	-13,605,040
B. Ger	neral Fund determination of retained Bu	isiness Rates		
Net Bu	usiness Rates attributable to CCDC	-13,838,080	-13,338,350	-13,605,040
less	Tariff	10,616,370	10,828,700	11,045,270
	Core Funding	2,786,330	2,842,060	2,898,900
	Growth	-435,380	332,410	339,130
Plus	New Burdens funding subject to Levy	,	,	,
	Small Business Rates Relief	-516,730	-527,060	-537,602
	Retail relief	0	0	0
Amour	nt subject to levy	-952,110	-194,650	-198,472
	Levy	476,055	97,325	99,236
Busine	ess Rates Growth	-476,055	-97,325	-99,236
GB&S	Redistribution of Levy	-154,720	-31,630	-32,250
	,	- , -		- ,
Retain	ed Business Rates			
	Core Funding	-2,786,330	-2,842,060	-2,898,900
	Growth	-476,055	-97,325	-99,236
	GB&S Redistribution of Levy	-154,720	-31,630	-32,250
	·	-3,417,105	-2,971,015	-3,030,386
	Business Rates	-3,262,385	-2,939,385	-2,998,136
	GBS Business Rates Pool Distribution	-154,720	-31,630	-32,250
		-3,417,105	-2,971,015	-3,030,386